

السنة الثالثة

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday January 26 1983

INTERNATIONAL
MARKETS:
Section III

D.8523 B.

Asia	Sch. 15	Indonesia	Rp 1800	Philippines	Pes 20
Bahamas	Dm 0.050	Italy	L. 1100	Portugal	Esc 200
Belgium	Bfr 36	Japan	¥500	S. Africa	Rand 6.00
Canada	C\$2.50	Jordan	Jds 500	Singapore	S\$ 4.10
Denmark	Dkr 7.00	Korea	₩500	Spain	Pes 166
East Germany	DM 1.00	Libya	Lib 1.00	Sweden	Skr 8.50
France	Ffr 5.00	Luxembourg	Lfr 25	Switzerland	Sfr 2.20
Germany	DM 2.00	Malaysia	Mal 4.25	Taiwan	Doll 0.80
Greece	Dr 55	Mexico	Mx 12.50	Turkey	Lira 1.30
Holland	Fl 1.50	Netherlands	H 2.25	U.A.E.	Dh 6.50
India	Rp 15	Norway	Nkr 6.00	U.S.A.	\$1.50

No. 28,983

NEWS SUMMARY

GENERAL

UN chief to visit Moscow in March

United Nations Secretary-General Javier Perez de Cuellar is to visit Moscow in May, at the invitation of Soviet leader Yuri Andropov to discuss the Soviet occupation of Afghanistan. Page 16

In Brussels, chief U.S. negotiator at the Geneva disarmament talks in Geneva, Paul Nitze, assured NATO allies that the U.S. would respond to new elements in the Soviet negotiating position when the talks resume tomorrow. Page 2

In Tokyo, Japan protested strongly to the Soviet Union against Soviet plans to site nuclear missiles in eastern Siberia. Page 4

In London, Archbishop of Canterbury Dr Robert Runcie, spiritual leader of the world's 70m Anglicans, came out clearly against unilateral nuclear disarmament, saying that stability could be maintained by a nuclear deterrent. Page 7

Prosecutor killed

Sicily's assistant state prosecutor, Giannino Montaldo, known for his anti-Mafia stand, was shot dead in the west of the island.

Nuclear spy charge

French anti-nuclear protester Bernard Pinet, 24, was arrested and charged with spying on a base being built to house U.S. nuclear missiles at Comiso, Sicily.

Polish departures

Polish authorities issued 4,510 exit permits since March for ex-intellectuals, their families and union and political activists.

Bomb threat

Youth threatened to blow up an Indian Airlines aircraft at Madras airport with a "bomb" made from a belt rolled in a handkerchief.

Namibia truce talks

South Africa confirmed talks were underway with Angola on a possible ceasefire on the Namibian border.

Forbidden habits

New Vatican code includes a ban on union activity by nuns and priests.

Missing yacht safe

Wayne Dickinson, missing since he set out from Port Alerion, Massachusetts, 82 days before to cross the Atlantic in a 60ft yacht, was spotted less than halfway across.

Greece bans dowries

Greece's Parliament made divorce easier, banned dowries, and ended discrimination against illegitimate children.

Zimbabweans cleared

Zimbabwe's High Court cleared two of the country's secret service men, Philip Hartley and Colin Evans, both white, of spying for South Africa. They still face arms charges.

Briefly...

Belgium's oldest resident, farmer Clement de Vos, died in the house where he was born 109 years ago.

Hollywood film director George Cukor died in Los Angeles aged 83.

Sudan expelled British journalist Jeffrey Phillips, saying his reports came from rumours.

Stuttgart: Peter-Jürgen Book 31, Bader-Meinhold group suspect, went on trial charged with six murders.

Norway banned baby seal hunting this winter.

West German wine output in 1982 was 15.6m hectolitres, 4m more than previous record 1977, and more than double 1981. Page 3

BUSINESS

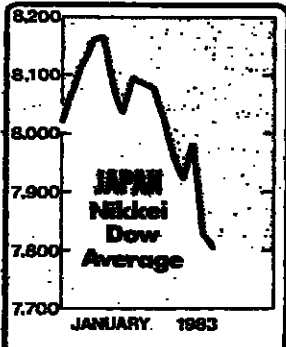
Grundig postpones bid for AEG unit

GRUNDIG, West Germany's leading consumer electronics group has postponed its proposed takeover of Telefunken, the lessmaking subsidiary of AEG-Telefunken, to await the outcome of French group Thomson-Brandt's bid for 75.5 per cent of Grundig. Page 16

STERLING fell a further 35 points to £1534, to DM 3.725 (DM 3.8025), FFf 10.55 (FFf 10.76), SwFr 3.06 (SwFr 3.125), and £382.75 (£370.75). Its Bank of England trade-weighted index was down from Monday's 81.8 to 81.2. Page 32

DOLLAR fell to DM 2.4215 (DM 2.407) FFf 6.9625 (FFf 6.965), SwFr 1.58 (SwFr 1.5775) and ¥236 (¥240.5). Trade-weighted index slipped from 121.4 to 119.8. Page 32

GOLD rose \$13 in London to \$489, by \$12 in Frankfurt to \$488.75, and by \$12 in Zurich to \$489.5. Page 27



TOKYO: Nikkei Dow index fell 30.81 to 7983.18. Stock Exchange index dropped 1.44 to 574.51. Page 25

LONDON: FT Industrial Ordinary index regained 8.5 to reach 6142. Government Securities recovered a little of recent losses. Page 25

WALL STREET: Dow Jones index closed up 11.86 at 1,042.03. Page 25

HONG KONG: Hang Seng index gained another 8.85 to reach 888.45. Page 25

AUSTRALIAN all-shares index shed 8.2, to reach 328.5. Page 25

FRANKFURT: Commerzbank index eased 0.4 to 121.9. Page 25

ARGENTINA is hoping to obtain some \$20m from external sources as a result of obtaining \$20m IMF credits. Page 5

BRAZIL announced reductions in automatic twice-a-year inflation-linked wage rises. Page 5

POLAND wants to renegotiate its Gatt membership to avoid losing trade preferences for net keeping commitments to increase imports.

PORTUGAL's caretaker Balsemão Government is expected to push through stop gap financial measures, including tax increases. Page 3

U.S. EXPORT-Import Bank has offered India \$1.5bn credits to improve sales there. Page 6

OECD report says Australia's measures against inflation have not been strong enough. Page 4

Premier Malcolm Fraser announced an A\$510m (\$480m) scheme to develop water resources.

COMPANIES

EXXON, the West's biggest oil company, had a strong last quarter which limited its 1982 drop in earnings to 13.3 per cent, at \$4.19bn. Page 17

STANDARD OIL of California earnings fell from \$2.38bn to \$1.38bn in 1982. Page 17

MEERCK, U.S. pharmaceuticals group, increased 1982 net earnings by 4 per cent, to \$415m. Page 17

BANK ORGANISATIONS' pre-tax profits plunged by \$4.22bn (\$834m) to \$31.52m for the twelve months to end October 1982. Figures for the second half were \$24.9m against \$28.96m. Page 20

Germans propose creation of two giant steel groups

BY JAMES BUCHAN IN DÜSSELDORF

An independent commission yesterday put forward a radical plan for reshaping the troubled West German steel industry which could create two giant groups able to dominate the European market in certain steel products.

Trading in the shares of the four largest West German steel companies was suspended yesterday in preparation for the plan, which the three commissioners or "moderators" laid before the industry, the Bonn government and trade union officials later in the day.

The plan proposes the creation of two roughly equivalent groups for the main products of flats and heavy sections, which make up 70 per cent of West German-rolled steel production.

The "Rhine group" would comprise Thyssen, the largest steel concern on the European continent, and Krupp Stahl, who are already holding talks on merging their operations in special steels and other products. Their main steelworks are on the lower Rhine.

The "Ruhr group" would consist of Hoescht, the second largest German producer, in Dortmund and the state-owned Peine and Salzgitter and Klöpner-Werke in the north-east.

For the third major product group, the increasingly unremunerative light sections used in the building industry, the three moderators envisage sharp cuts in capacity and concentration at such companies as Arbed, Searstahl and the

steel units of Korf, which have run into serious difficulties since the commission was appointed by the steel industry in November.

For special steels, the moderators see no further rationalisation possibilities beyond the co-operation in this sector announced last summer by Krupp and Thyssen.

Overall, the moderators - Herr Günther Vogelsang of Veba, Herr Marcus Berich of Allianz and Dr Alfred Herhausen of Deutsche Bank - believe the plan could save up to DM 100 per tonne of rolled steel in costs. However, at a press conference in Düsseldorf yesterday, the three made clear they envisaged some DM 2bn to DM 3bn (\$810m-\$1.2bn) per year in "takeoff aid" from the regional and federal governments. Further, they do not

exclude protectionist measures against subsidised steel imports in the German market to maintain a "floor" for the German producers. Import licensing, or as a last resort border levies, should be considered.

Herr Vogelsang said that the industry could not compete with the "united taxpayers of Europe." However, Count Otto Lambdorff, the liberal Economics Minister in Bonn, said yesterday that import protection would raise "immense problems," although the government would swiftly consider flanking measures to help forward the concept.

Herr Vogelsang said repeatedly that there was industry consensus only on regulating the market not

Continued on Page 16

WEST GERMAN STEEL INDUSTRY

Company	1981 crude steel worldwide output (in tonnes)	Turnover DM bn	Profit (Loss) DM m
Thyssen	11.6	28.2	(58)
Krupp	4.8	14.8	(37)
Klöpner	4.7	8	(450)
Klöpner	4.5	5.5	41
Salzgitter	4.1	11.7	(388)
Hoescht-Borbeck	2.9	2.42	(347)

All turnover figures consolidated. Hoescht-Borbeck consolidated for W. Germany only.

Brussels in bid to avert U.S. clash on stainless

BY GILES MERRITT IN BRUSSELS AND IAN RODGER IN LONDON

THE EUROPEAN COMMUNITY is seeking urgent negotiations with the U.S. to prevent a new transatlantic flare-up over steel trade.

SEC foreign ministers meeting in Brussels yesterday instructed the EC Commission to open talks immediately with Washington aimed at heading off the imposition next week of countervailing duties on UK exports of stainless steel sheet and plate.

A number of U.S. allegations about subsidised and dumped imports of special grades of steel from European countries were left unsettled in the general agreement on steel trade reached between the two sides last October.

Since then, the U.S. Government and steel industry have set in motion a number of legal actions against British, French, Italian and German special steel makers.

A preliminary determination on the first of these, a suit alleging that the British Steel Corporation's exports of stainless steel sheet and plate have benefited from unfair subsidies, is scheduled to be made by the U.S. International Trade Commission next week on February 4.

British officials fear that the ITC will impose a prohibitive duty, and hope a preliminary settlement can be reached before the Commission meets.

In the year to March 31, 1982, British Steel Corporation's exports of stainless steel sheet and plate to the U.S. were worth about £10m (\$15.4m). Subsequently, the market has deteriorated but the business is still important to the corporation.

Mr Douglas Baird, the British foreign office minister who won agreement from his EEC colleagues to

seek negotiations, said he was hoping a "suspension agreement" could be achieved, under which quota restrictions or an export levy would restrict UK exports of stainless to the U.S.

Most of the U.S. actions brought against special steelmakers in other European countries, including non-EEC members Austria and Sweden, are anti-dumping cases and determinations on them are to be made later by the ITC. Not all the actions have been initiated by the U.S. steel companies. In what is understood to be a strong reflection of domestic political pressures for protection, the U.S. Government has also filed a safeguard action under Article 19 of the Gatt under which it could curb stainless imports provided it offered compensation to affected importers.

U.S. Steel result, Page 16

EEC Ministers finally agree on elusive fisheries policy

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN Community at long last has a Common Fisheries Policy, embracing all of its 10 member-states and thereby ending the protracted and corrosive quarrel that had threatened to isolate Denmark from its nine EEC partners for months to come.

Yesterday's decision by the EEC Council of Fisheries Ministers follows nearly seven years of often bitter negotiations and lays down the basic rules for a comprehensive Common Fisheries Policy (CFP) over at least the next 20 years. It also means that Denmark will now withdraw its European Court actions against Britain and the European Commission.

Mr Peter Walker, the British Agriculture and Fisheries Minister, hailed yesterday's decision as a "superb agreement" for both Britain

and its fishing industry. It was his "happiest day" since he began the negotiations four years ago.

Mr Gaston Thorn, Commission President, declared that "the fishing war is over. It is a good day for Europe. The Community is now administering its own fishing resources for the good of all its members."

However, even as the champagne corks were being drawn for the celebrating ministers, it became clear that, while the war is over, several future skirmishes, if not battles, might remain to be fought. Different interpretations were already emerging over the guarantees provided for Denmark's future cod and mackerel catches - a key element in the compromise package that led to agreement.

Danish officials and fishermen

said that, if the guarantees for a future minimum 20,000 tonnes of mackerel could not be met through EEC agreements with countries such as Norway and the Faroe Islands, then some extra fish might be provided as a "special measure" in waters west of Scotland.

Mr Walker, however, said there was no possibility of the Commission making such a proposal and, if it did, the member-states would not approve it. As long as Britain retained its veto, there was "no way" that Denmark could fish the western stocks beyond the 7,000 tonnes it was being given this year as a special measure.

The key to yesterday's final decision was a compromise plan hammered out in a series of emergency

Continued on Page 16

Reagan's plan to curb deficits

By Reginald Dale, U.S. Editor, in Washington

PRESIDENT Ronald Reagan was last night preparing a four-point plan to curb growing U.S. budget deficits - including defence cuts spread over the next five years and a contingency plan to increase taxes in the future, if necessary.

He was also to propose new measures to deal with structural unemployment and promote free trade.

Mr Reagan, in his second State of the Union message, was expected to stress that the American economy was on the mend despite its many troubles. To reduce budget deficits, projected at \$200bn or more in the coming years, he would call for:

● an across-the-board six-month postponement of cost-of-living increases in federal benefits programmes;

● legislation to cut further into social spending on federal entitlement programmes;

● cuts of \$55bn over five years in the planned increase of spending authorised for defence;

● "standby" taxes to come into effect from October 1985, as "an insurance policy against high deficits."

The contingency taxes, however, would be triggered only if three conditions were all fulfilled: that Congress agreed to a new round of budget spending cuts; that the 1986 deficit was still above 2.5 per cent of GNP (against six per cent now); and that the economy was growing.

To help cope with structural unemployment Mr Reagan wants unemployment benefits extended and special new incentives created for employers to take on the "long-term unemployed" and young workers.

On the trade front Mr Reagan planned to call for "broadened" trade policies to promote free trade and increase the flow of U.S. goods and services.

Internationally, Mr Reagan's Middle East peace plan, launched last September, would not be allowed to "withstand." He would renew his determination to negotiate significant arms reductions with the Soviet Union.

He also intended to call for renewed support for his Caribbean Basin initiative and pledge close consultation with his major Western allies in advance of the seven-nation economic summit due to be held in Williamsburg, Virginia, in May.

Non-Opec oil nations firm on pricing

BY RAY DAFTER, ENERGY EDITOR, IN LONDON

GOVERNMENT MINISTERS in the UK and Norway pledged yesterday that North Sea producers would not start a worldwide oil price war.

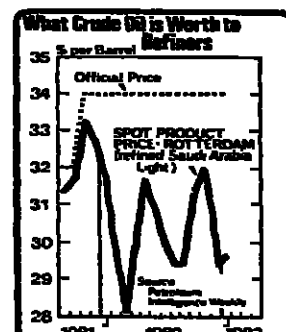
Mexico, another independent producing nation, also vowed that it would seek to preserve the present pricing system, following the Organisation of Petroleum Exporting Countries' (Opec) failure on Monday to agree on pricing and production quotas.

In the international oil market yesterday, traders were nervously waiting to see whether Sheikh Ahmed Zaki Yamani, the Saudi Arabian Oil Minister, would be proved right in his prediction that North Sea prices would fall by \$2 to \$3 a barrel "in a few days." Sheikh Yamani made the comment as he left the Geneva meeting of Opec ministers.

Mr Nigel Lawson, the UK Energy Secretary, said that British National Oil Corporation - the leading trader of North Sea crude oil - would not start a price collapse. "BNOC will follow the market as it has always done," he said. He conceded that a drop of \$2-\$3 from the present reference price of \$35.50 "may well be what happens."

Mr Hans Henrik Ramn, Norway's Deputy Minister for Energy and Petroleum, took much the same line. He said there was now a clear risk Opec prices would fall and that North Sea prices would have to follow suit.

The 13 Opec members are now reassessing their individual pricing



and production plans. So far only Abu Dhabi has indicated that it might boost its output and reconsider its pricing stance, at present based on the Saudi Arabian Light oil reference price of \$34 a barrel.

Dr Subroto, the Indonesian mining and energy minister, visited Riyadh for talks with Saudi oil officials yesterday after warning that it might also increase production above recently-held levels. But he added that Indonesia, a prominent Opec member, would continue to sell oil at current rates for as long as possible.

With spot market prices of key oils - such as Arabian Light and North Sea - quoted at around \$3 to \$4 a barrel below official contract rates, traders in London largely halted dealings yesterday while

Continued on Page 16

Differentials underline differences. Page 4; Differentials cut both ways, Page 14

Further widespread losses for pound

BY JEREMY STONE AND PETER RIDDELL IN LONDON

THE POUND fell further against all major currencies yesterday and at the close in London, it had lost nearly 2.2 per cent of its external value since the beginning of the week.

Sterling's effective exchange rate, measured by the Bank of England's trade weighted index, stood at 81.0. This has now fallen by 11 per cent since the pound entered its current uncertain period at the beginning of November.

But Mrs Margaret Thatcher, the Prime Minister, made it plain in the House of Commons, yesterday, that the Government was sticking to its policy at allowing any strains to be

reflected in the exchange rate, rather than mounting a big defence operation.

Mrs Thatcher also reiterated the comment last week by Sir Geoffrey Howe, the Chancellor, that "there is no good reason either for the exchange rate to fall, or for interest rates to rise."

Although the dollar weakened yesterday after Monday's hectic rise, sterling lost ground even against the U.S. currency, closing

Continued on Page 16

Editorial comment, Page 14; Pressure eases on France, Page 16; Money markets, Page 32

HIGH OPPORTUNITIES... LOW OVERHEADS IN ROCHDALE

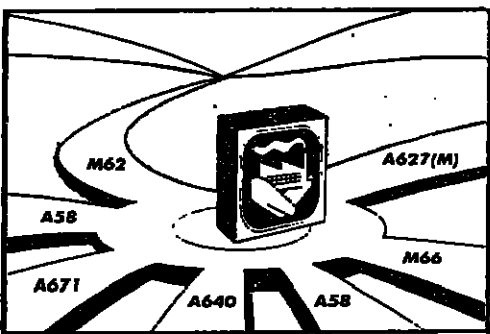
The government has recently given the Metropolitan Borough of Rochdale full Development Area status, which means we can offer huge incentives to businessmen in terms of grants and other financial benefits for relocation, plant, machinery and personnel.

Within our 63 square miles we can offer a huge range of refurbished or newly built industrial property, or a choice of prime industrial sites.

And, as others have discovered, operating costs are very attractive.

We have a skilled and trained workforce, and an ideal location right in the hub of the U.K., just half an hour's drive from Manchester International Airport. Ports on both eastern and western seaboards are accessible within a driver's working day.

Sheltered by the Pennines, we're in a beautiful part of the world, where property values are the only aspect of our area that have remained old-fashioned.



Discover more about initial financial advice and assistance, and the ongoing low operating costs your company can enjoy in the future: telephone our 24-hour answering service, 0706 355131 or clip the coupon for a free appraisal of Rochdale's opportunities for modern business.

INDUSTRIAL DEVELOPMENT & ADVISORY CENTRE

Please send me full details of the opportunities Rochdale can offer my company.

NAME _____
POSITION _____
ADDRESS _____

POST CODE _____ TEL: _____
RIDAC PO Box 32 ROCHDALE OL16 1JH



Europe	2, 3
Companies	17, 19
America	5
Companies	17, 24
Overseas	4
Companies	18
World Trade	6
Britain	7, 8, 10
Companies	20, 21
Agriculture	27
Appointments	25
Arts - Reviews	12
World Guide	12
Commercial Law	21
Commodities	27
Currencies	32
Editorial comment	14
Eurobonds	24
Euro-options	28
Financial futures	32
Gold	22
Initial Capital Markets	24
Letters	15
Lex	18
Management	22
Market Monitors	25
Men and Matters	14
Mining	32
Money Markets	21
Raw materials	27
Stock Markets - Bourges	25, 26
- Wall Street	25, 26
- London	25, 26-31
- London indices	23
Technical Reports	23
Weather	16

Opec: falling prices cut both ways	14
Japan: Nakasone's wind of change	15
Spain: Gonzalez shakes up the bureaucracy	3
El Salvador: a bullet-proof businessman	5
Trade: Southern Africa seeks investors	6

Editorial comment: markets; Egypt	14
Lex: Guinness; Beecham; Rank; Mercantile House	16
Energy review: 'secret' of the Ivory Coast	4
Indian industry: Survey	Section IV
International markets: reports, prices	Section III

Our First Class service to the USA offers the highest standards... and the lowest fares!



When you book First Class on Northwest Orient flights from London Gatwick to Boston or Minneapolis/St Paul, you are sure of the highest standards of service... and the lowest fares in their class! For all First Class passengers, there is a VIP lounge at Gatwick Airport. Sleeper seats on all our flights, with ample room to recline and relax. A choice of excellent food, stylishly presented. Fine wines. In-flight movies and stereo. And fares that can save you hundreds of pounds on round trips to US

destinations. Our table shows only a few examples because Boston and Minneapolis/St Paul are major hubs on our coast-to-coast network serving 55 US cities, we could make the list much, much longer!

And if Executive Class is your choice, you'll find that Northwest Orient still offers the same unbeatable combination. The highest standards of service... and the lowest fares in their class! Just see your travel agent or contact us at the address below.

Northwest Orient Airlines,
49 Albemarle Street,
London W1X 3FE.
Reservations: 01-439 0171. Telex: 264520.
Manchester Reservations: (061) 499 2471.
Ireland Reservations: (01) 717766.
Scotland Reservations: (041) 226 4175.

London to:-	Boston		Denver		Los Angeles		San Francisco		Seattle		Minneapolis St. Paul	
Class of Service	First class	Exec class	First class	Exec class	First class	Exec class	First class	Exec class	First class	Exec class	First class	Exec class
Northwest Orient	£416	£194	£559	£355	£665	£435	£673	£441	£625	£425	£448	£271
Lowest competitor	£940	£385	£352	£464	£1060	£472	£1060	£512	£949	£515	£1181	£726
Save at least	£524	£191	£393	£109	£395	£37	£387	£71	£324	£90	£733	£455

All fares quoted are one-way and correct at time of going to press. First class fares are year round and Executive Class fares are low season. The term 'Executive Class' covers all equivalent 'Club Class' fares.

NORTHWEST ORIENT

The American winner

EUROPEAN NEWS

Nitze pledge to explore Soviet arms proposals

By JOHN WYLES IN BRUSSELS

THE UNITED STATES' Nato allies were assured in Brussels yesterday that Washington would explore and respond to "new elements" in the Soviet Union's negotiating position when intermediate-range nuclear disarmament talks resume in Geneva tomorrow.

During a briefing session with Nato's North Atlantic Council, Mr Paul Nitze, the chief U.S. negotiator at the talks, indicated that Washington was particularly interested in the apparent Soviet willingness to discuss a new balance between East-West systems based on missiles and numbers of warheads which did not also include bombers and other so-called forward-based systems.

There is said to have been relief at the reassurance that the U.S. was not digging in its heels on the so-called "zero option." This would require the Soviet Union to destroy all its SS-20 intermediate-range missiles in return for Nato scrapping plans to deploy 572 cruise and Pershing 2 missiles in Europe.

It is an article of faith for all European governments to assert the zero option as the most desirable objective, but there is some confidence in Nato that the U.S. will be prepared to accept something which falls short of it.

Mr Nitze came under close questioning yesterday about the informal accord he worked out last July with his Soviet counterpart, Mr Yuri Kvitsinsky. Rejected by both Governments, the draft agreement would have reduced substantially the deployment of both SS-20s and U.S. missiles, while also limiting the number of Soviet missiles in the Far East.

The point was made to Mr Nitze yesterday that there was a need for much greater public understanding that the Western position is flexible, as was demonstrated by this abortive accord. He responded, however, by saying he was not responsible for public presentation—something he had already underlined by cancelling a news conference scheduled for yesterday.

Report takes gloomy view of Irish economic outlook

By BRENDAN KEENAN IN DUBLIN

THE IRISH economy slipped into deep recession in the last few months of 1982, with sharp declines in consumer spending, exports, investment and output, according to the latest quarterly review of the Irish associates of Coopers and Lybrand.

They take a pessimistic view of the prospects for 1983, expecting a small fall in gross national product during the year. However, they believe the marked improvement in the balance of payments deficit will continue and it will fall below £1bn (£883m), less than 9 per cent of GNP.

The continuing weakness of the economy poses problems in framing next month's budget, when ministers will have to take account of what will probably be a tougher climate for foreign borrowing, given the nervousness among international bankers.

Total government borrowing by Ireland was estimated at almost £2bn last year, of which about half was borrowed abroad. The recently elected government of Dr Garret FitzGerald is likely to make a reduction in foreign borrowing a priority in its budget strategy.

With an estimated deficit of current spending of £1.2bn (£1,060m) the budget is likely to include cuts in current and capital spending, no indexation of direct taxes and further increases in indirect taxes such as VAT and excise duties.

More than 4,000 Poles given exit visas

By Christopher Bohinski in Warsaw

THE POLISH authorities have issued exit permits for 4,310 former internees and their families, and union and political activists who were not interned but applied to emigrate, according to Mr Jerzy Urban, the government spokesman.

Ever since last March when the authorities announced that internees would be allowed to emigrate, Western governments have worried about a large influx of political refugees. Visa-issuing procedures have been slow, as have political decisions on the quotas individual countries would take.

Mr Urban said yesterday that 390 internees had left the country, accompanied by 770 members of their families. A further 2,260 had collected exit passports but were still presumably waiting for Western visas.

He said that 5,165 people had applied to leave under a scheme designed to clear Poland of citizens viewed by the authorities as politically undesirable.

David Suchan adds: MPs from all British political parties yesterday urged the Government to let some 1,500 Polish refugees, stranded in the UK when martial law was imposed in 1981, to remain indefinitely in Britain.

Mr William Whitelaw, the Home Secretary, said in a letter this week to Sir John Birt-Davies, a Conservative MP, that "for the present" the Government had no plans to force Polish refugees to return against their will.

"Should conditions change in Poland," however, the Government would need to review its policy, he said.

"We don't want any more victims of Yalta," Sir John said at a news conference, in reference to Britain's repatriation of Russians after the Second World War.

Mr Peter Shore, from the Labour front bench, said the Poles should at least be granted annual visas and be given work permits.

Some 450 Poles have officially applied for asylum in Britain. None, so far, has apparently been able to meet the stringent conditions.

EEC tables Portuguese agriculture proposals

By John Wyles in Brussels

THE EUROPEAN Community's accession negotiations with Portugal passed a milestone yesterday when the Ten tabled their first proposals for bringing Portuguese agriculture into the EEC's system.

There was more symbolism than content in the declaration by Community foreign ministers, but there was enough of both to please Sr Jose Saoguer, the Portuguese Minister in charge of the membership negotiations.

Bowing to French pressure, the EEC has put the enlargement talks with Portugal and with Spain into a lower gear in the last few months. There are no conclusive signs yet that France is ready to encourage a speeding of the negotiations, but yesterday's declaration could not have been made if Paris had maintained its blocking position.

The concession was not difficult to make, however, as France proposes to phase the integration of Portuguese agriculture into the Common Agriculture Policy in stages. This is being examined suspiciously by the European Commission, which should report back by the end of next month.

The plan is seen in many quarters as offering much potential to delay negotiations further if France chooses to do so. In substance it looks like an attempt to deny Portugal the CAP's benefits for the products it turns out in large quantities while giving the Ten access to the Portuguese market for their products.

Yesterday's declaration was concerned with transitional measures for Portuguese cotton and for its imports of animal feeds, principally maize and sorghum. The Ten's proposals will also be taken away and examined in Lisbon.

Sr Saoguer was less enchanted by discussion on social aspects of membership. The Ten have already proposed a seven-year transition period before Portuguese nationals can work anywhere in the EEC, but Lisbon is appalled by the suggestion that Luxembourg, whose population is about 20 per cent Portuguese, will maintain restrictions on freedom of employment for 10 years.

10 good reasons for one business trip

Make long, expensive trips to countless exhibitions a thing of the past. A visit to the 1983 Hannover Fair will provide you with a vast range of information—within the space of just a few days. Ten international trade fairs in one offer a comprehensive display of all the latest major innovations and developments. In fact, all the latest in international technology. And at just one location... Hannover.

CeBIT—World Centre for Office and Data Technology
World Market for Electrical Engineering and Electronics with the World Light Show
Plant Construction, Processing, Materials Research and Technology
ASB—Power Transmission and Control, Industrial Handling
Subcontracting
Factory Equipment
Tools
Transport and Traffic
Construction Technology

I am interested in further information.
Please send me
☐ brochure with details of the complete range on display at the 1983 Hannover Fair
☐ brochures for the following trade fairs at the 1983 Hannover Fair:

Arnold Rustemeyer
Braeside Sanderstead Road, Sanderstead, South Croydon, Surrey CR2 0AJ
Tel: 01-651-2191, Telex: 8951514

The world's leading market for technology

Wednesday 13th—Wednesday 20th April

Hannover Messe '83

For travel arrangements on exclusive flights for Kuoni clients, daily from Luton and Gatwick please telephone 01-499-8861

FREE BUSINESS TRIP TO NEW YORK.

Limited Seats Available

Travel to New York, at our expense, over the air instead of in the air.

If your company does significant business with New York, this is a vitally important offer. Now you and three or more of your key executives can conduct a face-to-face meeting with your New York associates without leaving London. Call the Hotel Inter-Continental London for information about a free trial. It's a whole new way of looking at the overseas business meeting.

Introducing INTELNET Video Conferencing System: For businesses with their feet on the ground.

INTELNET, the world's first two-way international Video Conferencing system, is today's cost-effective and time-efficient way of being in two places at once. Here in the heart of London, we have a permanent, luxuriously furnished conference suite with state-of-the-art equipment. The high quality audio and video systems are discreetly placed, so that your attention is focused on the meeting, not on the equipment. A four by four foot screen projects dramatic feedback from business associates thousands of miles away in New York as well as films, charts and graphs. A high-resolution scanner can project complex documents on another giant screen. And, if you wish, this system will produce hard copies in New York in a matter of seconds.

The merits of Video Conferencing can only be fully appreciated in person. Demonstration time is limited, so arrange to visit the Video Conferencing suite of the Hotel Inter-Continental London soon. Call Debbie Brand on 01-409 3131 for reservations.

INTELNET Video Conferencing.

At the Hotel Inter-Continental London.

1, Hamilton Place, Hyde Park Corner, London W1.



The

More choice. Means more computer systems. Different professionals.



150-160

Italian ministers ponder how to pay for accord

BY JAMES SUTTON IN ROME

ITALIAN economic ministers met yesterday to draw up legislation with which to implement last weekend's agreement on wages which includes a cut in the social security index system.

The key issue is how much the concessions which the Government made to unions and employers on tax rates, social security benefits and contributions, and on tariffs for state provided services, will cost over and above what it estimated when it drew up its budget for this year.

The extra cost has been put by outside observers at anything up to £3,000bn (£1.37bn) or £3,500bn (£1.6bn). This would come on top of this year's target public sector borrowing requirement of £7,000bn (£3.2bn).

Yesterday, Sig. Vincenzo Scotti, the Labour Minister who led the negotiations, said that the real figure would be much lower and that it would be offset by the expected drop in the Government's massive interest payments as inflation dropped bringing down interest rates.

Energy consumption down 3% in West Germany

BY KEVIN DONE IN FRANKFURT

WEST GERMANY primary energy consumption dropped by 3 per cent last year chiefly as a result of the deepening recession and falling production from energy-intensive basic industries.

At the same time, the country's crude oil imports fell by a further 2.1 per cent to 72.4m tonnes following a decline of 18.7 per cent in 1981 and 8.7 per cent in 1980. The cut was helped by oil company moves to import greater quantities of refined oil products in an effort to reduce their heavily loss-making West German refining activities.

The return of the West German current account of the balance of payments into surplus was also aided by lower average prices for imported crude oil.

There are fears that the Government's earlier intention of cutting the enormous subsidies on public transport and big losses on electricity production by means of sharp rises in charges will be negated by the agreement. Under it, the Government is committed to raising electricity charges by only 13 per cent, the target inflation rate for this year, and is to allow cheap season tickets to offset rises in bus fares. Inflation is currently running at 18 per cent.

Shop-floor reaction to the agreement has been acquiescent but there have been some criticisms among employers, mainly directed at the reduction in working hours agreed with the unions.

Meanwhile, the Senate has approved emergency legislation enabling the Treasury to borrow £3,000bn above its normal limits from the Bank of Italy. The loan, which will be available for one year, should permit the Treasury, currently suffering a cash crisis, to meet in full the January salaries of state employees, which had appeared to be in jeopardy.

W. German winemakers produce record crop

West Germany's winemakers, famous for their Mosel and Rhine wines, produced a record 15.4m hectolitres (338.5m gallons) last year, more than double the 7.15m hectolitres of the previous year, according to the industry association, Reiter reports from Frankfurt.

Growing conditions last year "were ideal—just enough rain and just enough sun at the right times," said a spokesman. The previous record wine production for the industry, which has an annual output valued at about DM 4bn (£1.05bn), was 11.4m hectolitres in 1977.

Following two disastrous harvests that started with a meagre 4.65m hectolitres in 1976, the industry has a chance to regain market share lost to French and Italian competitors.

West German producers, after years of dominating the domestic market, last year supplied only 50 per cent of the nation's per capita wine consumption of about 20 litres, excluding champagne.

Exports topped 2m hectolitres for the first time last year, and the industry expects a 5-10 per cent rise in 1983. Export revenue was around DM 700m (£194m), with Britain, the Netherlands and the U.S. the main chief importers. Domestic sales were estimated at slightly more than DM 5bn.

Herr Otto Meyer, wine growing minister in the state of Rhineland Palatinate, says the record production should guarantee steady-to-lower prices for consumers this year.

EEC oil scheme

The European Community has extended its compulsory regulation scheme of crude oil imports until the end of the year. AP-DJ reports from Brussels. The scheme, introduced in 1978, is meant to enable the Commission and member states to monitor import pricing.

Mafia murder

A car containing the "bullet-riddled" body of an Italian state prosecutor was found yesterday in the hills above Treponti in Sicily in what appeared to be a Mafia murder, police told Reuters. Sig. Giangiuseppe Ciccio Montalto (40) had launched a series of anti-Mafia trials.

A reformist storm is sweeping the public sector, writes Tom Burns in Madrid Gonzalez shakes the dust off bureaucrats

THE SPANISH Prime Minister, Sr Felipe Gonzalez, is prompting something of a social revolution. "For the first time in the history of Spain," he said in a recent television interview, "those who are sitting on the Government front bench will only earn a salary as ministers."

He is seeking to end the time-honoured Spanish tradition of holding down more than one job, or at least receiving more than one income—a tradition which appears to have stretched right to the top.

Sr Gonzalez's reforming zeal does not end there. One of the early measures of his new Socialist Government aims to make the massive state bureaucracy clock in on time, remain at the workplace and stay in the office during the afternoon.

His aim is to make the standard Spanish joke about civil servants redundant. The joke has it that an enquirer about the whereabouts of a minor government official is told: "He doesn't work in the afternoon, in the morning he isn't in."

The real talking point in Spain these days revolves around the manner in which the Socialist Government is delving into a social fabric which accepts multi-employment and petty venialities in the public and private sector as facts of life and which manages to reconcile what in other Western societies would be seen as self-evident conflicts of interest.

Socialist officials unabashedly say the Government is introducing "morality" into the system, that Madrid's priority is to put Spain back to work "on an ethical footing."

In his first 50 days in Government, Sr Gonzalez has attempted giant strides in the overhaul of public sector attitudes to work with three directives:

● The strict implementation of legislation prohibiting more than one income from public funds.

● New legislation to set down vigorous civil service guidelines.

● The strict application of legislation prohibiting more than one income from the public sector.

This is an ambitious task. The directive restricting incomes from public funds cuts right across the social strata and affects principally politicians and media personalities.

Most MPs are affected. Some 50 of the 202-strong Socialist Parliamentary Party, for example, are university lecturers and professors who will have to forgo under the present rules both their academic activities and their income.

Further 30 will have to jettison salaries from the judiciary system and many more have state paid jobs as secondary teachers, national health doctors, civil servants and municipal employees. There is a similar tale on the opposition benches.

On the national television and radio networks, well established national favourites were dis-



Prime Minister Felipe Gonzalez has ordered that his £49,000 annual salary will be the ceiling for all state employees.

covered to be holding down several salaries from different channels and, in certain instances, moonlighting in private radio.

The head of television news, for one, was also a salaried employee of a government body known as the Institute of Ibero-American Cooperation.

Lower down the social scale, a host of semi-skilled and skilled workers have come under scrutiny for holding down morning jobs, ranging from porters to electricians in hospitals,

schools and a variety of government departments while performing similar jobs in the afternoon. These have been forced to choose between one job and one salary, or as one public employee who worked a 14-hour day in two places put it: "One half job and one half salary."

The medical profession, where common practice has been for doctors and registered nurses to put in time at several clinics and multiply their earnings in addition to working privately, is one of the hardest hit by what is known as the law of "incompatibilidades."

A stormy meeting last week of the medical council agreed to delay a threatened nationwide strike pending talks with the Health Department.

Similar threats are to be heard among minor civil servants. This week, Government offices began operating between 4.00 pm and 6.00 pm in the afternoon, in accordance with the new directives.

The unprecedented nature of the new post-lunch Government office hours was illustrated by a poor response from the public who have from time immemorial been used to a morning-only routine. And the bureaucrats had in many cases to give up afternoon clerical jobs in the private sector.

The problem is that over the years state service has proved attractive, not because of its comparatively high salaries but because of its security and the margin it gave for other employments. Multi-employment

has long been a national characteristic and at the bottom end of the labour market, it is an economic necessity.

In its drive to make one man one job the rule, Madrid hopes that some inroads might be made on an unemployment total of 2.15m, or 16.5 per cent of the workforce. Officials admit, however, that many jobs can be expected simply to disappear, reflecting the often gross overmanning to be found in every walk of Spanish life.

The immediate result of this controversial crack-down has been a general tightening of belts. Sr Gonzalez has maintained the Prime Minister's annual salary at Ptas 8m (£40,000) and ordered that his salary is the ceiling for all state employees.

This meant, for example, that the head of the Instituto Nacional de Hidrocarburos, the state energy holding, had his Ptas 16m salary halved.

Such cuts appear, however, to have left broad social sectors unimpressed. A recent move to double the salaries of MPs, raising them to Ptas 4m—to compensate for the single wage—raised such a popular outcry that it has had to be shelved.

By tampering with the social fabric and playing havoc with ad hoc wages and labour structures, the new government has in its early days created ill-feeling and resentment.

Some experts believe that in addition, the Government may have created the conditions for a thriving "black" economy.

Balsemao plans stopgap financial measures

BY DIANA SMITH IN LISBON

PORTUGAL'S CARETAKER Government led by Sr Francisco Pinto Balsemao is expected to push through stop-gap financial measures to keep the country running once Parliament is dissolved, and a date set for an early general election.

Constitutionally, a caretaker government cannot initiate a budget. Sr Balsemao resigned in December before his coalition steered the 1983 budget through Parliament.

However, an outgoing administration and Parliament can pass basic measures—tax increases and larger monthly allocations to ministries on which the

system operates in the absence of a budget. This is likely to be done as fast as possible, permitting President Antonio Ramalho Eanes to dissolve Parliament rapidly and call an election not less than 60 days later.

The 1983 austerity plan proposed by the outgoing Government—calling for cooling of demand and consumption, and 0.5 per cent economic growth—was rendered obsolete by the political crisis, although it was seen as the only feasible remedy for the troubled economy.

The Balsemao administration had planned to borrow \$4m from the foreign market in

1983, when the principal falls due on the \$750m jumbo loan taken in 1978 under a tough agreement with the IMF.

President Eanes's decision to give the Government a brief second wind reflected a need to comply with vital tasks like the 1983 Republic of Portugal loan of \$650m, for which parliamentary authorisation is essential. This loan is vital to cover serious balance of payments problems—and Sr Balsemao resigned in December before preliminary talks on the loan could come to fruition.

The matter has been in abeyance while an outcome was sought for the political crisis. Conditions this year are likely

to be tougher than those granted for the 1982 \$500m loan, before the economy sank into the doldrums.

Portugal last year held out for spreads over Libor of a half and three-eighths of a per cent against strong resistance from international banks leading the syndicate.

One and a half million passengers in the Lisbon area were without public transport yesterday because of a 24-hour strike by the public bus and tram system. Lisbon's tenacious car drivers jammed the roads despite the hefty new price of petrol of Es 73 a litre (£1.97 a gallon) in a country with an average wage of less than £100 a month.

Greek women granted full equality

ATHENS—Parliament passed a law yesterday granting Greek women full equality with men, making divorce easier and replacing the age-old dowry with tax-reduced marriage settlements also available to men.

The law, which passed unanimously in the early hours, was bitterly opposed by hardline clergy in the Greek Orthodox Church.

Conservative MPs expressed opposition to the divorce reforms in the new law, claiming it made getting divorced "too easy," but voted with the Socialist majority.

Doing more. The Digital difference.

We didn't set out to earn a reputation for being different. Or even to make a name for doing more.

Our aim 25 years ago was simply to build and support computers that were both practical and reliable.

But one thing led to another and today you probably know us as one of the biggest computer companies in the world.

Or the largest manufacturer of mini-computers.

Along the way one or two of our new products have been seen by the computer industry as creating new standards.

The VAX II/780 set the pace in 32-bit computing four years ago.

More choice. Means making more computer systems for different professions.



More compatibility. Means making more computers that work easily together.

And since the PDP-11 was launched in 1971 it has become, probably, the world's most popular computer.

As you might expect, our computers are helping to design jets, fight disease and even make movies.

But they're also used by thousands of small businessmen, accountants, engineers and other professionals; who didn't choose Digital because they knew about computers, but because they wanted ready-to-run systems that would suit their businesses.

That's why we have a network of independent Digital suppliers who understand your business as well as they know our computers.

But we like to

think you'll appreciate us even more when you come to expand your system.

That's because our computers work easily together. In a word, compatibility.

Which is why so many large companies choose Digital.

We believe that one of the most practical things we have done is bridge the gap between our computer generations. From microboards right up to our largest system.

It means software written on one Digital computer can be easily made to work on another Digital computer.

Your software and hardware investment is protected, giving greater productivity and more flexibility for growing companies.

It naturally follows that we design our new computers to work with all our systems. Today and tomorrow. But computers are only as good as the people who support them.

So it will come as no surprise to learn that we have 16,000 service professionals around the world ready to help you get more out of your computer.



More innovation. Means setting new standards with our personal computers



More services. Means helping you get even more out of your computer.

We aim to keep your computer running trouble free with maintenance options like our pioneering Remote Diagnosis and guaranteed response times.

We can also offer telephone support on software, advice on system design and implementation with hundreds of ready-to-run programs.

And our education services make computing easier for everyone.

With either on-site training, personal audio-visual programmes or courses at our training centres. It all means doing more. But that's what makes us different. Doing more. The Digital difference. Digital Equipment Company Limited, P.O. Box 110, Imperial Way, Reading RG2 0TR.

digital

OVERSEAS NEWS

Price differential issue catches unprepared Opec off guard

BY RICHARD JOHNS IN GENEVA

PROPOSED PRODUCTION QUOTAS		
	1976 b/d	1975 b/d
Algeria	170,000	170,000
Equatorial Guinea	200,000	200,000
Gabon	150,000	150,000
Indonesia	1,300,000	1,300,000
Iran	2,500,000	2,500,000
Iraq	1,250,000	1,250,000
Kuwait	1,100,000	1,100,000
Libya	1,100,000	1,100,000
Nigeria	1,300,000	1,300,000
Qatar	300,000	300,000
Saudi Arabia	4,500,000	4,500,000
UAE	1,100,000	1,100,000
Venezuela*	1,100,000	1,100,000

* Individual figures do not add up to the proposed ceiling because an extra 200,000 b/d was allotted to Venezuela by general agreement.
† Iraqi capacity is limited to 900,000 b/d with maximum exports at 650,000 b/d.

production targets. At the regular conference in Vienna last month, when ministers had last struggled over allocation of output quotas, differentials had hardly been discussed. At the same time, the importance of differentials by Saudi Arabia and Kuwait was known to all. In practice, though, all Opec economists recognise that no system of quotas is likely to work unless the selling rates set for various crudes are regularly tuned to market demand. The problem is a perennial one. It was a sad fact that it was not dealt with in the 1975-77 period. The main chiefly responsible at that time was Mr. Norihiro Arai, Lausanne, formerly vice-president of the Algerian State oil corporation Sonatrach, and now a respected consultant based in Geneva.

He commented outside the meeting that differentials should be reviewed every quarter under a commonly accepted mechanism—which does not exist now. But he questioned the argument for widening differentials at a time when the African crudes are commanding little or no premium on the spot market, albeit a very moribund one. Much more important, as a prelude to a co-ordinated production policy is the elim-

nation of discounts, in the opinion of Opec experts. Sheikh Ali Khalifa al Sabah, Kuwaiti Minister of Oil, put it succinctly in saying: "If Kuwait is allocated 1.2m b/d, and I can sell only 650,000 b/d, what is the point?"

As it was, Opec went surprisingly far towards an agreement on individual quotas by setting, in principle, on an overall ceiling for the time being of no more than 17.5m b/d, with an alternative of 17m b/d. Both are more or less in line with the rates at which collective output has been running.

But any deal would probably have amounted to little more than a cosmetic compromise. It cannot be certain that one would have been formally concluded, anyway, even if there had been no dispute over differentials.

Iran's determination to bring down Saudi output to the minimum is the major reason for lack of certainty that any formal deal could have been reached. Ayatollah Khomeini's revolutionary regime is set on undermining the Kingdom's predominance within Opec and its revenue as a result of Saudi financial support for Iraq can be limited or terminated.

Mr. Gharazi was shamelessly frank within the conventions of a pre-emptive strike after the meeting that Iran's stance

within Opec was geared to its own objective and regional policy. Sheikh Yamani did not dissent from the proposal put by Mallaam Dikko that Saudi Arabia should be limited to 4.5m-4.7m b/d.

He merely said, with a reported touch of sarcasm, that the volume would have to be all Arabian Light if Saudi Arabia was to be provided with all the desalinated water and electricity, which it requires. Only associated gas from higher gravity crudes is exploited in the Kingdom now.

Sheikh Yamani gave no indication as to whether his government would be prepared to close down production from fields producing medium and heavy varieties in contravention of policy requiring a 65:35 ratio. But he had thrown a new joker into the Opec pack.

Venezuela too failed to acquiesce in a consensus giving it an improved allocation of 1.7m b/d, as opposed to the 1.5m b/d originally contemplated. An output of 2m b/d with exports of at least 1.6m b/d is considered necessary to stave off dire financial difficulties and even a default on debts.

Kuwait apparently demanded no less than 1.2m b/d. The United Arab Emirates was clearly dissatisfied with 1.1m

b/d and has made an explicit threat to increase output. Dubai, part of the UAE, has been flagrantly discounting at prices below \$30 for a crude equivalent to Arabian Light—an anomaly which has generally gone unnoticed.

Saudi Arabia's efforts to stabilise the oil price have been challenged by the ugly intrusion of Iran's war with Iraq and its confrontation in the Opec forum with Conservative Arab producers.

Without resolution of that political conflict or an improbable decision by Iran to insulate Opec and oil from its ideological zeal, it is difficult to see the \$30 per barrel reference price being maintained indefinitely, regardless of what the UK, new pivot in the world oil scene, does about its price. The suspicion lurked in Geneva, meanwhile, that Saudi Arabia with an eye on ensuring the world's future dependency on it as a supplier—might be seeking to control a fall in prices to administer a shock therapy to recalcitrant Opec members and to assert its predominance over them. The Saudis would prefer that the initiative in cutting prices should come from the Kingdom, so that the Kingdom can be seen to be standing by its commitment to holding the price level.

Madam Mao given life sentence

By Tony Walker in Peking

JIANG QING, 68, widow of China's late chairman, Mao Tse-tung, will not be executed. Her death sentence has been commuted to life imprisonment, it was reported in Peking last night.

Madam Mao, leader of the so-called "Gang of Four", was last seen two years ago when she was dragged, screaming Maoist slogans, from a Peking court after being given the death sentence suspended for two years to allow her time to repent.

Also sentenced to death at the time was Zhang Chunqiao, 65, the former Mayor of Shanghai. The "Gang of Four" was accused of "persecuting thousands of officials to death" during China's Cultural Revolution of the 1960s and 1970s.

Xinhua, the official New China News Agency, reported that China's Supreme Court had reduced to "life imprisonment" the death penalty, with a two-year reprieve handed down two years ago on Jiang Qing and Zhang Chunqiao.

Xinhua said the court had found that the "two criminals had not resisted reform in a flagrant way".

Significantly, the report did not go into detail about Madam Mao's behaviour in custody which was reported to have been less than exemplary.

In August last year, Hu Yaobang, the Communist Party General Secretary, said: "Jiang Qing lives well in her prison, but persists in behaving as an ideological and political enemy of our people."

The Xinhua report of the court finding made no mention of the other two "gang" members—Weng Hongwen, 47, and Yao Wenyuan, 51, who were given life and 20 years' imprisonment respectively.

The "Gang of Four" was also accused of plotting to overthrow the Government. At the time of her sentencing, Jiang Qing was accused of being the ringleader in counter-revolutionary activities.

Chinese leaders almost certainly made the decision not to execute Madam Mao at the time of the "Gang of Four" trial, even though she challenged the court to sentence her to death.

Zhang Chunqiao is believed to be gravely ill with cancer of the throat. Weng Hongwen to be a model prisoner on a labour reform farm, and Yao Wenyuan to be working as an assistant librarian in a prison.

Jiang Qing is believed to be making dolls and embroidering her name into each one so that it cannot be sold.

Tokyo protests over Soviet missile plan in East Siberia

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN protested strongly to the Soviet Union yesterday against plans to deploy nuclear missiles in Eastern Siberia. The protest, orally delivered by a senior Japanese foreign ministry official during a tense 70-minute meeting with the Soviet ambassador, also rebuffed recent Soviet criticisms of Japanese foreign policy.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

The Japanese move was provoked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military build-up in the North West Pacific.

Japan's vehicle production falls 3.9%

By Kenneth Gooding, Motor Industry Correspondent

JAPANESE VEHICLE production fell 3.9 per cent in 1982—the first drop in output for eight years.

According to the Japanese Automobile Manufacturers Association (JAMA), output fell from the record 11.18m in 1981 to 10.74m.

JAMA attributed the decline to the industry's export performance, being adversely affected by "voluntary export restraints on car shipments to several major markets."

In particular, the Japanese agreed to hold shipments to the U.S., their best car export market, at no more than 1.68m last year, representing a 10 per cent decline on the 1981 level.

Total vehicle exports from Japan are provisionally estimated to have fallen 7.6 per cent from 6.95m to 6.53m last year.

The 1982 production comprised 6.89m cars, down 1.3 per cent from the 1981 level; 3.78m commercial vehicles, down 7.8 per cent, and 67,600 heavy trucks, down 24.9 per cent.

It was the second successive year that car output fell. In 1981 it slipped from just over 7m to 6.97m, but the industry compensated for that setback by producing and selling more commercial vehicles.

However, last year exports of pick-up trucks to the U.S. were severely hit because the U.S. manufacturers introduced their own models.

Against an estimated 1.2m tonnes last year, the Belter field south of Abidjan off Grand Bassam, which started production in August 1980, is producing about 10,000 b/d. The production platform is being modified to introduce gas injection techniques to allow output to stay at the present level for about another three years. But output is expected to drop by about two-thirds by 1985.

The Esprit field south west of Abidjan off Jaqueville is using temporary production facilities designed to last until 1985. The objective is not only to provide the Government with badly needed revenue but also to give a clearer indication of the field's potential before heavier investment is made. Five production wells have been drilled and connected to a jack-up modified into a production platform. The high-grade light oil is piped into a nearby tanker but apparently no long-term decision has yet been reached on whether to export it or ship it to Abidjan's revamped Vridi refinery.

While volumes are small by Nigerian standards, they are most significant for a country with only a tenth of the population. Until 1980 oil was wholly imported in the Ivory Coast and constituted over 50 per cent of total energy consumption. Petroleum consumption actually fell in 1980. This reflected a major expansion of hydroelectric capacity which reduced the demand for fuel oil thermal power production.

While the planned Soudra hydroelectric scheme is designed to meet electricity demand until the end of the

Japan's vehicle production falls 3.9%

By Kenneth Gooding, Motor Industry Correspondent

JAPANESE VEHICLE production fell 3.9 per cent in 1982—the first drop in output for eight years.

According to the Japanese Automobile Manufacturers Association (JAMA), output fell from the record 11.18m in 1981 to 10.74m.

JAMA attributed the decline to the industry's export performance, being adversely affected by "voluntary export restraints on car shipments to several major markets."

In particular, the Japanese agreed to hold shipments to the U.S., their best car export market, at no more than 1.68m last year, representing a 10 per cent decline on the 1981 level.

Total vehicle exports from Japan are provisionally estimated to have fallen 7.6 per cent from 6.95m to 6.53m last year.

The 1982 production comprised 6.89m cars, down 1.3 per cent from the 1981 level; 3.78m commercial vehicles, down 7.8 per cent, and 67,600 heavy trucks, down 24.9 per cent.

It was the second successive year that car output fell. In 1981 it slipped from just over 7m to 6.97m, but the industry compensated for that setback by producing and selling more commercial vehicles.

However, last year exports of pick-up trucks to the U.S. were severely hit because the U.S. manufacturers introduced their own models.

Against an estimated 1.2m tonnes last year, the Belter field south of Abidjan off Grand Bassam, which started production in August 1980, is producing about 10,000 b/d. The production platform is being modified to introduce gas injection techniques to allow output to stay at the present level for about another three years. But output is expected to drop by about two-thirds by 1985.

The Esprit field south west of Abidjan off Jaqueville is using temporary production facilities designed to last until 1985. The objective is not only to provide the Government with badly needed revenue but also to give a clearer indication of the field's potential before heavier investment is made. Five production wells have been drilled and connected to a jack-up modified into a production platform. The high-grade light oil is piped into a nearby tanker but apparently no long-term decision has yet been reached on whether to export it or ship it to Abidjan's revamped Vridi refinery.

While volumes are small by Nigerian standards, they are most significant for a country with only a tenth of the population. Until 1980 oil was wholly imported in the Ivory Coast and constituted over 50 per cent of total energy consumption. Petroleum consumption actually fell in 1980. This reflected a major expansion of hydroelectric capacity which reduced the demand for fuel oil thermal power production.

While the planned Soudra hydroelectric scheme is designed to meet electricity demand until the end of the

Reagan set for Mideast talks

BY CHARLES RICHARDS IN CAIRO

PRESIDENT Ronald Reagan today flew to Washington today for talks with President Hosni Mubarak of Egypt, who is expected to leave almost exactly a year after his last visit. Since then, the fears voiced by Mr. Alexander Haig, the then U.S. Secretary of State, that when it came to the Camp David agreement Egypt would throw its lot in with the Arabs have proved unfounded.

But a crisis of confidence in the U.S.-Egyptian relationship did arise when Israel invaded Lebanon. Egypt not only accused Israel of sabotaging the peace process but charged the U.S. with collusion or at least giving its tacit support to the invasion.

The recent Congressional decision to increase military aid to Israel, by doubling the amount of foreign credits, has

surprised Egyptians, who see it as in effect condoning Israel's use of U.S. weapons to invade a sovereign country.

The announcement on September 1 of Mr. Reagan's Mideast peace proposals helped restore Egypt's trust in the U.S.

Egypt, which mounted a diplomatic offensive over the summer to try to halt the evacuation of Palestinian fighters from Beirut to a wider solution of the Palestinian issue, claims some credit for spurring President Reagan into making his initiative.

On this visit, Mr. Mubarak will want to discuss further how to get the peace proposals moving.

Egypt also believes that the continued presence of Israeli forces in Lebanon, and the

failure of the U.S. to put pressure on Israel to withdraw, are jeopardising the future of the Reagan initiative.

Mr. Mubarak will also be pressing the U.S. to take a firmer line with Israel on its policy of building more Jewish settlements on the occupied West Bank and Gaza.

Egypt recognises that in the negotiations on the future of Lebanon, it is merely an interested bystander, and that its role in the Reagan proposals is undefined.

But it would regard the coming to the negotiating table of King Hussein of Jordan and a Palestinian delegation as vindication of its peace policy starting with Camp David.

From Washington, Mr. Mubarak goes to New York, then Toronto, London and Paris.

OECD warning for Australia

BY OUR FOREIGN STAFF

THE RECENT modest relaxation of fiscal policy in Australia runs a substantial risk of rekindling inflationary pressures and should only be a temporary policy initiative. The Organisation for Economic Co-operation and Development gives this warning in its latest economic survey of the Australia economy.

In a gloomy assessment, the OECD concludes that Australia's efforts to introduce the conditions necessary for producing steady, non-inflationary, self-sustaining growth over the medium term have only been a

partial success. Wage inflationary pressures are still deeply rooted in the local economy.

"Although some reduction in real wages... was obtained in the period 1975-1981, experience of the recent upsurge suggests that pressures were dormant rather than modified, and that the trade-off between faster growth and wage inflation has altered very little."

Inflationary pressures may ease during 1983 "in the absence of firm anti-inflationary policies, but they are likely to return with renewed vigour if

output recovers." The economy in 1983 does not face as many major imbalances as in 1975-76 but the level of unemployment is now much higher—approaching 9 per cent—and the balance of payments may act as a greater constraint on growth than has been the case in recent years.

The sharp slow-down in the growth of the Australian economy during 1982 is forecast to give way to a recovery in demand and output by late 1983, although not to the peak rates of growth experienced in 1981.

U.S.-Angola meeting on Namibia

By Quentin Peel

RENEWED TALKS between U.S. and Angolan officials on a Namibian settlement and the related issue of the withdrawal of Cuban troops from Angola were due to begin in Luanda yesterday, according to Western diplomats.

But they discounted reports of an imminent ceasefire agreement between South Africa and Angola in the south of the country.

The U.S. mission is the first such formal contact since last September, and is intended to pave the way for more substantial talks later, it is understood.

In South Africa, Mr. P. W. Botha, the Foreign Minister, confirmed that negotiations were in progress between his country and Angola on a possible ceasefire on the Namibian border.

Nigerian phone links damaged

Nigeria's international telegraph and telephone links are likely to be severely restricted for an unknown period following the fire in the Lagos headquarters of the Nigerian External Telecommunications (NET) corporation, Quentin Peel reports.

An official for Ericsson, the Swedish manufacturer of the international telephone exchange, said that the telegraph exchange was said to be out of service and badly damaged.

The fire therefore appears to leave Nigeria with cable and radio links to neighbouring countries, but little else to carry international communications traffic.

One major investment about to be completed is the expansion of Abidjan's Vridi oil refinery. Capacity is being doubled to 4m tonnes a year and the range of products broadened by the installation of upgrading plant—a hydrocracker and surplus world refinery capacity and the effect of heavy short and medium-term commercial project financing on the country's external debt, critics have questioned the scheme's economic justification.

The refinery supplies not only the Ivory Coast but also Indochina, Upper Volta and Mali and should, it is hoped, meet demand until the end of the 1980s. The refinery is managed by the Societe Ivoirienne de Raffinage in which Petroci has a 49 per cent interest. Other shareholders are the Government of Upper Volta and seven international oil companies.

Should economic growth recover in the second half of the 1980s, the Ivory Coast would be well placed to satisfy its energy needs.

Oil: the Ivory Coast's 'secret' sector

By Peter Blackburn in Abidjan

A RECENT offshore oil discovery by Phillips Petroleum has raised the prospects of the Ivory Coast's flagging oil industry. It is being described in some oil industry circles as "potentially the best so far as well as the most important west of Nigeria."

The discovery, called the BI-5X, is located about 60 miles south west of Abidjan and eight miles south-east of Grand Lahou. The well is said to have tested 6,000 barrels a day of good quality crude oil. Within the industry it is being said that in commercial operation the well could flow at nearly 10,000 b/d.

However, neither Phillips nor the Ivorian Government will comment on the reported discovery. Industry sources add that several confirmation wells need to be drilled to determine the size of the field. They are mindful that the Esprit offshore oilfield, discovered by Phillips in 1978, has failed to live up to early expectations.

Observers say that because of the present soft oil market, Phillips may be in no hurry to develop the field which is located in 300 feet of water. It has reportedly completed its drilling programme to 1985 and, given relations with the Ivorian Government strained by disputes over tax refunds and sharing of exploration and development costs, it may be reluctant to press ahead with development. The Ivory Coast, with a serious payments problem, is anxious to build up oil revenue quickly.

Although the Esprit field does not appear to offer hopes of a bonanza, it should enable the West African country of 8m

people to become a net oil exporter by 1985.

President Felix Houphouët-Boigny is probably not displeased by the pessimistic forecasts of the country's oil reserves. Ever since Esso's offshore "Belter" discovery in 1974 he has downplayed the importance of oil. The President is determined that agriculture should continue to provide the basis for economic growth.

"The President wants to keep the farmers' feet on the ground and prevent them plunging out of their depth into 'oil waters', an observer remarked. Above all he is anxious to avoid following Nigeria's example where the discovery of oil has led to the growth of a dangerously lopsided economy.

The Government has therefore shrouded the oil sector in secrecy. The country's many thousands of cocoa and coffee farmers scarcely know that oil exists.

While discouraging publicity, the Government keeps a close watch on the development of the oil industry.

While the Ministry of Mines has responsibility, implementation of oil policy is delegated to the state-owned Societe Nationale d'Operations Petrolieres (Petroci). It was created in 1975 to join in joint ventures with foreign oil companies in oil exploration and development. About one-third of Petroci's senior staff are expatriates.

The combination of official secrecy and the uncertainty over the size of oil reserves makes forecasts of oil production and revenue difficult. Output this year is conservatively forecast to be 1.5m tonnes

against an estimated 1.2m tonnes last year.

The Belter field south of Abidjan off Grand Bassam, which started production in August 1980, is producing about 10,000 b/d. The production platform is being modified to introduce gas injection techniques to allow output to stay at the present level for about another three years. But output is expected to drop by about two-thirds by 1985.

The Esprit field south west of Abidjan off Jaqueville is using temporary production facilities designed to last until 1985. The objective is not only to provide the Government with badly needed revenue but also to give a clearer indication of the field's potential before heavier investment is made. Five production wells have been drilled and connected to a jack-up modified into a production platform. The high-grade light oil is piped into a nearby tanker but apparently no long-term decision has yet been reached on whether to export it or ship it to Abidjan's revamped Vridi refinery.

While volumes are small by Nigerian standards, they are most significant for a country with only a tenth of the population. Until 1980 oil was wholly imported in the Ivory Coast and constituted over 50 per cent of total energy consumption. Petroleum consumption actually fell in 1980. This reflected a major expansion of hydroelectric capacity which reduced the demand for fuel oil thermal power production.

While the planned Soudra hydroelectric scheme is designed to meet electricity demand until the end of the

1980s, overall energy consumption is still deepening during the decade.

The start-up of production at the Belter field in 1980 resulted in a 500,000 tonnes drop in oil imports to 1.6m tonnes in 1981.

Government uncertainty over oil policy coupled with a shortage of funds is slowing down oil exploration and development. When the decision was taken to develop commercially the Esprit field in May 1981, Petroci had the option to raise its stake in the consortium to 60 per cent from 10 per cent. Petroci has still not made up its mind.

One reason for the delay is uncertainty over the size of the field. Subsequent drilling has shown that the field is fragmented. This not only reduces the potential reserves but increases development costs.

Second, technical problems associated with drilling in deep water on a steeply sloping ocean bed have also swelled investment.

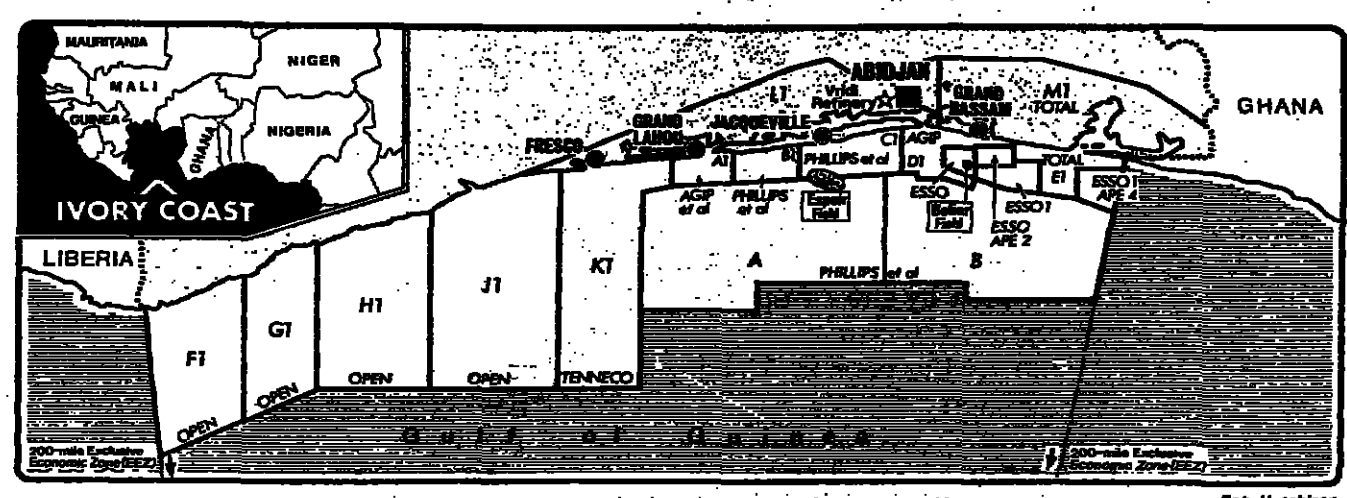
With costs at Esprit running at over \$800,000 each day and an early development and production programme costing an estimated \$20m to the end of 1984, the Abidjan Government wants to be certain of the long-term benefits. At the same time the country is heavily in debt: public external debt exceeds \$4bn, and debt service absorbs 38 per cent of export receipts.

The World Bank stepped in last summer with a \$101.5m loan to help Petroci pay its share of costs. The loan was also intended to encourage commercial banks to finance development of the Esprit

field. Bankers Trust, Citicorp, Societe Generale and Banque Nationale de Paris were appointed lead managers for a \$1bn loan earlier this year. But negotiations are now reportedly suspended because of Phillips' "inability or unwillingness" to provide sufficient information to evaluate the field's potential, informed sources say.

Relations between Phillips on the one side and the Government and Petroci on the other are said to be "less than perfect." Phillips is reportedly concerned about non-payment of VAT refunds and Petroci's share of costs which together total some \$50m. However, sources close to Phillips claim there is "no conflict" and that problems are being resolved.

The sources also deny that Phillips threatened to halt exploration in 1982. There is a pause while a new economic survey and production experience from the Esprit field is evaluated, the sources explain. Exploration in the Ivory Coast has slowed markedly in 1982 with the number of rigs reduced from five to two. The outbreak has hit the numerous



field. Bankers Trust, Citicorp, Societe Generale and Banque Nationale de Paris were appointed lead managers for a \$1bn loan earlier this year. But negotiations are now reportedly suspended because of Phillips' "inability or unwillingness" to provide sufficient information to evaluate the field's potential, informed sources say.

Relations between Phillips on the one side and the Government and Petroci on the other are said to be "less than perfect." Phillips is reportedly concerned about non-payment of VAT refunds and Petroci's share of costs which together total some \$50m. However, sources close to Phillips claim there is "no conflict" and that problems are being resolved.

The sources also deny that Phillips threatened to halt exploration in 1982. There is a pause while a new economic survey and production experience from the Esprit field is evaluated, the sources explain. Exploration in the Ivory Coast has slowed markedly in 1982 with the number of rigs reduced from five to two. The outbreak has hit the numerous

oil service companies which flock to Abidjan following the discovery of Esprit. Now they are slumping staff and lowering life styles so as to hang on until exploration picks up, possibly towards the end of 1983, according to industry sources.

Offshore exploration was started by Esso in 1970 when France's Societe Africaine de Petrole abandoned the Ivory Coast after drilling ten dry onshore wells. Petroci also drilled three dry onshore wells in the 1970s. Esso discovered the Belter field in 1974 in 60 metres of water 28 kms off the former capital Grand Bassam. Production started in August 1980 but hopes of a major field have long since evaporated.

Esso also has three exploration

Popularity rating of Reagan at new low, say polls

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan's popularity, and his image as a leader, have slipped to new lows in recent weeks, according to opinion polls published yesterday on the eve of his second State of the Union address. The two polls — one taken by the New York Times and CBS news, the other by the Washington Post and ABC News — show Mr Reagan's popularity rating hovering just above 40 per cent, virtually the same as Mr Jimmy Carter's rating half-way through his presidency. The polls showed mounting resistance to the key Reagan policies of increasing the military spending and reducing social programmes. For the first time, a majority (54 per cent) told the Washington Post-ABC poll that Mr Reagan was going too far in raising defence spending. In the New York Times-CBS poll, six out of 10 Americans said they were willing to forgo the last 10 per cent instalment in Mr Reagan's three-year tax-cutting programme, due on July 1, to help reduce budget deficits. Four out of five people told the Washington Post-ABC poll that tax cuts had so far made little or no difference to the amount of tax they actually paid, and a majority said inflation was more of a problem than a year ago, despite the Administration's unquestionable success in bringing the inflation rate down.

Quebec teachers to strike

BY ROBERT GIBBENS IN MONTREAL

TEACHERS were set to begin an illegal strike in Quebec yesterday to protest against Government wage reductions in the public sector. If a majority of local unions approve, more than 200,000 public sector workers are expected to be on strike within a week. The threatened stoppage, which could involve hospital workers, civil servants and ferry operators, represents the greatest challenge to the government of Premier René Lévesque since it was first elected in 1976, with broad union support. A week of intense negotiation failed to head off the threatened general strike. The Government facing a C\$3.5bn (£1.7bn) deficit this year said it had no more money but offered a job-creation programme with funds saved by the wage reductions. The union leaders refused. Public sector workers have had their wages cut by up to 20 per cent for three months to save the Government some C\$400m. In the spring, wages return to their June 1982 levels but will not reach end 1982 levels all year.

N-plant accident accord

NEW YORK—General Public Utilities, the operator of the Three Mile Island nuclear power plant in Pennsylvania, has reached a \$37m (£24m) out-of-court settlement with the builder of the plant over the 1979 accident which shut it down. The accident, which forced the evacuation of tens of thousands of people after radioactive gases escaped, was the worst in the history of commercial nuclear power. During a three-month trial the utility tried to show that the manufacturer was negligent in not providing vital safety information. The manufacturer, Babcock and Wilcox, maintained the accident was caused because the utility operated the plant improperly. The companies agreed to settle out of court, saying "that neither party has established that the other was the cause of the accident and that it would be counter-productive to incur the substantial costs of further litigation in an effort to resolve the issue."

Argentina hopes for further \$2bn loan

By Jimmy Burns in Buenos Aires

ARGENTINA hopes to obtain some \$2bn (£1.3bn) in additional funds from external sources as a result of Wednesday's approval by the IMF of a \$250m aid package. Central bank officials said yesterday the IMF agreement had opened up "good perspectives" for an early signature on a five-year term loan of \$1.5bn. The loan is being negotiated with the same main creditor banks which lead managed a \$1.1bn bridging loan signed on December 31, according to bank officials in Argentina. Argentina is also expected to sign a \$500m short-term bridging credit with the Bank of International Settlements in Basel soon. The credit, originally suggested at \$750m, has been under negotiation for several months. The Bank of England will not participate in the operation.

According to the Argentine central bank, talks are also at an advanced stage on the renegotiation of between \$5.5bn and \$8bn of short-term debt which falls due this year.

Considerable pressure is being put on U.S. banks by the Federal Reserve to reach an early agreement. There will be further high-level talks with international banks weeks later, says the Argentine Economy Minister, who is to attend the IMF interim committee meeting.

The IMF credit formed part of an international aid package to help Argentina overcome its debt crisis.

There is now some confusion over official estimates of the debt. The central bank yesterday contradicted the Economy Ministry by insisting that the size of the foreign debt was \$39bn and not \$43bn as mentioned in some reports.

With the bulk of Argentina's politicians on summer holiday, public reaction to the IMF agreement has been muted. Yesterday, Sr Antonio Cafarella, a leading Peronist official, claimed the Opposition had not been informed of the details of the IMF package and would expect the worst.

Hard-line leaders of the main trade union organisation, the General Confederation of Labour (COT), repeated their demands for substantial salary increases and threatened renewed strike action.

The Union Industrial Argentina (UIA), the main employers' federation, said it was seeking a meeting with President Reynaldo Bignone to express its concern with the prospect of rising interest rates. The UIA's apprehension has been stirred by unofficial estimates which show the Government is off target in its attempt to curb the inflation rate.

How a businessman survives civil war

BY WILLIAM CHISLETT, RECENTLY IN SAN SALVADOR

POWER CUTS, kidnappings, an acute shortage of raw materials, and a dire scarcity of foreign exchange to pay for imports are the common fare of businessmen in El Salvador, where a three-year war between the armed forces and guerrillas has shattered the economy and left an estimated 40,000 people dead. More than 150 small and medium businesses in the predominantly agricultural economy have closed down. Gross domestic product, currently about \$3.5bn (£2.3bn), has declined some 25 per cent in real terms since the conflict began.

Many businessmen, particularly members of the immensely rich so-called 14 families who ran the economy, have fled to the U.S. fearing for their lives. And the UK closed its embassy there after two British bankers from Lloyds were kidnapped in 1979.

Dr Giannetto Paggi, the managing director of Industrias Unisol (Unisol), the joint venture between Salvadorean interests and the Anglo-Dutch company Unilever, is a notable exception. Not only has he stayed in El Salvador to run the largest foreign manufacturing concern in the country, but he also claims to have escaped most of the financial and political problems endemic there.

A stocky, good-humoured man of 62 who came to El Salvador from his native Italy 34 years ago, he travels to work every day in a bullet-proof station wagon. There are also well-armed guards at the factory in El Salvador's main industrial zone. "Security is the only growth industry we have," he comments wryly.

Dr Paggi can rattle off a list of colleagues who have gone into exile in the U.S., been killed or kidnapped. Danger is never far away. Last week, for instance, rebels raided a nearby shoe factory and after a shootout with troops drove off with three lorry loads of shoes.

Unisol is the largest producer of edible oils and fats, margarine, soap, toothpaste, shampoo, detergents and powdered soups in El Salvador and the company also exports to Central America. The 50-50 joint venture was established in 1962 and today employs 1,150 people.

Unisol is the largest producer of edible oils and fats, margarine, soap, toothpaste, shampoo, detergents and powdered soups in El Salvador and the company also exports to Central America. The 50-50 joint venture was established in 1962 and today employs 1,150 people.

Civil strife has had a disastrous effect on the production of El Salvador's major commodities, including coffee, sugar and cotton, which account for 80 per cent of its exports. Prices for these commodities have also plunged on world markets.

Indeed, civil strife has had a disastrous effect on production of all El Salvador's major commodities, including coffee and sugar as well as cotton, which between them account for 80 per cent of the country's exports. Prices for these commodities have also plummeted on world markets.

As a consequence of this decline, Unisol has to import 90 per cent of its needs from the U.S. Obtaining the remaining 10 per cent from El Salvador is a precarious business because trains, buses and lorries are a favourite target for the guerrillas. They have destroyed a quarter of the 2,527 buses which used to operate in

El Salvador three years ago. The burden of imports this has imposed on Unisol, however, has not unduly strained the company, according to Dr Paggi. This is because part of the massive U.S. programme of economic and military aid to El Salvador — an estimated \$237m this year — is to make dollars available for essential private sector imports.

Dr Paggi said that thanks to U.S. aid, his company was able to purchase dollars from the Central Bank at the official rate of 2.50 colones to the dollar to pay for the cotton seed and other raw materials which it needs from the U.S. That compares with an unofficial rate of 4 colones to the dollar. But the company has been unable to repatriate any money for two years.

Unisol's practically unhindered supply of cotton seed at lower prices than in El Salvador has meant the price of food oils has remained unchanged in El Salvador since 1979, despite high inflation. Domestically grown cotton is more expensive because guaranteed minimum prices have been raised by the Government in an effort to stimulate lagging production.

Cooking oil is a basic food necessity in El Salvador and

therefore politically sensitive. Poor families in San Salvador's dusty slums and the several hundred thousand refugees in makeshift camps, try their food with oil.

Apart from two incidents, Unisol's labour relations have been peaceful. In April 1980, when the extreme left was trying to exert influence on the shop floor, Unisol's works manager was locked in his office for six days while collective bargaining took place.

Dr Paggi spent six days speaking to him by internal telephone.

In 1981 police were called in to evict two workers. Dr Paggi says that, as far as he knows, only one of his employees has joined the anti-Government guerrillas.

Unisol looks after its workers well and by cutting down on temporary personnel, has been able to maintain the size of its workforce. Its conditions include an average monthly salary of 1,300 colones (£337), a company shop where basic foods are reportedly sold at 15 per cent less than in supermarkets and a medical insurance scheme. These are generous in a society where 40 per cent of the almost 1m labour force does not have a permanent job and probably only the 5m population live on the poverty line.

Brazil plans to curb inflation-linked salary increases

BY ANDREW WHITLEY, IN RIO DE JANEIRO

MILLIONS of Brazilians learned yesterday that they would be significantly worse off in future following the Government's announcement of across-the-board reductions of between five and 20 per cent in the automatic pay rises granted twice a year in line with inflation.

The long-awaited decision to alter the salary legislation coincides with a fresh surge in prices during January. The rise is expected to push the official

inflation index back over the 100 per cent level for the first time since October 1981.

After a lengthy internal battle over the extent of the cuts to be made in salaries, a compromise formula was approved by President Joao Figueiredo on Monday.

Through a Presidential decree, it became law immediately and will apply to salary adjustments falling due from next month.

The decree still has to be approved by Congress when it reassembles in March. There it is likely to face considerable criticism.

Changes to the country's inflationary salary policy were among measures demanded by the IMF as the price for its assistance, which will total some \$60m (£39m) in loans over the next three years.

Trade union leaders had threatened widespread disorder

if the changes went through, and first reactions from the militant metal workers of Sao Paulo were predictably hostile.

However, the Government defended the reduction in real earnings for the lowest paid category of workers as a measure to stimulate employment.

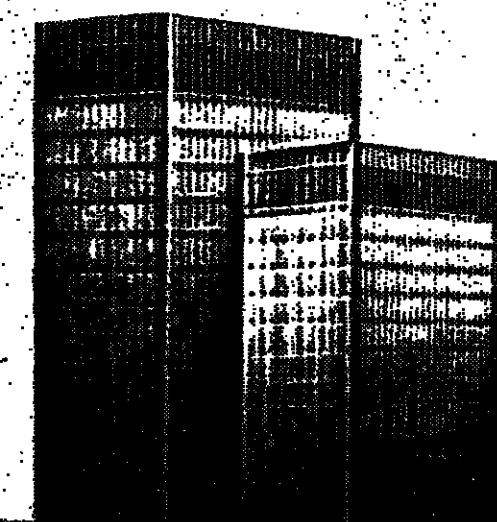
Under the formula finally agreed by the Government, salary adjustments will continue to be made every six months to

registered employees earning more than the official minimum salary. For most of Brazil this is currently about \$1,050 a year.

However, the additional 10 per cent above inflation previously granted on earnings of between \$1,050 and \$3,140 — affecting the bulk of Brazilians in work — has been eliminated.

Reductions between 5 per cent and 20 per cent are being applied to middle and upper middle income earners.

We looked into the future and built the business communication system for it.



The third generation of digital business telephone exchanges has arrived. It's the Plessey IDX. It means your office can now have all its electronic communication services more cost-effectively provided. In one coherent digital network. The Plessey IDX is designed to integrate tomorrow's communication systems — telex gateway, electronic mail, videotex, computer access — and to give your business an outstanding telephone system as well. It's the only digital PABX available in the UK that's wholly British designed and manufactured, and the only third-generation exchange that is approved for use with telecommunication systems run by British Telecom. Because Plessey IDX is fully British, system upgrading will take minimum time. Your system design engineers and manufacturers are right here on the spot — in the UK. Designed from the start to be compatible with System X, the new Plessey IDX benefits from Plessey leadership in electronics. Since 1977, Plessey has supplied more than 5000 digital exchanges in the UK and abroad. With Plessey IDX you have enhancement capability for the completely integrated business information system — Plessey IBIS — and the communication networks for the next century, including satellite systems. You'll be hearing more from it. Just contact David Gamson, Plessey Communication Systems Limited, Beeston, Nottingham NG9 1LA. Telephone: Nottingham (0602) 254822 Ext. 3919. Telex: 37201.

Plessey Communication Systems

We've made it big by making it special.



And with over 3,000 restaurants worldwide, nobody knows the market better than Burger King®. Fast food represents a considerable investment which combines immediate cash flow with maximum profitability. Our franchisees are supported by expert guidance and practical help with site selection, design and development, staff training, quality assurance and marketing.

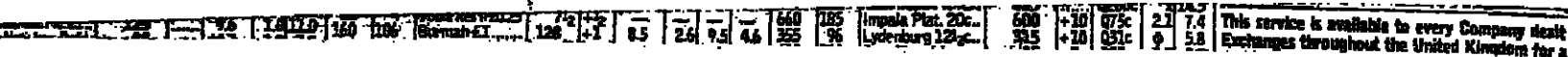
In fact we believe that our services are just as special as our products. If you'd like to find out more about what we can offer, contact Max Booth today.

He'll show you how to profit from Burger King's® experience.

Burger King (U.K.) Limited, 10 Stratton Street, London W1 4XP. Telex: 267277.

HOME WHOPPER. BURGER KING

Plessey IDX



WORLD TRADE NEWS

Spain to open credit line to Egypt

By Tom Burns in Madrid

JANCO EXTERIOR, Spain's majority state-owned bank, the main channel for export finance in the country, will open on Friday a \$40m buyer export credit line to Cairo's Al-Rasheed Bank to finance the import of Spanish industrial equipment to Egypt.

The move emphasises growing Spanish interest in Egypt, which last summer awarded a \$1bn military order to Spain and became, overnight, Spain's third most important trading partner in the Arab world, following Algeria and Saudi Arabia.

Sr Jose Fabrega, deputy chairman of the Al-Rasheed Bank, a joint banking venture created in 1981 by Exterior and Egypt's Banque Misr, said yesterday that the 1 per cent soft credit over three, five and seven years was also aimed to promote Spanish assembled engineering projects and training programmes in Egypt.

Last July's deal with Egypt, the biggest military export order ever clinched by Spain, involved the purchase of two Corvettes and six patrol boats from the state-controlled naval shipyard Bazan and 3,000 military trucks, and 600 amphibious armoured personnel carriers from the state-run commercial vehicle producer Enasa.

The Spanish Government hopes that orders may be won for a further two Corvettes. President Hosni Mubarak is expected to pay a state visit to Spain this year which will highlight the new trade links between the two countries.

France seals Saudi deals

By David Marsh in Paris

TWO FRENCH construction companies, Dumez and Societe Auxiliere d'Entreprise, have signed contracts totalling over \$500m for building work for the Saudi Arabian National Guard.

The Dumez contract, worth around \$400m, covers the provision of additional facilities for a housing complex group has already built in Saudi Arabia. Societe Auxiliere will carry out an order worth about \$110m to construct buildings for the National Guard in Jeddah.

Saudi Arabia was the fourth most important foreign client for French capital goods orders last year, according to figures just released by the Foreign Trade Ministry.

Total orders received by French companies in this sector—a traditional strong prop for the balance of payments—rose slightly last year to FF 95bn (\$14.6bn) from FF 91bn in 1981.

Nigeria and Algeria were the most important clients with orders worth FF 13.5bn and FF 12.4bn respectively.

Southern African investment spotlighted

By MICHAEL HOLMAN

MAJOR opportunities for trade and investment in southern Africa will be outlined tomorrow at a two-day meeting of the Southern African Development Co-ordination Conference (SADCC) in Maseru, Lesotho.

Delegates from over 30 governments and 18 international agencies will be studying a three-volume appraisal of industrial opportunities in the region which, if implemented, represent an investment of \$800m, and a study of agricultural projects. The nine member states of SADCC are hoping for substantial aid finance for the schemes, and interest from private investors.

Britain will be represented by Mr Timothy Raison, Minister for Overseas Development. The conference will bring together a wide range of governments, with most Western countries present as well as China, Japan, East Germany, the Soviet Union, Saudi Arabia as well as the World Bank, UN agencies, the Opec fund, and the Africa Development Bank.

Although pledges of aid will be sought they are expected to fall well short of what is really a notional figure. The region is in the grip of a serious recession and donors are at, or near, the limits of their aid budget.

Private investors are reluctant to commit themselves given a combination of political tensions in the area and economic difficulties, marked by severe foreign exchange shortages in all the countries concerned.

Nevertheless, the appraisal represents an invaluable guide to the area's industrial priorities and will provide the basis for government planning. The volumes analyse the size of the market, the existing capacity, and the prospects for export.

The market is potentially enormous, for the combined population of the nine member countries is some 60 million, with a gross domestic product of \$20bn.

The region is rich in mineral resources including coal, copper, chrome, uranium, iron, nickel, and lead. Angola is an oil producer (around 140,000 barrels a day) and Mozambique hopes that exploration currently under way will lead to commercial production within five to six years.

The nine states—Angola, Botswana, Lesotho, Malawi, Mozambique, Swaziland, Tanzania, Zambia and Zimbabwe—came together in 1980 with the object of reducing trade and transport links with South Africa.

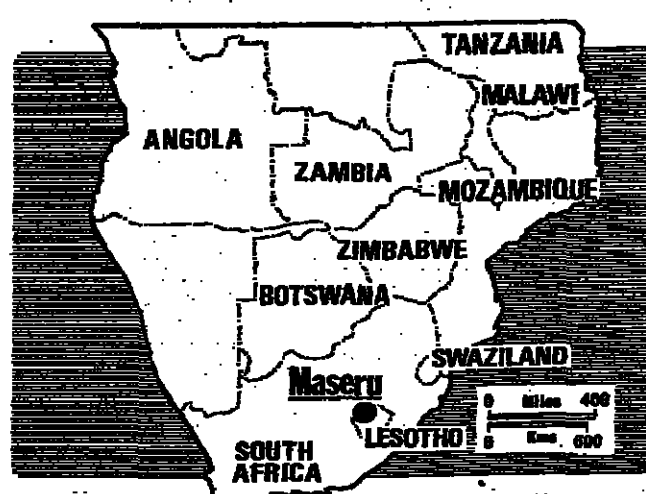
The emphasis so far has been in the transport sector, where priority has been given to rehabilitating Mozambique railways and ports.

At this week's meeting, however, the emphasis will be on industrial co-operation. Delegates will also study reports on progress in transport, food strategy, and energy.

The three industry volumes, which run to several hundred pages, set out projects which planners believe could be implemented, and a further 33 proposals which need study.

Industries covered include cement, fertiliser, pulp and paper, textiles, chemicals, salt, tractors and farm implements.

The scale varies from a button-from-horn factory in Botswana which would cost \$100,000 to a \$100m ammonium nitrate and calcium nitrate plant in Malawi.



But what all projects have in common is the attempt to provide for the region's minimum needs in food, clothing, housing, health, water supply, power, transport and education.

Underpinning the industrial strategy is the belief that a project which would not be viable within the limited market of a single country might be realistic within the SADCC community.

Ministers will put this case to donors attending the meet-

ing and seek two forms of assistance. The documents call for contributions in the fields of "technology transfer, project financing, lines of credit, capital goods, training or project personnel, joint ventures and marketing arrangements," and towards the cost of feasibility studies.

Terms will vary from country to country, however. Membership ranges from the avowedly Marxist states of Angola and Mozambique which negotiate foreign investment on a case by case basis, to broadly capitalist Botswana which offers a wide range of investment incentives and does not usually demand that government take a majority share in the equity.

SADCC itself, which is establishing its secretariat in Gaborone, Botswana, may be able to guide interested businessmen through the range of investment conditions.

* Further information from the SADCC liaison committee, 22 Coleman Fields, London N1.

U.S. Eximbank offers India credits worth \$1.5bn

By K. K. SHARMA IN NEW DELHI

THE U.S. Export-Import Bank has offered India credits worth \$1.5bn in an attempt to improve U.S. sales to India. The credits could rise to \$4bn in subsequent years.

This has been indicated by Mr William Draper, the bank chairman, in talks with officials and businessmen, during which he said that the U.S. has discovered India for the first time "as a sleeping giant."

Exim Bank lendings a few years ago averaged \$400m annually but fell to \$195m last year. Mr Draper has indicated the bank wants to increase its lending to India at the current 10 per cent annual interest rates it charges.

Eximbank loans are being offered to Indian companies for

joint ventures, co-financing with the World Bank and transfer of technology from the U.S. Several areas have been discussed, notably India's needs in energy development.

Mr Draper said the Eximbank had offered India's oil and natural gas commission \$200m as a "preliminary commitment" for development of the Bombay High offshore field. This was for purchase of platforms, rigs and drilling equipment.

The domestic Indian Airlines had been given a similar commitment for the purchase of five new Boeing 737s and Douglas DC-9-30s.

"Exim is wide open. We look forward to India being the largest customer, surpassing even the \$3.5bn borrowings by South Korea," he said.

Under Dr Mahatir's "Look East" policy, Japanese and South Korean concerns are winning most of the big building contracts in Malaysia.

A Japanese consortium is widely expected to win, later this year, the contract for the construction of the U.S. \$200m headquarters complex of Dr Mahatir's ruling United Malays National Organisation.

The 600 MW power station to be financed by the yen loan will be built at Port Klang and will be ready by 1986. It will be coal-fired.

Romanian plea to Comecon partners over trade

By LESLIE COLT IN BERLIN AND DAVID BUCHAN IN LONDON

ROMANIA has appealed to its Comecon partners for better trading arrangements in energy and raw materials and to West Germany for resumption of trade credits, in a move to bolster its economy.

President Nicolae Ceausescu said in a recent interview that at the forthcoming Comecon summit meeting—for which no date has yet been set—new steps have to be taken in order to solve "certain problems regarding raw materials, energy, specialisation and international co-operation."

Romania imports oil to feed its big petrochemical sector, but has so far not benefited from the subsidised price at which Soviet oil is sold to other Comecon partners.

Mr Ceausescu also dispatched Mr Vasile Pungan, his Foreign Trade Minister, to Bonn last week for talks about trade credit.

Last March, West Germany stopped issuing government-backed guarantees through the Hermes export credit agency to cover Romanian purchases of West German goods, after Romania failed to pay interest on previous credit. A complicating factor was recent Romanian restrictions on the emigration of ethnic Germans.

Trade issues are expected to dominate the forthcoming Comecon summit, at which calls for greater commercial integration in the eastern bloc are likely.

Third World takes bigger export share

By Brj Khindaria in Geneva

DEVELOPING countries were the West's most dynamic trading partners between 1973 and 1981, buying about one-third of the increase in Western exports.

The Third World's share of the increase in European Community exports between those years rose from 11 per cent to 24 per cent, from 21 to 38 per cent of U.S. exports and from 38 to 45 per cent of Japanese exports, according to a report by the UN Conference on Trade and Development (UNCTAD).

Yet Western nations placed more than 20,000 non-tariff barriers as well as a wide range of import tariffs against Third World exports.

COMPANY NOTICES

WEST RAND CONSOLIDATED MINES LIMITED

(Incorporated in the Republic of South Africa)

COUPON No. 102

HOLDERS OF SHARE WARRANTS TO BEARER are informed that they will on or after 5 February 1983 be paid 11.52154p per share, 11.52154p being the amount declared by the Board, less 1.78822p being South African non-resident shareholders' tax of 15% applied to the dividend of 13.30976p.

Cheques must be deposited for FOUR CLEAR DAYS for inspection before payment will be made.

Amount of Dividend (S.A.) Limited, 30 Elv Place, London, EC1N 8BA, in Paris at Credit de Nord, 6 & 8 Boulevard Haussmann, Paris 8th, in Zurich at Credit Suisse.

Cheques payable to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of Dividend after deduction of South African non-resident shareholders' tax of 15% 10.13381

Less United Kingdom Income Tax at 15% 1.78822

Amount of the dividend of 11.52154p 1.78822

Listing forms can be obtained from the office of the London Secretary, West Rand Consolidated Mines Ltd, 25 Throgmorton Avenue, London, E.C.2.

NOTES: Under the double tax agreement between the United Kingdom and the Republic of South Africa, non-resident shareholders of the Company are entitled to a credit against the United Kingdom tax payable in respect of the dividend, the deduction of tax at the reduced rate of 15% instead of at the basic rate of 30% represents an allowance of credit of the rate of 15%.

Attention is again drawn to the change in London payment office.

Cheques No. 100 onwards will be paid by the office of the London Secretary, West Rand Consolidated Mines Ltd, 25 Throgmorton Avenue, London, E.C.2.

Cheques to be and including No. 99 will continue to be paid by National Westminster Bank PLC, 25 Abchurch Lane, London, E.C.4.

NOTICE TO HOLDERS OF EUROPEAN SHARE WARRANTS TO BEARER

We are pleased to confirm that copies of the 50th Annual Report of the Company will be sent to holders of the 50th Annual Report of the Company, 25 Throgmorton Avenue, London, E.C.2, on or after 5 February 1983.

The Principal Paying Agent, ALACRAN 28 BANQUE, is authorised to receive and pay dividends on behalf of the Company.

January 26, 1983

CIVILIAN N.A. London Secretary

FINANCIAL TIMES

PUBLISHED IN LONDON & FRANKFURT

Head Office: The Financial Times Limited, 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

London Office: The Financial Times (Europe) Ltd, 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Frankfurt Office: The Financial Times (Europe) Ltd, 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

International & British Editorial & Advertisement Offices

London: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Frankfurt: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Paris: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Geneva: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Basel: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Brussels: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Amsterdam: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Stockholm: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Copenhagen: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Helsinki: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Tallinn: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Riga: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

Moscow: 25 Abchurch Lane, London EC4A 3DF. Tel: 01-566 7000. Telex: 200000. Fax: 01-566 7001.

For Share Index and Business Hours Summary, Telephone 246 8026 (number, preceded by the appropriate area code, for London, Birmingham, Liverpool and Manchester).

All advertising is subject to the publisher's current terms and conditions, copies of which are available on request.

NIPPON MEAT PACKERS, INC. (CDA)

The undersigned certifies that the Annual Report of NIPPON MEAT PACKERS, INC. for the year ended July 31, 1982, is available in Japanese at:

Kreditbank SA, Luxembourg-Bois

and further in Amsterdam at:

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

Amsterdam-De Nederlandsche Bank NV, 1017 CA Amsterdam, The Netherlands

DELTA

ATLANTA & 80 USA CITIES



Only Delta flies nonstop to Atlanta and on to 80 cities in the continental U.S.—including all the popular Florida resorts. Leave daily at 12:00pm except Wednesday or Thursday. Delta also has a nonstop from Frankfurt to Atlanta at 11:45am daily, except Tuesday and Thursday.

Our nonstops from London to Atlanta and Frankfurt to Atlanta are Wide-Ride Lockheed L-1011 TriStars powered by Rolls-Royce engines. You can enjoy superb international dining and in-flight entertainment.

Famed personal service

Delta carries more passengers in the continental U.S. than any other airline. Yet for the past nine years we've had the fewest complaints of any major airline, according to the latest U.S. government records. All thanks to our 35,000 Delta professionals.

Medallion Business Class

Enjoy luxury at a saving. Medallion Business Class costs much less than First Class Fare. It's ideal for business travellers. All 2-by-2 seating for extra comfort. Your own separate seating area, too. A quiet atmosphere in which you can work or just relax. Your beverage list includes cocktails, fine wines and liquors. You get an increased baggage allowance, too. All at no extra charge. Delta also has Medallion Business Class from Frankfurt to Atlanta (no separate cabin area).

Flights from New York, Boston

Delta also has frequent daily service from the New York and Boston gateways to cities across the South, including Dallas/Ft. Worth, Houston, New Orleans. Plus Florida resorts such as Ft. Lauderdale, Orlando/EPCOT/Walt Disney World, Tampa/St. Pete. These flights include nonstops and thru-jets at convenient departure times.

Check your Travel Agent

For reservations, call your Travel Agent. Or call Delta in London on (01) 668-0935 or (01) 668-9135. Or call Delta in Frankfurt on 0611 23 30 24. Delta Ticket Offices are at 140 Regent Street, London. W1R 6AT and Friedenstrasse 7, 6000 Frankfurt/Main. (London phone reservations offices closed Sundays.) Schedules and fares are from London and Frankfurt and are subject to change without notice.



DELTA. THE AIRLINE RUN BY PROFESSIONALS.

Great opportunities await you in Australia's Island for industry.... TASMANIA

The State of Tasmania lies just south of the Australian Mainland. It is home to many of Australia's leading industries. They have been attracted to Tasmania by the skilled and loyal workforce; the low cost of Tasmania's renewable hydro-power; and the great incentives offered by the State Government of Tasmania—which will tailor a package to suit your needs.

The Hon. Neil Robson, Minister for Industry, will be in London on Friday 4th February 1983 and Monday 7th February 1983 and can tell you more reasons why Tasmania is Australia's Island for Industry. Why not make an appointment now?



Neil Robson Minister for Industry

Visits and Protocol Section, Australian High Commission, Australia House, The Strand, LONDON WC2R4LA (Telephone 01-438-8000)

Or forward completed coupon to:



DEPARTMENT OF INDUSTRIAL DEVELOPMENT

G.P.O. BOX 1336N HOBART 701 AUSTRALIA

NAME _____

COMPANY _____

ADDRESS _____

CITY _____

STATE _____

POSTAL CODE _____

TELEPHONE _____

Threat of action on Japanese imports despite UK projects

BY JOHN ELLIOT, INDUSTRIAL EDITOR

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for:

UK NEWS

Row over building society assurance

By Eric Short

BUILDING SOCIETIES are threatening to reduce their "support" for certain life companies unless they are paid higher rates of commission, according to the British Insurance Brokers Association (BIBA).

This latest salvo in the war of words over life assurance commission payments comes in a letter written by Mr Michael Morris, director general of BIBA, to Mr Richard West, secretary general of the Building Societies Association.

Mr Morris repeated his accusation that certain building societies are being paid higher commission by certain life companies on the basis of the amount of business secured.

The problem concerning commissions arose earlier this month after the termination of the official commission agreement at the end of 1982. Under this agreement - including building societies who traditionally arrange insurance for their customers - all independent intermediaries were paid the same rate of commission.

Since the termination of the agreement, life companies have been going their own way. One consortium, including eight Scottish life companies are paying 15 per cent more to registered insurance brokers, though building societies still only get the basic.

Several other life companies are paying 10 to 15 per cent more to almost all intermediaries including building societies - the higher payment to building societies is usually conditional on society "support" for the life company.

Last week BIBA made a formal protest to Sir Gordon Borrie, director general of Fair Trading

NEW LEGAL DEFINITION OF SCOTCH SOUGHT

Cheap whiskies worry industry

By Gareth Griffiths

THE SCOTCH whisky industry hopes that a new definition of Scotch will become law soon and squeeze out the very cheap whiskies which are undercutting overseas sales.

The Scotch Whisky Association (SWA) has set up a committee to examine proposed changes in the law, and has secured backing from the Ministry of Agriculture and the Customs and Excise Department. The industry is worried that the production and sale of cheap whisky is damaging the product's long-term reputation.

Scotch, as defined in the 1969 Finance Act, has a minimum maturation period of three years. The act also lays down regulations about

distilling procedures. However, it does not mention the alcoholic strength of Scotch whisky.

Scotch whisky companies are worried about the rapid growth in sales of cheap whiskies, some of which are of low quality and alcoholic strength. The lack of an alcoholic strength requirement means that some blended whiskies are made up of a much higher percentage of cheaper grain whisky than is normal in the industry.

A draft European Commission directive on alcoholic strengths recommends that Scotch should contain 40 per cent of alcohol. Some whiskies have been found to contain as little as 32 per cent of alcohol.

The Scotch industry would like to see the 40 per cent requirement become law. It hopes that the change can be effected by switching the legal requirements for Scotch from the Finance Act 1969 to the Food and Drugs Act. An amendment to the Finance Bill from the backbenches is likely to prove the most effective way of doing this.

Scotch whisky looks set for another year of restrained production. Mr Donald Mackinlay, the chairman of the SWA's information committee said yesterday. However, the industry was not sitting around waiting for demand to pick up, he said. It was investing in projects in major markets to stimulate interest in Scotch.

Budget plea to cut industry's costs

By Robin Pauley

THE GOVERNMENT should direct its budget measures towards cutting industrial costs and abolishing the "indemnifiable" tax on jobs when unemployment is rising towards 3.5m, the London Chamber of Commerce and Industry says.

It proposes the abolition of the National Insurance Surcharge at a cost of £1.25bn, concessions on business rates (property taxes) at a cost of £1.1bn, reduced energy prices - particularly a concession on electricity prices to accompany the gas price freeze - at a cost of £200,000, and indexation of tax and other allowances by a 6 per cent increase at a cost of £1.3bn.

The total Exchequer cost of £3.65bn would be offset by £1m in feedback caused by extra tax revenue generated and a reduction in unemployment benefits payable.

The Chamber says that the likely increase in imports as a consequence of additions to personal disposable income suggests the Government should be cautious about going much further than simply indexing personal tax allowances to allow for inflation since the last budget.

Changes in personal taxation should be devoted to taking as many people out of the tax net as possible and not to reductions in the standard rate.

A curb in the real increase in public spending had been too heavily concentrated on capital expenditure and too little attempt seemed to have been made in the 1983-84 plans to redress the balance.

Labour Party fails to block proposed constituency changes

By Raymond Hughes, Law Courts Correspondent

LEADERS of the Labour Party have failed in their latest legal move to block proposed changes in English parliamentary constituency boundaries which could radically affect the outcome of future elections.

The Court of Appeal yesterday unanimously dismissed with costs an appeal against the High Court's refusal last month to grant an order stopping the Boundary Commission for England submitting to the Home Secretary a report containing its recommended boundary changes.

"We can see no grounds for thinking that the Commission has misunderstood Parliament's instructions or has ignored them," said the Master of the Rolls, Sir John Donaldson.

Labour, faced with electoral experts' calculations that the revised boundaries could cost the party about 30 seats, will petition the House of Lords to leave to appeal against yesterday's ruling.

The appeal judges ordered the Commission not to submit the report in the next seven days, to give time for the petition to be lodged. Once the report has gone to the Home Secretary it is beyond the reach of the courts.

If the Law Lords grant Labour's petition it is unlikely that an appeal would be heard before early March.

The Boundary Commission was taken to court by Mr Michael Foot,

the Labour leader. Mr Michael Cooks, Labour's Chief Whip, Mr James Morrison, the party's general secretary, and Mr David Hughes, the national agent.

They complained that the Commission had not done its duty reasonably in accordance with the Houses of Commons Redistribution of Seats Acts.

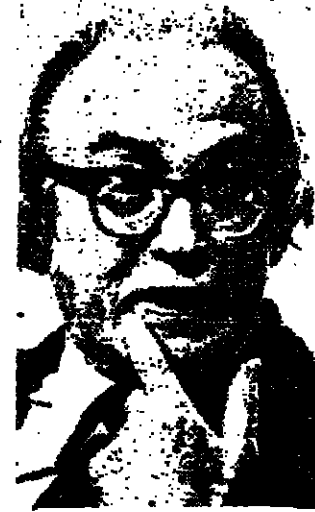
One of their main complaints concerned the wide variations in the sizes of electorates in many constituencies. The Commission should have created constituencies with electorates as close as possible to the electoral quota of 65,753, it was argued. That figure is arrived at by dividing the existing number of constituencies into the total electorate.

Sir John Donaldson said that inevitable changes in the size and distribution of electorates meant that, if there was to be fair representation in Parliament, there had also to be changes in constituency boundaries.

While Parliament attached great importance to each MP representing more or less the same number of electors, that was not the only consideration.

It was important, Sir John said, to realise that the commission had not been told to do an exercise in accountancy - to count heads, divide by a number and then draw a series of lines around each resulting group.

It had been told to engage in a



Michael Foot: Facing loss of 30 seats

more far-reaching and sophisticated undertaking, involving striking a balance between many factors which could point in different directions.

That called for judgement, not scientific precision, so strict compliance with Parliament's instructions could result in several different answers.

Sir John suggested that it was, perhaps, because it was possible to come up with different answers, all of them sensible, that Parliament had sought the commission's advice.

Sir John, sitting with Lord Justice Slade and Lord Justice Goff, said Labour's objection that the Commission had shut its mind to the possibility of crossing county or London borough boundaries - which the rules under which it operated gave it a discretion to do - was without foundation.

Brick sales show first increase since 1978

By Andrew Taylor

ANNUAL sales of bricks in Great Britain last year rose for the first time since 1978. Cement sales also rose for the first time since 1978.

The improvement, however, has not been matched by a corresponding increase in general construction activity, according to official statistics published by the Environment Department.

According to the department 3.7bn bricks were delivered in Britain last year - 5.5 per cent more than in 1981 but only three quarters the number of bricks sold in 1978.

Cement deliveries rose 4.4 per cent to 12.7m tonnes in 1982. In 1979 cement deliveries totalled just over 15m tonnes.

Official figures for construction output in 1982 have yet to be published. But these are likely to show,

at best, only marginal growth in total output - although individual sectors such as housing have undoubtedly seen an improvement during the past 12 months.

The disparity between static output and a relatively significant rise in building material sales reflects in part the nature of government statistics, which exclude a large slice of construction activity carried out by jobbing builders operating in the "black economy" (earnings undeclared to the tax authorities).

In addition, building material manufacturers will have been assisted by do-it-yourself sales. Part of the improvement in cement deliveries last year was due to a sharp increase in sales of bagged cement, which mostly would have gone to small builders and do-it-yourself

Conoco agrees 7% pay deal with drivers

By Our Labour Staff

CONOCO has reached agreement with its 280 oil tanker drivers on a pay deal which raises their basic rate of £113.50 a week by 7 per cent. Drivers have also accepted a new productivity scheme.

The revised, self-financing scheme provides for higher running speeds and improved operating standards in return for a 37% hour week, an improved pension scheme and a productivity bonus.

Productivity strings attached to the 37% hour week have prevented voting at BP, Shell and Texaco on 6-4-7 per cent offers. Deals at that level have been reached at Petrofina and Total, but these did not include a shorter week.

Private sector plan to ease urban decay

By William Cochrane

INNER City Enterprises (ICE), designed to be a private sector "catalyst" to development of Britain's inner city areas, was launched in London yesterday and a draft prospectus sent to 400 financial institutions.

ICE is the idea of the Financial Institutions Group, created by the then Environment Secretary Mr Michael Heseltine. It followed civil disturbances in inner city areas during the summer of 1981 and had a brief to investigate ways in which the private sector could play a larger role in the alleviation of urban decay.

The new company will have the objective of seeking out in consultation with Government, local authorities, local businessmen, professional firms and developers, viable inner city property development propositions.

Initially it is hoped to raise between £1m and £1.5m by an issue of ordinary shares in ICE and to have a London office open for business by April 1.

The establishment of ICE already has the support of seven major financial institutions: the Committee of London Clearing Bankers; the Building Societies Association; South Yorkshire County Superannuation Fund; Commercial Union Assurance; the Prudential Assurance Company; National Water Council Superannuation Fund; and Reed International Pension Trusts.

The banks, the Prudential, the National Water Council and the Department of the Environment are all represented on the six man non-executive board of ICE. Other members include Mr Wyndham Thomas, general manager of the Peterborough Development Corporation as part-time chairman and Mr Frank Chapple, current chairman of the Trades Union Congress.

Mr Thomas emphasised yesterday that "many hundreds of millions of pounds are already going in to new urban projects." He noted that as the pace of urban decay increased it affected property values and then property investment.

Union members vote on Sealink Harwich deal

FINANCIAL TIMES REPORTER

A PEACE formula has been worked out following yesterday's talks between Sealink management and the National Union of Seamen over the future of the Harwich to Hook-of-Holland ferry service.

The NUS said it has recommended that its 450 members at Harwich accept the improved offer on proposals for the service.

The NUS will today begin a secret postal ballot of its members. This will close next Tuesday and the votes will be counted at NUS headquarters in London.

Mr Len Merryweather, Sealink's managing director, said he was delighted that the NUS had decided to arrange a ballot and that they were recommending acceptance of man-

agement's proposed conditions of service. These conditions include operating a larger vessel on the Harwich-Hook of Holland route.

Sealink had threatened to close the loss-making service which would have meant the ending of 300 jobs. It then proposed replacing the two vessels operating on the route by one larger ship. This would have meant cutting at least 130 jobs.

Mr Merryweather said he hoped that he would be able to advise his Dutch partners next week that the discussions on withdrawal were off. He added that it was now extremely important that the agreement be reached quickly or the opportunity to acquire the larger vessel would be lost.

Tougher rules for reinsurers

By John Moore, City Correspondent

MEMBER FIRMS of the British Insurance Association are trying to meet new tougher requirements for disclosure imposed by the Department of Trade in the wake of the scandals at Alexander Howden Group and Minet Holdings, two of Britain's largest insurance brokers.

The Department of Trade has written to eight insurance companies and two reinsurance companies which form part of insurance broking groups, telling them "ministers have decided that in addition fuller information should be sought separately from authorised general business insurers which form part of groups of companies which are principally in the insurance broking business."

The companies concerned have been told by the Trade Department that "recent events concerning Alexander Howden Group and Minet Holdings have given rise to widely expressed concern about the insurance arrangements of companies as well as of Lloyd's syndicates."

The Department of Trade wants further information to amplify the usual returns which are made by authorised insurers to its officials.

The Department now wants insurance groups whose parent company is a broker to state:

- the name of the reinsurer with which they carry out business and the country of incorporation;
- the reinsurance premiums payable;
- any connection of the reinsurer with the broker-related insurance group;
- a summary of the financial position of the reinsurer with which business is transacted, if that reinsurer is not authorised to carry out business in the UK and if it receives more than 1 per cent of the total reinsurance premiums of the broker-related insurance group.

The new proposals cover Lloyd's syndicates with which reinsurances are arranged.

NATIONAL WATER COUNCIL

WATER SERVICES

The water industry employers have accepted the recommendations made by the mediator appointed by ACAS in respect of water workers' pay.

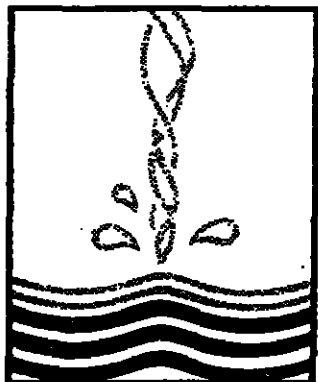
An offer, based on these recommendations, has been made, which would increase rates of pay by 7.3%. This applies from 5th December, 1982, and would run for 16 months. The long service supplement would be doubled.

This offer means that average earnings would rise by over £10 per week.

The employers believe this is a fair offer. For workers in the water industry. And for customers who will have to pay the bill.

Until there is a settlement and normal working is restored it is regretted that your water services are under strain.

You can help by using as little water as possible. As the effects on services will vary across the country, listen to the radio and watch the press and television for local information from your water supplier.



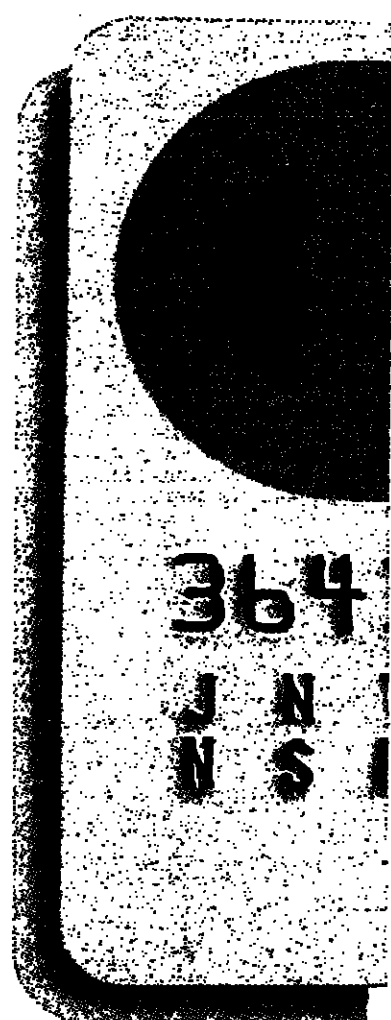
TAKE CARE

TAKE CARE OF WATER AND HOW YOU USE IT

Issued by the National Water Council on behalf of the water industry.

150-160

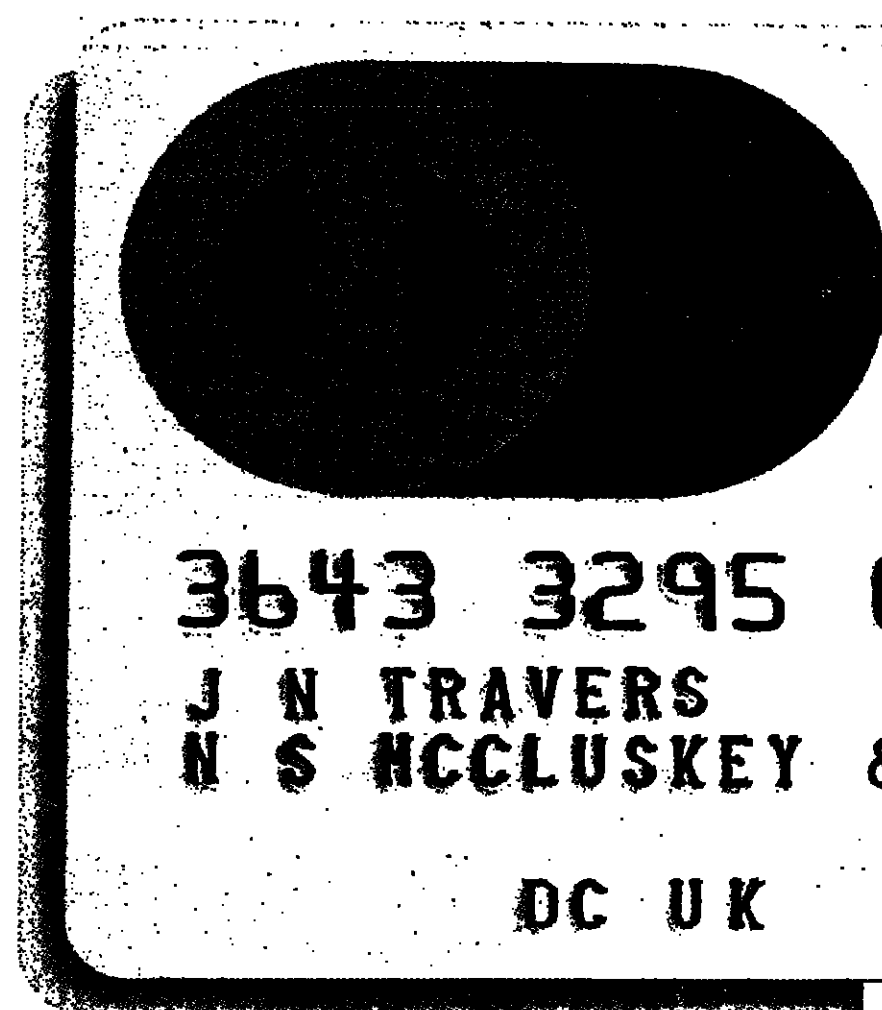
"Welcome Aboard."



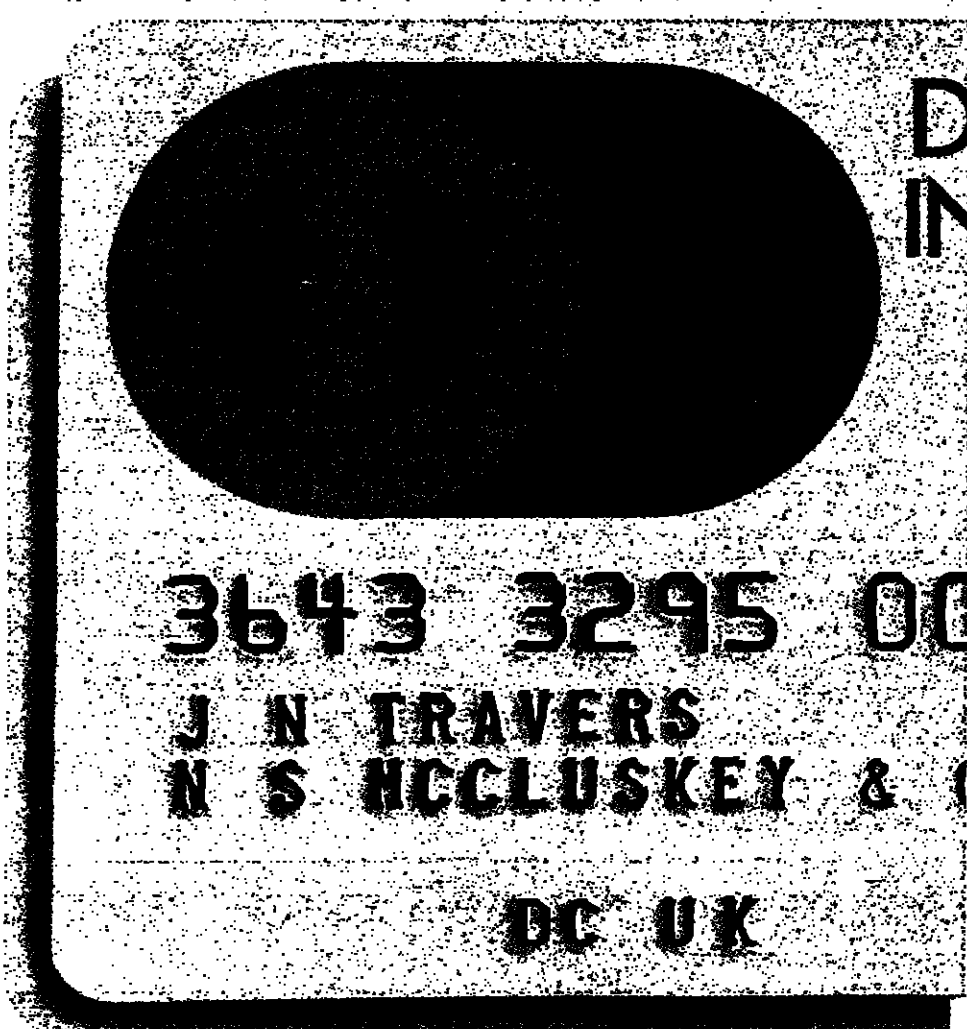
"We'll start you off on £8,000 a year plus luncheon vouchers."



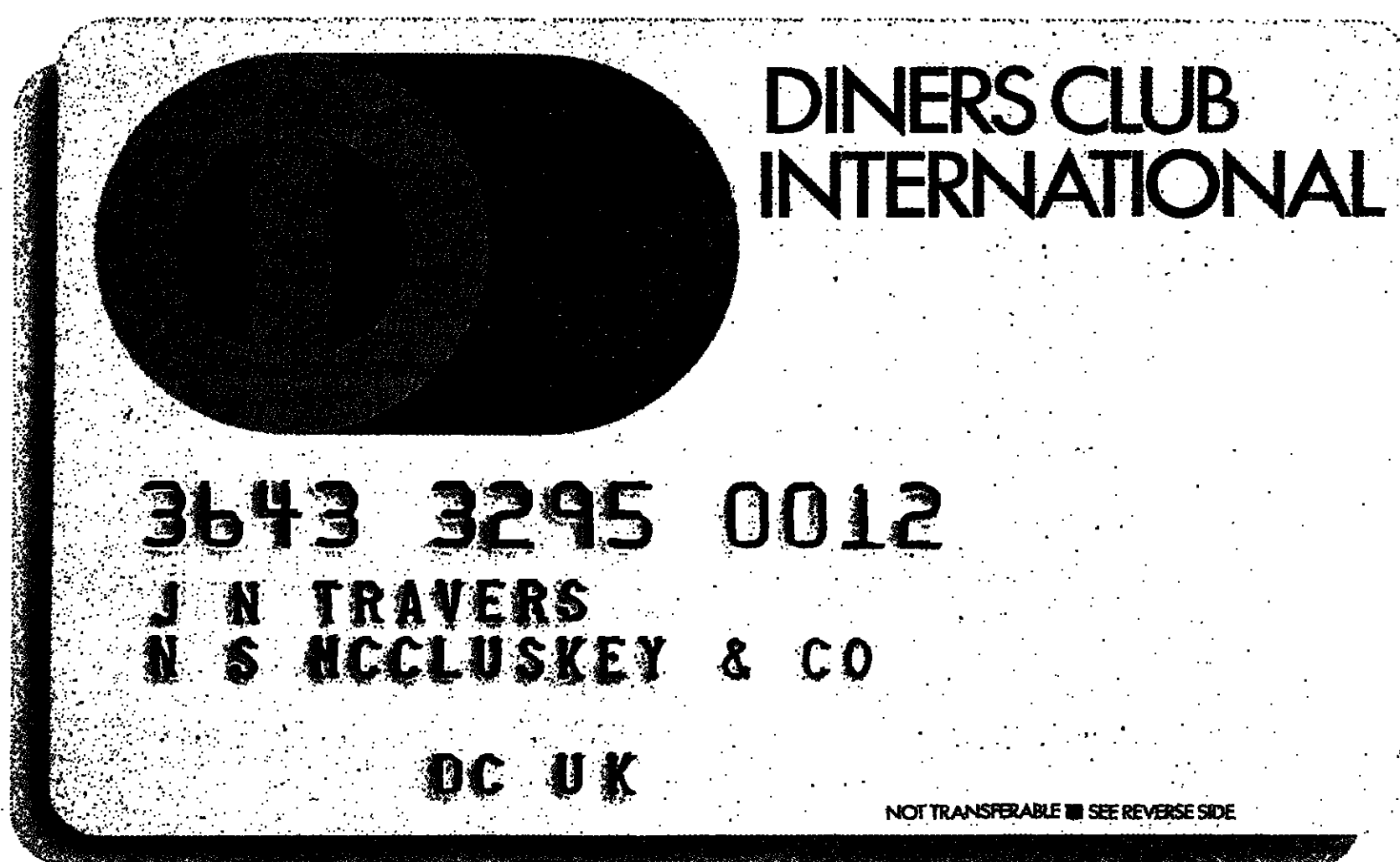
"Now you're a Manager, you'll be expected to take clients to lunch-oh and the odd trip to Edinburgh."



"I think it's time you had a company car-anything you want, within reason of course."



"As an Associate Director, we think you ought to visit some of our overseas offices."



"Welcome to the Board."

Cast your mind back to your first job interview. You knew just where you were going, and with whom. In fact, your prospective boss may even have asked if you were after his job. If the answer was yes, read on.

Diners makes life easier.

You've probably come quite a way since then. Started travelling abroad more on business. Picked up a few hints along the way. Like the best hotel in Dallas for an early flight the next day. Or the restaurant in Hong Kong, where you can take long distance calls at your table. All those things that make your business life a bit easier.

That's why you need the card that does a bit more for you.

You can use Diners in over half a million establishments around the world, including every major airline and car hire agency, as well as the better hotels, restaurants, shops and theatres. (In fact, you'll find it in places you won't find other cards.)

You'll also find that we can make life simpler in other ways - for example, your life is automatically insured for £50,000 free, every time you use your Diners Club card to purchase a scheduled airline ticket.

Diners means Business.

The Diners system makes it easier to control your expenses; it reduces cash advances to a minimum; it dispenses with the need to carry large amounts of foreign currency; in

short, it's a more businesslike way to pay your way.

Most important, you'll be a member of a select group rather than just another number on the computer of a large impersonal organisation. That's why we're called Diners Club.

Can you manage without it?

Sooner or later you're going to find a Diners Club card more than useful. In fact you'll probably wonder how you ever managed without it. Why not find out more about Diners Club now?

Diners means Business.

Pick up an Application Form wherever you see the Diners Club sign, or write to: Diners Club International, Farnborough, Hants. GU14 7SR or telephone Farnborough (0252) 516261.

UK NEWS

New attempt to deal with financial fraud

A HIGH-LEVEL meeting last week of Treasury, Bank of England, Department of Trade and other officials to study improvements to the methods of detection and prosecution of financial fraud marks a new attempt to deal with a problem which is daily becoming more serious in the City of London.

Financial fraud has become increasingly international and this study, which has the approval of the Government, has been stimulated by increasing concern in Britain and overseas, particularly in the U.S., about the effectiveness of the authorities in dealing with the matter.

The Council for the Securities Industry, the City's ultimate self-regulatory authority, raised the matter last summer with the Department of Trade. The Council was responding to the Department's own review of investor protection and self-regulation in the City, prepared in the wake of a series of financial scandals.

In its submission the Council said that "unquestionably, the greatest weakness of the present scheme of regulation lies in what is a governmental responsibility but one that goes wider than the Department of Trade - the failure to deal effectively

ly with commercial and financial frauds."

Anyone who commits an elaborate fraud, said the Council, knows "that he will probably not be prosecuted and that if he is prosecuted it

Fraud and its investigation has become a serious problem in Britain. Overseas regulators, concerned about the effectiveness of the authorities, have pushed for a study into the methods of detection and prosecution.

will take years to formulate charges and he will probably escape the main charges. There is little point in improving the finer points of conduct if gross fraud goes unpunished."

The Council urged that there should be an investigation into the conduct of cases of complicated commercial fraud. Procedures in the Department of Trade, the office of the Director of Public Prosecutions, the police and the courts "need to be examined by an enquiry charged with the responsibility of ensuring that suspected miscreants are speedily dealt with."

It also urged that the issue of trial by jury should be considered to

discover whether it was an appropriate way of dealing with complicated fraud cases.

Official statistics tend to support the Council's criticisms. In the Commissioner of Police of London's re-

ports on the weaknesses in and possible improvements to the present methods of regulation. John Moore, our City Correspondent, reports on the weaknesses in and possible improvements to the present methods of regulation.

port in 1981, more than a half of those that contested the charges brought against them gained an acquittal.

Overseas regulators, such as the Insurance Superintendent for the State of New York, are also concerned. In a recent letter to all members of Parliament, Mr Albert Lewis, New York's insurance superintendent, urged that criminal prosecution should be made more often against possible fraudsters in Britain. "The alleged hesitancy to prosecute complex insurance frauds must be refuted by criminal prosecution," he said.

There are a number of reasons why fraud and its investigation has

become such a nightmare to deal with in Britain.

Would-be fraudsters use more countries than ever before, often remote tax havens and other areas where the affairs of individuals are

not subject to public scrutiny. Money can easily be transported out of the UK under the guise of a legitimate business deal, but the money may eventually be misappropriated in an offshore territory where the British authorities have no jurisdiction.

As fraud has become more international so the schemes have become more complex, the significance of which is often lost on the ordinary members of the British public which compose British juries. Counsel for defendants must demonstrate successfully before a jury that there has been misinterpretation in the wording of a contract, or a mistake in an accounting

procedure, or argue that what has taken place may be nothing more than market practice which has been misunderstood. The British authorities are cautious about bringing fraud prosecutions because they are expensive to mount - the cases are financed by the British taxpayer - and there is every likelihood that the fraudster who can afford an expensive counsel may gain an acquittal.

The police, moreover, have been hampered in their inquiries by current legislation which has limited their access to companies' books and prevented their scrutiny of bank accounts. This is likely to be changed by the new police bill going through Parliament.

But in the UK the argument about the effectiveness of trial by jury for commercial fraud cases is likely to rage for some time.

It has been suggested that fraud cases should be tried by special juries, comprised of names put forward by business interests in the City or Greater London. Another idea is that cases should be heard by a High Court judge with two assessors, rather than by a jury drawn from the public which might be confused by these complex issues.

Stores will exhibit imported clothes to UK industries

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE leading British stores and multiple shops are joining forces with the garment and knitting industries in an attempt to have more British-made clothes on sale.

They are to take part in an exhibition in London, which will be opened by the Princess of Wales, at which they will show a cross-section of the clothes they buy from abroad and which they would prefer to obtain in the UK.

Among those taking stands at the exhibition on March 16 and 17 are Marks and Spencer, Debenhams, British Home Stores, Littlewoods, Woolworth, C & A, Selfridges and Burtons.

The exhibition, called Better Made in Britain, is sponsored by the National Economic Development Office (NEDO). Sir Basil Fallick, chairman of the NEDO clothing council and the driving force behind the idea, said the plan was not simply to find an alternative to the clothes coming into Britain from the low-cost countries in the Far East.

"If we can bite into the high-cost imports from countries such as France, Italy and the U.S., which are running at £350m a year, we can make a big contribution to the industry."

"If we can save 15 per cent of this bill we could save between 10,000 and 15,000 jobs in Britain."

The exhibition was not a Buy British campaign. "There have been any number of those and they all relied on exhortation. This campaign can work because the retailers have given it a strong thrust."

Clothes will not be the sole items on show, although they will form the most important part of the exhibition. There will also be two stands devoted to fabrics and two to designers. Others will be manned by the Clothing Export Council, the Department of Industry and NEDO itself.

"As a result of the exhibition we hope to create more turnover for British manufacturers and, in consequence, more jobs," Sir Basil said.

NEDO has been increasingly concerned at the way in which imports have risen in recent years. They now account for almost a third of sales in Britain, by value, compared with 12 per cent a decade ago.

Not all these clothes come from the low-cost producers in countries such as Thailand, Indonesia, Turkey or India. A third of them have come from high-cost countries such as West Germany, France and Italy.

One of the hopes is that by turning attention to British suppliers a further rundown of the home industry might be prevented. Over the past four years some 100,000 jobs have been lost and Sir Basil said that every order brought back to Britain represented the possibility of further UK employment.

All the retailers have promised to exhibit a selection of clothes they buy from abroad but which they would prefer to get from UK manufacturers if the price, design, quality and availability were right.

The exhibition is aimed solely at the trade and NEDO hopes that some 1,000 producers at the very minimum will attend.

As well as being an attempt to form a closer partnership between the two sides, it is hoped that the exhibition will allow retailers and manufacturers to discuss future requirements.

The trouble with videos is that they are so easy to copy," said Mr Tierney.

Where trading standards officers have been more successful is with action against makers of famous branded goods in the sportswear and jeans markets.

Last year more than 300 prosecutions were brought by trading standards officers against producers and retailers of counterfeit goods, but the Institute of Trading Standards Administration acknowledges that this reflects only a small proportion of offenders. "Anything that can be counterfeited will be counterfeited," says Mr David Tierney, chairman of the institute's quality standards committee.

The problem has been growing worse in recent years as both consumers and retailers have shown an increasing willingness to turn a blind eye to the low prices being charged by counterfeiters for fake products.

An ounce of "Chanel No. 5" perfume, for example, is unlikely to be sold at £1.50 instead of the more usual price of around £10 unless the retailer has very special reasons for selling at a loss. The more likely alternative, however, is that such perfume is one of the many reproduction fragrances that have flooded the market in the past year or so.

The major growth area in counterfeiting, however, has been in video cassette tapes. The British Videogram Association estimates that of the 8.7m video tapes on the market, about 3.7m are pirate copies. These tapes, costing about £10 instead of the more usual £35, are losing the industry more than £110m a year and the Customs and Excise a substantial amount of lost VAT.

Another counterfeit operation became established in 1980 when coffee prices rose sharply. The faker, who had already established a reputation in the grocery trade for obtaining branded goods at low prices, started selling what he claimed was a top quality brand of coffee in damaged tins.

Although safety issues remained unresolved there were no fundamental reservations in the minds of the NII, he said. A large amount of material existed for those seeking to challenge the CEGB's safety case, and there would be no purpose in awaiting the grant of a site licence. If the adjournment was granted it would put an indefinite freeze on the safety issue at the inquiry.

Sir Frank Layfield, the inquiry's inspector, said he would study Mr Howell's case before making a decision.

Lord Silsoe QC, for the CEGB said it was inevitable at this stage of the plan that some safety details would be outstanding.

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

TVR cars to be sold again in the U.S.

By John Griffiths

TVR, the specialist sports car maker based in Blackpool in Lancashire, is re-entering the U.S. market after an absence of two years. Its North American importers have placed orders for 100 cars for delivery by July. TVR expects the U.S. in future to take half its total output.

At the same time the company, which came under new ownership towards the end of last year, is developing a Rover V8-engined version of its Tazmin sports model for sale in the Middle East.

Interest from Middle East dealers arose out of other business connections of TVR's new chairman, Mr Peter Wheeler. Because Ford is on the Arab boycott list, TVR had to find an alternative engine to the Ford units fitted to its cars.

TVR has always tried to avoid the pitfall which has led to financial trouble for some other specialist makers - of raising output at times of peak demand, only to be left with excess capacity and over-employment at times of recession. The company, which has kept employment at 100 per cent throughout the latest downturn, remains profitable, a spokesman said yesterday.

Although TVR also has orders for two cars a week from Singapore, and orders from other overseas markets, it does not intend to raise output beyond its ceiling of eight cars a week. This means that less than 35 per cent of production will be allocated to UK and European Continental markets; but TVR says it would rather see delivery times lengthen than risk passing up more lucrative overseas business.

In fact, the counterfeiter was simply buying cheap coffee, ripping the labels off, and denting the tin himself. This netted him about £800 profit a week. Once he started printing his own labels to replace those he took off the jars, his weekly profit soared to more than £3,500 a week. He was eventually tracked down by private investigators hired by the company whose product was being counterfeited.

Another problem has been counterfeited car components. Fake car brake cylinders have been found on sale in the UK allegedly bearing the trademark of a famous UK component manufacturer. The cylinders were actually made in Italy, however, and had inferior rubber seals which could prove dangerous.

The car components industry is also concerned at the damage such fakes can do to exports. Taiwanese-made counterfeit components were dumped onto the Nigerian market, with the result that the UK-owned company which made components there saw its sales plummet from £250,000 a month to a mere £1,500. Eventually legal action, costing more than £100,000, was taken by the company in Nigeria and sales have recovered. It seems likely, however, that the counterfeiters simply moved on to another country.

The National Consumer Council is particularly concerned at the safety standards of fake products. Thousands of electrical plugs made in the Far East have been imported into the UK to masquerade as British-made plugs. They are not made to the same safety standards as UK-produced plugs, however, and are potentially lethal.

The trouble with videos is that they are so easy to copy," said Mr Tierney.

Where trading standards officers have been more successful is with action against makers of famous branded goods in the sportswear and jeans markets.

Last year more than 300 prosecutions were brought by trading standards officers against producers and retailers of counterfeit goods, but the Institute of Trading Standards Administration acknowledges that this reflects only a small proportion of offenders. "Anything that can be counterfeited will be counterfeited," says Mr David Tierney, chairman of the institute's quality standards committee.

The problem has been growing worse in recent years as both consumers and retailers have shown an increasing willingness to turn a blind eye to the low prices being charged by counterfeiters for fake products.

An ounce of "Chanel No. 5" perfume, for example, is unlikely to be sold at £1.50 instead of the more usual price of around £10 unless the retailer has very special reasons for selling at a loss. The more likely alternative, however, is that such perfume is one of the many reproduction fragrances that have flooded the market in the past year or so.

The major growth area in counterfeiting, however, has been in video cassette tapes. The British Videogram Association estimates that of the 8.7m video tapes on the market, about 3.7m are pirate copies. These tapes, costing about £10 instead of the more usual £35, are losing the industry more than £110m a year and the Customs and Excise a substantial amount of lost VAT.

Another counterfeit operation became established in 1980 when coffee prices rose sharply. The faker, who had already established a reputation in the grocery trade for obtaining branded goods at low prices, started selling what he claimed was a top quality brand of coffee in damaged tins.

Although safety issues remained unresolved there were no fundamental reservations in the minds of the NII, he said. A large amount of material existed for those seeking to challenge the CEGB's safety case, and there would be no purpose in awaiting the grant of a site licence. If the adjournment was granted it would put an indefinite freeze on the safety issue at the inquiry.

Sir Frank Layfield, the inquiry's inspector, said he would study Mr Howell's case before making a decision.

Lord Silsoe QC, for the CEGB said it was inevitable at this stage of the plan that some safety details would be outstanding.

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

Mr John Howell, for the group, quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Friends of the Earth, the environmental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell was still evolving, and it was impossible for objectors to study and

draw conclusions from plans which were incomplete.

A special announcement from British Caledonian Airways to all companies with business in Nigeria.

As a result of the recent fire at the Nigeria External Telecommunications building in Lagos, no effective commercial telecommunications are in operation between the UK and Nigeria.

In order to help maintain communication links between the two countries, British Caledonian Airways would like to remind their customers who are actively involved in trading and commerce in Nigeria, that there are courier companies operating regular services on all British Caledonian flights to and from Nigeria.

In addition British Caledonian is making special reception arrangements at our Central London Air Terminal at Victoria, London-Gatwick Airport. Lagos and Kano Town offices for the receipt of courier traffic.

Airmail services between London and Nigeria are operating normally.

We never forget you have a choice

LONDON

IML Air Couriers
Astronaut House, Hounslow Road, Feltham, Middx. TW14 9AH. Tel: (01) 890-8888

DHL International (UK) Ltd.
Kings House, Great West Road, Brentford, Middx. TW8 9AS. Tel: (01) 994-643

Tradewinds Express
International Air Courier, Unit 10, Oakwood Industrial Estate, Gatwick Road, Crawley, Sussex RH10 2AX. Tel: (0293) 546141/8

World Courier Ltd.
Lading House, 10/14 Bedford Street, London WC2E 9HE. Tel: (01) 379-6440

TNT World Wide Courier
PO Box 70, Hounslow, Middx. TW5 9NX. Tel: (01) 897 3441

Courair Ltd.
Unit 7, Church Road, Lowfield Heath, Crawley, West Sussex RH11 0SY. Tel: (0293) 517577

LAGOS

IMNL Nigeria
Afrajet House, 17 Laide Tomori, Off Medical Road, Ikeja. Tel: 963948

DHL International (Nigeria) Ltd.
No. 1 Sumbro, Jibowu Street, S.W. Ikoyi, Lagos. Tel: 681106/685002

Tradewinds Express
International Air Courier, PO Box 2672, The Old Domestic Terminal, Murtala Muhammad Airport, Lagos. Tel: 960800

World Courier Nigeria Ltd.
15 Commercial Avenue, First Floor, Yaba, Lagos. Tel: 860889

Fenway International
1 Obasa Close, Off Oba Akran Avenue, PO Box 307, Ikeja, Lagos. Tel: 963212

KANO

IMNL Nigeria
Afrajet House, 300 Sarkin-Yaki Road, Off Airport Road, PO Box 1785, Kano. Tel: 7726 (064)

Fenway International
11 Burma Road, Sabon-Gari Road, Kano. TX 7139

British Caledonian

TWA to and through the USA

New York for £140.

One-way, Standby. Two direct 747 flights daily from Heathrow at 12.00 and 15.00.

TWA also flies to over 50 other US cities.

See your TWA Main Agent.

You're going to like us

See your
TWA
Main Agent

Fares correct at time of going to press.

TWA

150-100-100

Employers. Test your powers of hypocrisy.

1. Do you think it's a good idea to give school leavers training and practical experience?

☐ YES
☐ NO

2. Do you think it's a good idea for you to give school leavers training and practical experience?

☐ YES
☐ NO

3. Would you be only too happy to do so, if only your company was bigger?

☐ YES
☐ NO

4. Or if you had more time?

☐ YES
☐ NO

5. Have you ever moaned about the quality of young people who apply for a job?

☐ YES
☐ NO

6. Wished that the government would do something about it?

☐ YES
☐ NO

7. And are you willing to help now that the government have set up the new Youth Training Scheme?

☐ YES
☐ NO

8. Or would you rather go on moaning?

☐ YES
☐ NO

9. Are you hoping somebody else will make the effort?

☐ YES
☐ NO

10. Do you have some other excuse, not listed above, for not helping the new Youth Training Scheme?

☐ YES
☐ NO

11. Would you accept the same excuse from one of your competitors?

☐ YES
☐ NO

12. Beginning to wish you'd turned over the page?

☐ YES
☐ NO

Virtually all employers can see the sense in training school-leavers for the world of work. And, of course, the Germans and the Japanese have been doing it for many years.

It was high time this country had a proper and permanent scheme for training its school-leavers.

Now it has: under the new Youth Training Scheme all 16 year olds leaving school qualify for the opportunity of a year of genuine training and practical experience.

But the new scheme will only work if employers like you help to make it work.

We're asking you to give trainees twelve

months of practical experience including at least 13 weeks off-the-job training.

We will provide grants for the trainees you take on. (Companies that normally take on school-leavers each year get an extra incentive. When you take on more than your usual quota, we will provide a grant to cover both your usual quota and the extra trainees.)

Help us and you'll be helping yourself. You'll be building a workforce for the future - a body of young people with the basic work skills needed by every business or industry.

Help us and you'll be helping school-leavers to realise their potential. You'll be

giving them a real chance in a tough world.

This is no patch and mend stop-gap. It's a genuine, carefully planned and practical scheme that will be a permanent and vital part of our education system.

Naturally, you'll want to know more about the new Youth Training Scheme. That's why we've included a coupon here and a phone number.

And, although you probably agree that the scheme is a good idea, when it comes down to you making it work, you may start to pull back.

Please don't. Because only a hypocrite

says he believes in something without doing it himself.

For further information simply dial 100 and ask for "Freefone Moorfoot" Mon-Fri 8.30am-6.00pm or fill in the coupon.

To: Youth Training Scheme, Room E721,
Manpower Services Commission, FREEPOST,
Sheffield S1 4BR. No stamp needed.
Name
Address
Tel.
Youth Training Scheme
Creating a workforce for the future.

I'M HAPPY AND PROUD TO PRESENT: YOUR FRIENDLY IBM PERSONAL COMPUTER.



You've heard a lot about small computers, but so far you've not actually taken the plunge?

For one thing, you may have felt a little confused at the sheer choice that confronts you. For another, you may have felt put off by the unfamiliar jargon of 'computerese'.

And this is a pity, because a small computer could indeed do a great deal for you. Which is where the friendly IBM Personal Computer comes in.

Not only is it brought to you by one of the better known computer makers in the world, but we've gone out of our way to make it really intelligible.

Its brochures are in lucid English. Its general appearance is clean and unobtrusive. And whether you're a businessman or a private individual, you'll find it takes no more than a few fascinating hours to strike up a rewarding relationship.

And whether you go to an IBM authorised dealer or IBM Retail Centre, you'll find

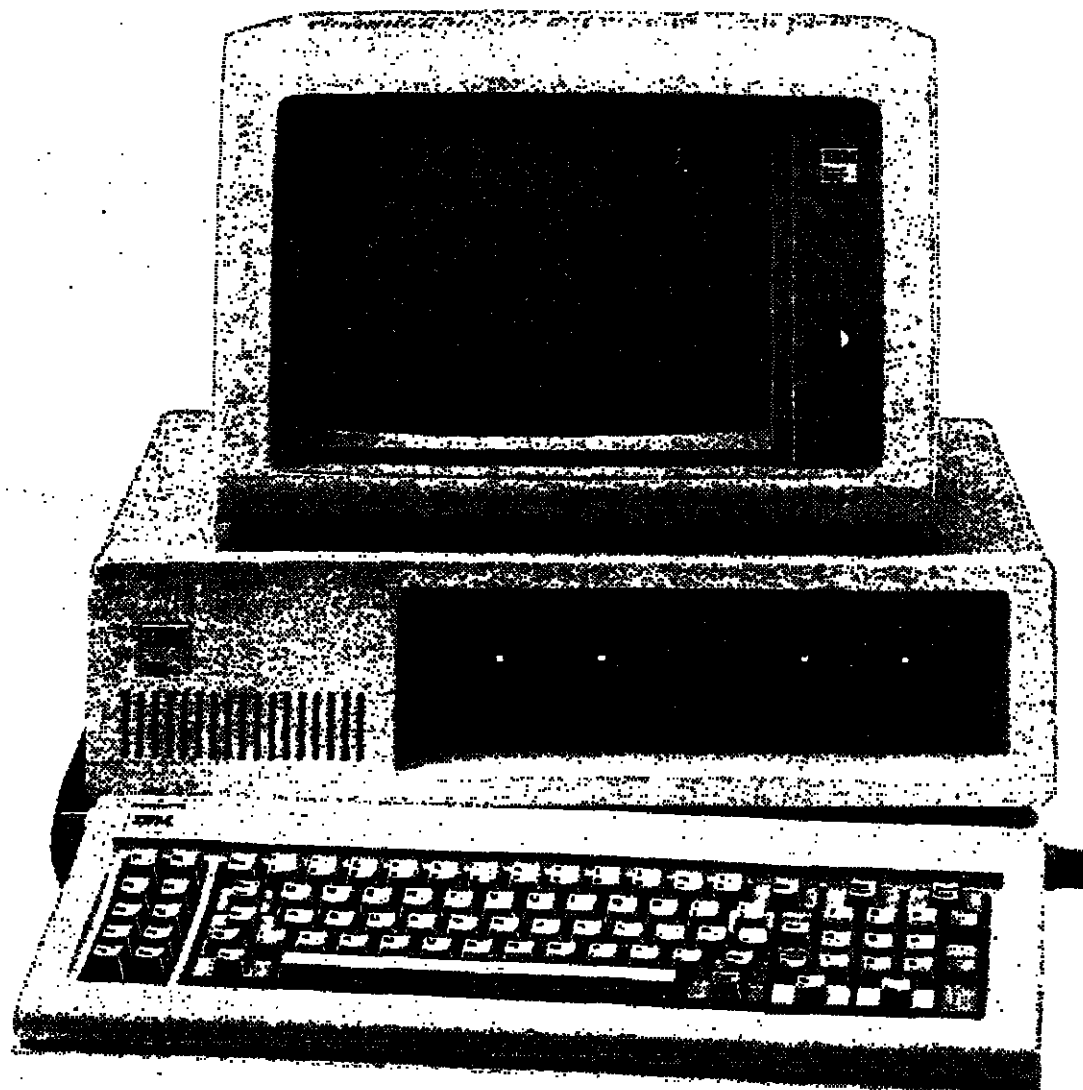
sympathetic staff who will spell out in human terms exactly what the IBM Personal Computer can do for you.

Your IBM authorised dealers and IBM Retail Centres are here:

ABERDEEN	
Abtex Computer Systems Ltd	0224 647074
BEDFORD	
MMS Ltd	0234 40601
BELFAST	
Medical and Scientific Computer Services Ltd	08462 77533
BIRMINGHAM	
CPS (Data Systems) Ltd	021-7073866
The Byteshop Ltd	021-622 7149
BRADFORD	
RAM Computer Services Ltd	0274 391166
BRISTOL	
Colston Computer Centre Ltd	0272 276619
Datalink Microcomputer Systems Ltd	0272 213427
CARDIFF	
Sigma Systems Ltd	0222 34869
COLCHESTER, ESSEX	
Dataview Ltd	0206 855835
FAREHAM, HAMPSHIRE	
The Personal Computer Connection Ltd	0329 239025
GLASGOW	
The Byteshop Ltd	041-221 7409
LONDON	
Bonsal Ltd, WC1	01-580 0902

Digital Ltd, WC2	01-379 6968
Personal Computer Ltd, EC2	01-377 1200
Planning Consultancy Ltd, SW1	01-838 3143
Sumlock Bondain Ltd, WC1	01-250 0505
The Byteshop Ltd, NW1	01-387 0505
MANCHESTER	
Cytek (UK) Ltd	061-872 4862
The Byteshop Ltd	061-235 4737
NOTTINGHAM	
Keen Computers Ltd	0602 412777
The Byteshop Ltd	0502 40576
PAIGNTON	
Devon Computers	0803 526303
SHEFFIELD	
Datron Micro Centres	0742 585400
SOUTHAMPTON	
Computerland	0703 39574
Xitan Systems Ltd	0703 38740
SWINDON	
Computacenter Ltd	0793 612341
WASHINGTON, TYNE AND WEAR	
Microcomputing Ltd	0632 476018
IBM RETAIL CENTRES	
London SW1	01-828 6640
EC2	01-690 8111
W1	01-486 8497
Birmingham	021-454 7070

Or phone 01-578 4399
for more information on our
expanding dealer network.



FINANCIAL TIMES

BRACKEN HOUSE, GANNON STREET, LONDON EC4A 3BY
Telegrams: Finantime, London PS4. Telex: 3954871
Telephone: 01-248 8000

Wednesday January 26 1983

Markets will be markets

THE RENEWED nervousness of the markets after the breakdown of the Opec talks on Sunday is the most natural thing in the world, for dealers are now groping their way forward in a thick fog of uncertainty. There is now a clear possibility of a major break in the oil price, which has negative implications for sterling—though these are easily overstated—and raises disturbing questions about the safety of energy-secured loans in such countries as Mexico, Nigeria, Venezuela and even such a stable country as Canada. Indeed, some fall in the price is now necessary to fulfil the Saudi hope that a weak market will frighten Opec back into harmony.

Compounded

This is only the beginning of the story: because oil risks are now compounded with political risks. The West German elections in March, previously thought a walkover for Chancellor Kohl, now look wide open, and little is known about Germany of his rival, Dr Vogel, except that he combines rather left-wing convictions on foreign policy, at least with a reputed iron nerve—not a wholly comforting combination. This opinion-poll upset in Germany naturally casts some doubt on the electoral outlook in Britain, and Mr Peter Shore, by slightly raising his devaluation bid, has ensured that any doubts about the maximum market impact. Finally, official policy in the U.S. still the dominant force in the OECD economies and especially in the financial markets, is more than ever an enigma. Mr Donald Regan, the Treasury Secretary, who seems to be adopting vague hints in place of policies, talks of a commitment to stimulate the economy, but does not say how. Even if his intentions were known, their execution might be blocked by Congress, which shows less and less respect for President Reagan's wishes. In the face of so many conflicting doubts, the markets have been dithering nervously rather than stampeding, which at least offers a breathing space for

Mubarak looks to Washington

AFTER NEARLY five years in the Arab wilderness, Egypt is steadily mending its fences with both moderate and some hitherto radical Arab regimes. It is a developing trend which will give additional significance to the talks in Washington this week between President Reagan and President Hosni Mubarak of Egypt. Since his accession to power in October 1981, following the assassination of President Anwar Sadat, Mr Mubarak has devoted most of his energies to domestic affairs. He has been securing his own power base within the country while remaining generally loyal to the main foreign policy lines established by his predecessor. Mr Mubarak refused to be panicked by last year's invasion of Lebanon by Israel and despite some hostility within the country limited his reaction to the withdrawal of Egypt's ambassador. The peace with Israel remains in force, albeit with little official enthusiasm.

Yet despite Mr Mubarak's relative passivity, his foreign affairs he is nonetheless being offered the chance to resume at least partially the Arab leadership role claimed by President Gamal Abdel Nasser and President Sadat. Iraq, which orchestrated the Arab boycott of Egypt after President Sadat's visit to Jerusalem, and the Palestine Liberation Organisation under Mr Yasser Arafat, are both ready to restore normal relations. There is little doubt that the six members of the Gulf Co-operation Council, headed by Saudi Arabia, would follow suit and are already extending trade, financial and diplomatic co-operation.

Moderator

As a leading Arab moderate with direct links to Israel, Egypt is uniquely placed to act as bridge and moderator in the search for a comprehensive Middle East peace. Yet its capacity to develop that role is circumscribed by its international failure to demonstrate that peace with Israel offers anything more than strictly bi-lateral benefits. U.S. diplomats repeatedly warned President Jimmy Carter of the dangers facing Mr Sadat if he was deemed to have deserted the other Arab nations. Mr Mubarak is no less aware that for him to be successful in bringing Arab countries to the negotiating table with Israel, Egypt will first need to point to some indication of Israeli flexibility.

During the talks in Washington this week Mr Mubarak will doubtless be asking Mr Reagan to try to secure the sort of

some calm thought. One thought to be heard is that sterling is not nearly as vulnerable to the oil price as many have supposed: indeed, the devaluation which has already occurred discounts a good deal of what is likely. It means that the sterling price of oil has actually risen in the past three months, which is good for government revenue—and the revenue response has in any case rather a long time lag. Meanwhile the non-oil trade balance could quite quickly move to offset the loss in oil export earnings; indeed, some forecasts suggest that the current account will improve quite strongly.

On the political difficulties, on the other hand, are not so easily wished away: for if Labour has even an outside chance of forming the next government, as the current experience suggests it could have, the markets will only be happy to trade sterling at a value somewhat lower than seems likely in a second Thatcher term. This insurance premium will be collected until the uncertainty is resolved.

In all these circumstances Ministers are right to keep cool, and would also be wise, if it is possible, to keep quiet. There is little to be done, either through intervention or through interest rates, to check any real swing in market sentiment, and any question about the rate has underpinned the have-nots—leading to a second round of devaluations. The Government explores the depreciation, it looks helpless; if it accentuates the positive, as ministers did last week, there is a risk that markets will conclude that there is no upside risk in going short of sterling.

Politics

So much for the effect of politics on markets; there remains the possible effect of markets on politics, which could be strong. The uncertainties affect ministers as well as dealers, and unless the whole picture is resolved quite improbably soon, it argues for a more cautious Budget and an earlier election than the Prime Minister might otherwise have wished.

pledge Mr Carter failed to win from the Israelis—such as a freeze on new Jewish settlements in the West Bank. The psychological impact of such an American success would not only enhance Mr Mubarak's standing domestically and within the Middle East, but could also greatly strengthen the resolve of King Hussein of Jordan and the PLO to explore further the opportunities presented by President Reagan's September 1 peace proposals.

Mr Reagan will also be aware of the increasingly important role which Egypt is playing in restraining the alarming ambitions of Iran's religious leadership. Cairo is now a major arms supplier to Iraq and the presence of Egyptian advisers in Baghdad has improved the capability of the Iraqi air force.

U.S. aid

Of course, there is a continuing price which Egypt expects Washington to pay for this coincidence of interests. U.S. aid to Egypt will be running at over \$2bn (£1.2bn) a year and oil prices softening the Egyptian balance of payments can expect a deterioration during 1983. Mr Mubarak would like fewer strings attached to the annual aid package and is seeking a further \$400m in military supplies.

One of Mr Sadat's errors, with which the Americans and Mr Mubarak are now hoist, was to equate peace with prosperity. Successive wars with Israel were blamed for Egypt's backward economy. After the peace treaty the Egyptian masses were promised a standard of living which is as distant today as it was in 1976—a fact which is the main source of Mr Mubarak's vulnerability.

Mr Mubarak's presidency has now run 15 months and Mr Reagan's peace initiative five months. There is a mutual awareness that the clock is running and that the opportunities which seemed to be appearing in the autumn are again receding. The failure of the Reagan initiative would represent a serious long-term blow to U.S.-Egyptian relations, and may eventually place under intolerable strain the treaty with Israel. There are few constants in Middle East politics, beyond the instinct for survival among individual leaders. And whatever Mr Mubarak's personal inclinations at the moment, it is worth recalling that Egypt has historically proved adept at jumping on and off the super-power roundabout.

IS IT really conceivable that the potential demise of the Organisation of Petroleum Exporting Countries could be regarded in the West as a cause for regret?

Having sustained successive oil shocks in 1973-74 and 1978-79, the industrialised countries might certainly have been expected to savour their vicarious revenge. Yet the financial markets on Monday responded to the chaotic breakdown of the Opec meeting in Geneva with something that looked suspiciously akin to panic.

As always the markets need careful reading. And Britain, incidentally, is a poor vantage place from which to assess the impact of a decline in oil prices, since sterling is sensitive to oil and the stock market is sensitive to sterling.

The sensitivity is probably overdone, because the North Sea oil is priced in dollars. The likely decline in Britain's North Sea oil revenues has thus already largely been compensated for by sterling's recent depreciation against the dollar; and sterling's depreciation against other countries has simply corrected an earlier overvaluation that has a prime cause in the trend of U.S. interest rates.

That said, the question of whether the OECD countries should rejoice or mourn at the disarray in the Opec camp depends crucially on what has happened to the underlying supply and demand for oil since the first oil shock.

In the short term, a fall in prices would certainly have a beneficial impact on the real economy in the industrialised world. Lower oil bills would increase incomes, just as the earlier oil shocks acted as an indirect tax on Western consumers.

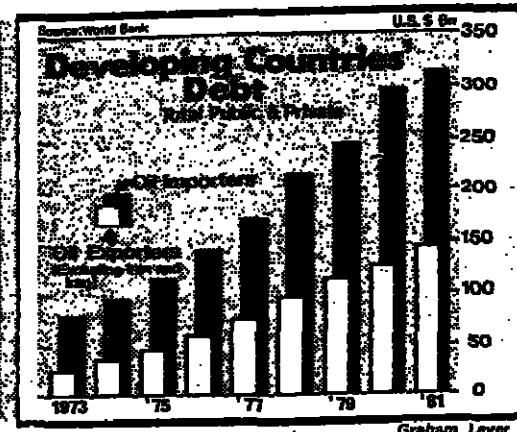
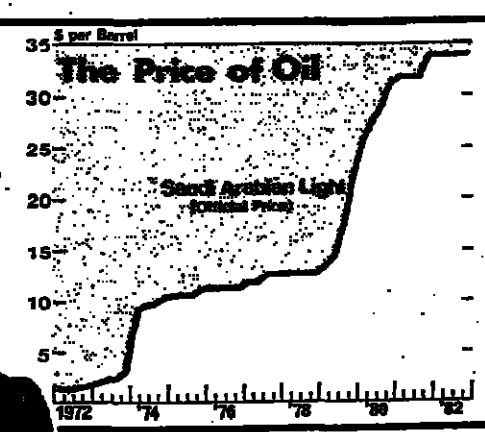
Opec would also be contributing to the fight against inflation. As a rough guide the OECD reckons that a 10 per cent decline in oil prices might cause consumer prices to be 1 per cent lower after two years.

Nominal interest rates could be expected to fall. The latest Amer Bank Review estimates that the OECD countries' net oil imports in 1981 were equivalent to just over \$250bn. The favourable improvement in terms of trade brought about by a price fall to, say, \$25 a barrel would, on that basis, amount to a \$55bn stimulus, equal to 0.7 per cent of the industrialised countries' GNP—a significant boost. Amer concludes when many forecasters are putting the 1983 increase in GNP at no more than 1½ per cent.

But will the oil price move in



Sheikh Yamani, Opec Secretary-General



beneficial impact on the real economy in the industrialised world. Lower oil bills would increase incomes, just as the earlier oil shocks acted as an indirect tax on Western consumers.

Opec would also be contributing to the fight against inflation. As a rough guide the OECD reckons that a 10 per cent decline in oil prices might cause consumer prices to be 1 per cent lower after two years.

Nominal interest rates could be expected to fall. The latest Amer Bank Review estimates that the OECD countries' net oil imports in 1981 were equivalent to just over \$250bn. The favourable improvement in terms of trade brought about by a price fall to, say, \$25 a barrel would, on that basis, amount to a \$55bn stimulus, equal to 0.7 per cent of the industrialised countries' GNP—a significant boost. Amer concludes when many forecasters are putting the 1983 increase in GNP at no more than 1½ per cent.

But will the oil price move in

a convenient and orderly way to \$25 a barrel and stay there? It is precisely the fear that oil prices will not behave that makes financial markets uneasy, for the world's financial structure is in no condition to sustain a succession of shocks. And it is far from clear that the West's increasing reliance on non-Opec oil and its development of alternative sources of energy have rendered it immune from a subsequent price increase when economic activity picks up.

This was one of the considerations behind the efforts of Saudi Arabia two years ago to prevent Opec's hawks from extracting a higher price for oil from the West. The Saudis feared precisely that the higher price would stimulate increased investment in non-Opec oil, alternative energy and energy saving. While they succeeded in keeping Opec's official reference price stable, they lost the battle because oil prices are denominated in volatile dollars. Since the end of 1980 the dollar's effective exchange rate

against a basket of leading currencies has risen by nearly 28 per cent, causing a sharp rise in real oil prices.

The result of this has been to provide just the incentive for more non-Opec oil production that the Saudis wished to pre-empt.

The position has now been reached where a fall in the official price can no longer be avoided, but where no one can be certain that the long run elasticities of supply and substitution have had enough time to take the OECD economies off the Opec hook. There is, however, one important distinction between the fall in oil prices that provided a favourable background to reflation in 1975-1976 and the one that is about to happen today, at no point between the two oil shocks did the nominal price of Opec's oil go down.

In effect, much of the deflationary impact of the first oil crisis was deferred by the process of petrodollar recycling. The private banking system

took the surplus dollars that Opec had extracted from Western pockets on deposit and re-lent them to Eastern Europe, Latin America and other importing countries elsewhere.

The recycling game has now been knocked on the head by the emergence of real interest rates and deep recession after the second oil shock: many less developed countries are no longer able to service the debts which they ran up to pay the oil bills and which permitted them to import goods from the industrialised countries.

At the same time some major oil exporting countries accumulated debts to facilitate economic development.

Inflation, which brought negative real interest rates on the Third World's petrodollar debt, made the burden tolerable, as did the stability of the nominal oil price. Now, however, the banks can be seriously threatened by a declining oil price—first, because many of their corporate clients have invested in projects whose viability de-

pends on a high nominal oil price; second, because oil producers like Mexico, Nigeria and Venezuela will see their revenues, and thus their debt servicing capacity, reduced.

Of course, a price fall cuts both ways. The debt servicing capacity of oil importers will be enhanced by a price cut. A boom to demand in the industrialised countries will have a similar effect. And if there is a steady fall in oil prices to a stable level such as \$25 a barrel, the banks might well be better off.

But at present the scene could be set for a very unsteady fall. Moreover, it takes time for countries such as Brazil, which has increased exports significantly to countries like Nigeria and Mexico, whose balance-of-payments are now under increasing strain, to re-orientate their trade.

Confidence in the world banking system will be tested yet again. And a decline in the oil price will underline the fact that there are real losses in the world banking system which have yet to be written off against the banks' share capital and reserves.

Even if central banks do succeed in propping up shaky banks by lending them last resort, they cannot act as lenders of last resort. If the oil price gyrates, these weaknesses may be further exposed.

Until there is convincing evidence that the West's long term energy balance has really changed, the break-up of the Opec cartel carries a major risk for the financial, as opposed to the real, economy. Cartels are bad, but financial shocks can be worse. The question is how big a shock we now face.

OPEC: THE MAGIC CARPET COMES TO EARTH

OPEC's magic carpet, which has borne oil prices to ever-increasing heights, has become tattered with excessive use. The Organisation's official prices, which have defied gravity for so long, seem set to fall.

It is a prospect which has sent energy analysts and governments scrambling in different directions. For no one yet knows how far prices could eventually tumble. Indeed, whether the Organisation itself will disintegrate.

On balance, the energy industry seemed to feel yesterday that Opec will hold together (although not very tightly) and that some, though cobbled-together, production agreement will prevent a wholesale collapse of prices.

There will certainly be no eagerness on the part of the main producers outside Opec, including Mexico and the UK—to see prices drastically cut. Their exchequers need the oil revenues. In many cases their oil industries also need fairly high prices to justify high-cost production (approaching \$20 a barrel for some of the latest North Sea fields).

These non-Opec countries are

now ruling the roost in an oil market depressed by continuing slack demand. For the first time in decades they are producing more oil than the 13 member nations of Opec, which in the midst of the first energy shock, non-Opec countries accounted for about one-third of non-communist world oil production. Last year they captured 53 per cent of the market, leaving Opec producing at less than two-thirds of its capacity.

Much of the chagrin of Opec ministers, countries like the UK and Mexico have continued to produce flat out, trimming their prices to ensure that they can always find buyers. This is the main reason why the reference price of North Sea crude, based on Forties Field oil, is currently \$33.50 a barrel—some 50 cents less than the official price for inferior Opec reference crude and about \$2 below the rates for comparable crude produced by the Organisation's African members.

But official prices do not tell the real story. Some Opec members have been openly flouting these by offering big discounts to

their customers. Iran has used these discounts to build up its production to a point where it is a major force in the Opec power battle, a position it can use to challenge the traditional leading role of Saudi Arabia. As Mr Mohammad Gharazi, the Iranian oil minister, said on Monday: "We have succeeded in breaking the political power of Saudi Arabia which stems from oil."

For its part, Saudi Arabia, backed by its Arab allies in the Gulf, has been steadfastly defending the \$34-a-barrel reference price. It has argued that pricing stability is in the interests of both producers and consumers.

Given this pricing position, the Saudis were unimpressed when, at the Opec ministerial

meeting in Geneva earlier this week, they called on African producers to increase their prices even further, to almost \$38 a barrel to reflect quality and transportation differences. They failed and the meeting broke up in disagreement over both pricing and production quotas.

The debate exposed the weakness of the Organisation's present position, for, apart from highlighting disagreement among its members, it also showed how out-of-touch with the market place official Opec prices have become.

Events may soon force Opec to recognise the signals of the depressed products market, in which case a price cut of several dollars may be on the cards. Given the continuing depressed state of world economies, high levels of oil stocks and the mild winter, there are no immediate prospects for an increase in demand for Opec's oil. Some analysts feel that when worldwide demand takes its normal seasonal dive this spring the call for Opec's oil may temporarily decline to around 15m b/d (compared with the present rate of 17-18m

b/d). Herein lies the trigger for a pricing nose-dive. If individual Organisation members become enmeshed in a battle to retain—or even increase—their output against this trend they could find themselves leading-fragging to prices in the low twenties or even teens.

Both Saudi Arabia and North Sea producers will play a crucial role in setting the tone of the oil market during the coming few days. Buyers of North Sea crude may pursue the British National Oil Corporation, the leading UK oil trader, that a cut in prices is justified. In this case Opec members will be tempted to follow. Alternatively Saudi Arabia—or one of its Gulf allies like Abu Dhabi—may set the ball rolling in a bid to recapture its market share within Opec. In this case Iran may be tempted to follow.

All producers—none less so than the Saudis—are aware that once prices begin to tumble there is no knowing where they will end. It may be the signal for a new period of low-price oil.

Ray Dafter

Men & Matters

ICE lolly

Advisers on property investment who are earning less than \$40,000 to \$50,000 a year should lose no time applying to the new agency called Inner City Enterprises (ICE) launched yesterday by a clutch of UK financial institutions.

That is the pay being offered for the first full-time managing director of what the City and the government are agreed is a brave bid to promote urban rejuvenation.

Isn't it rather high pay for what is essentially an experiment, I asked Alan Porter, chief executive of the National Water Council Superannuation Fund, one of the seven founding institutions? "We want to do the job properly and attract the best talent," he says.

Wyndham Thomas, general manager of Peterborough Development Corporation who is to be the part-time non-executive chairman of ICE will be paid £10,000 for his services.

The non-executive directors will not do too badly either at £5,000 a year each.

Frank Chapple, chairman of the Trades Union Congress, and general secretary of the plumbing and electrical union will be one of them. The financial institutions will be represented by Porter, Anthony Lovell of the Prudential and Christopher Brockbank of Barclays.

The fifth recruit to the ICE boardroom will fare less well. Donald Routh, an under-secretary at the Department of the Environment (and eyes and ears on ICE for Environment Secretary Tom King) will pass on his £5,000 to the civil services coffers.

The institutions supporting ICE, with about £1m start-up money for running costs, include the Building Society Association.

the South Yorkshire county superannuation fund, commercial union of the Prudential, and the Reed International and National Water Council pension funds.

If ICE can divert just a small extra percentage of the £2bn a year currently being invested by the institutions in property towards the inner city areas the agency will be reckoned to justify its existence.

Buyers' market

Sir Basil Feldman has never been the most orthodox of men, so it is hardly surprising that his exhibition, announced today, is what he calls a "back to front" show.

"Most exhibitions are put on for people wanting to sell their goods," he says. "This one where those on the stands will say what they want to buy from the visitors."

Feldman, flamboyant former joint managing director at Dunelm's, has been concerned about the amount of clothes he buys from abroad ever since he became chairman of the clothing industry's Little Needy in 1978.

So he is bringing all the top High Street names together in London in March to show British manufacturers the sort of goods their shops now import but would rather buy from home producers.

It is not just a matter of replacing goods from the cheap sources like Taiwan, Indonesia or Romania, says Feldman. "We buy \$250m worth of clothes a year from countries like West Germany and the U.S."

"If we could replace some of that, we could create more turnover for British industry and more jobs in this country. Even a small bite into that total would provide another 10-15,000 jobs here."



"I know it's not the right time to say it but, you really should take more water with it."

Feldman has been full of bright ideas for promoting British clothes in the past five years though not all of them, it must be admitted, have got far.

A bit ironic, too, that he only persuaded the head of one leading group of stores to take part in his Better Made in Britain show after meeting him while sunbathing on a beach in Barbados.

As if Irish opposition leader Charles Haughey did not have enough troubles... now he and former Finance Minister Gene Fitzgerald face legal action from an irate taxpayer who does not think their 1981 budget came up to scratch.

Mayo solicitor Thomas Dillon-Leetch has been given leave by the Irish High Court to

summons the two men to enter an appearance in court within eight days.

The charge they have to answer is that the 1981 budget not only undermined the financial stability of the State but of citizen Dillon-Leetch as well.

Fitzgerald brusquely rejects it—but if the courts don't, there could be many a sleepless night in future for many a Finance Minister.

Pizza prize
If motivation is the key to commercial success the six finalists in the Optima-Makro "Women Mean Business" award seem assured of a rosy future.

Notes for the panel of judges which met yesterday reveal that Philippa Ahern, aged 23, head of an executive search company in the City, "is an extremely determined and hungry young lady."

Joanna Sheen, who at 23 sells prints exclusively to Harrods, is described as "a superb dynamo with incredible energy."

First prize of a silver trophy and a £3,000 cruise went, however, to 45-year-old Vivienne Flower of Kate's Kitchen. A supplier of pizzas and jacket potatoes to Waitrose, Asda, and Tesco, among others, her turnover has grown to £2m a year including a healthy export trade.

Versatility
Industry Secretary Patrick Jenkin, I gather, thought (twice) about reporting to Margaret Thatcher on the progress of his recent tour of Japan in a cable along the following lines: "Talks with Honda are fonda. But with Nissan, the Kissin' is missin'."

Observer

Now available in hard covers

BOARDROOM BALLADS

The Collected Works of

BERTIE RAMSBOTTOM

Poet Laureate of the Boardroom

whose weekly verses have

caught the imagination of

Financial Times readers the

world over

Published at £3.95 and available from branches of W.H. Smith and John Menzies and all good bookshops including City Booksellers Ltd at 80 Cheapside, London, EC2 and 43 Leadenhall Market, EC3



BERTIE RAMIFICATIONS

JAPAN

Mr Nakasone's wind of change

By Jurek Martin in Tokyo

IN 1274 and again in 1281, Japan was in real danger of being overrun by the Mongol hordes. On both occasions the day was miraculously saved by massive storms, whipped up by fierce winds, which destroyed the invading fleets. These "divine winds" were known as *shimpu* or, in an alternative reading of the early Sino-Japanese characters, *Kamikaze*.

In the last two months, to judge by emanations from Washington, Seoul and even some European capitals, it has sometimes seemed that 700 years later Mr Yasuhiro Nakasone has appeared like the second coming of the *Kamikaze*, in its historically understood meaning.

Except that, while striving to "save" Japan from foreign hostility, brought about in part by its relative prosperity in an ocean of economic gloom, his wind of change is also designed simultaneously to calm international waters and to blow some of the cobwebs of insularity out of the Japanese mind.

In reality, it is not that simple. Mr Nakasone has made dramatic headlines and taken office, not least this week with his policy address to Parliament, calling on his countrymen to "develop a new face as a Japan open to acceptance and respect by the rest of the world."

But the window of the real nature of political power in Japan is invariably opaque to both Japanese and foreigners alike. Yet even with its distortions, a perception of what the new Prime Minister is up to is beginning to emerge, and so are just as many questions, not all of them answerable, about his ability to deliver.

The questions include the real nature of Mr Nakasone's desire to change Japan and its relations with the world at large; the extent to which he can satisfy an internal and an external audience at the same time, while constantly addressing each in different terms and tones; and the real possibility that whatever he tries to do will suddenly become secondary, if not derailed, as Japan lives out the (presumably) final act in its own national political drama, the judgment on former Prime Minister Kakuei Tanaka, in the Lockheed bribery case.

On the first of these, Mr Nakasone entered office with surprisingly little ideological baggage, his hawkishness on

defence apart, even after a career spent pursuing the prime ministership.

But he was known for plain speaking. This has helped him enormously, at home and overseas, because his predecessor, Mr Zenko Suzuki, was the soul of inarticulation, not to say inaction. In two months he has seen his public approval rating rise from an historically low beginning of well under 40 per cent to more like 50 per cent.

In fact, Mr Nakasone's theme is not radically different from that of other Japanese politicians. But he is using the pulpit of his office effectively and at precisely the time when the world is looking to Japan for a comprehensible voice.

Mr Nakasone, of course, wants to give the impression that he is worth more than mere words, but here the evidence is less clear-cut. Some of his actions to date, such as agreeing to exchange military technology with the U.S., the aid package to South Korea and a few of the sensitive tariff cuts, were already in train. He accelerated decisions, which would probably have come about in any case within months, with his U.S. visit last week as an effective deadline.

But he also showed he knew some battles could not be won quickly over vested Japanese interests when, for example, he refused to make unilateral concessions to the U.S. on the best and citrus trade while in Washington.

However, seeking to satisfy Washington in non-commercial fields, above all military security, cuts to the heart of the burning issue in modern Japan—nationalism and peace—constitution, which limits the state to a narrowly defined self-defence role. This is not the occasion to examine either Mr Nakasone's belief in the need to rewrite the constitution, or the subtleties of his stance on it.

But what he said in Washington and since his return demonstrate the grave political



Yasuhiro Nakasone, receiving an ovation at the Liberal Democratic Party convention in Tokyo last week.

dangers inherent in trying to say the same thing to two different audiences with different shading.

In his Washington Post interview, if not, he insists, in his direct conversations with President Reagan, Mr Nakasone almost blithely appeared to commit Japan to a substantially enhanced defence role against Soviet aggression in his now notorious remark when he said Japan should be "an unsinkable aircraft carrier" against Backfire bombers. He then came home and got his party on record as supporting the constitutional reform without which such an expanded defence posture would not be possible.

But in his speech to the LDP convention and, more importantly, in Monday's policy address to the Diet, he was much more circumspect, stressing the need for international disarmament, pledging to try to resolve territorial disputes with Moscow and, above all, improving Japan's defence capability only "within the bounds allowed by the constitution and limited to that needed for defending ourselves."

This apparent dichotomy

prompted Japanese politicians and editorial writers to complain that, outside the country, the Prime Minister had committed the nation to a new course without consulting the Diet or the people. More seriously, it has given birth to a new nickname for Mr Nakasone in political circles — that of *Nimajima*, or forked tongue.

Political opposition to Mr Nakasone is not confined to the half dozen minority parties, mostly of the left. Farly because of his years outside the LDP's mainstream, he has some powerful party enemies, not least Mr Takeo Fukuda, the former Prime Minister. Some of them have not been slow to criticise what they see as his impetuous performance in Washington, in Seoul, and in ramming decisions through Cabinet and party without building the traditional consensus.

The eventual ease of Mr Nakasone's leadership victory last November and his pro-technical display since may have given him a temporary breathing space. But claustrophobia is the preferred condition of the LDP's backroom power brokers and the vested interests with

which they mesh so well. It is not that they are against change, for under their direction Japan has adapted with staggering success in so many fields. But they incline to the more measured approach, including a careful weighing of the balances before action.

In party terms, what is critical is that Mr Nakasone's most powerful supporter, because he runs easily the biggest LDP parliamentary faction and the most effective political machine in the country, is Mr Tanaka. Therein, for Mr Nakasone, lies the potential rub.

Today the prosecution will make known the sentences it wants handed down on the former Prime Minister on charges that, while in office, he accepted bribes to promote the sale of Lockheed aircraft to Japan's Air Force. It is universally assumed in Japan, by all except Mr Tanaka and his adherents, that he will be found guilty.

It is also considered axiomatic in Japanese political circles that if Mr Nakasone is seen to lift a finger to help Mr Tanaka, by trying to influence the prosecution or invoking legal precedent to get him off, he will be signing his own political death-warrant. We may never know if Mr Tanaka asks for that help, but if he does and is rejected, then one of Mr Nakasone's intra-party props could crumble. The Prime Minister's best hope must be that Mr Tanaka will quietly leave the stage and let his state of mind under different leadership. He has given no public signs yet of so doing.

In the midst of all this delicate balancing of external, domestic and political forces, not to mention nagging worries about the economy and the state of the Government's finances, Mr Nakasone must decide when to call a Lower House election within the next 16 months. The political pendulum theory suggests that the LDP is due to lose some of the seats unexpectedly picked up in 1980 in the wake of the sudden pre-election death of Prime Minister Ohira. The results will, of course, also be determining factors in Mr Nakasone's own political standing and his ability to deliver on what he is promising.

In all, Mr Nakasone may need a *shimpu* as badly as his predecessors did in 1274 and 1281.

Britain's coal industry

The way to remove the air of depression

By Colin Robinson and Eileen Marshall

A NEW strategy is needed for the British coal industry to reduce its weaknesses, exploit its strengths and prevent its continued decline.

In the spring of 1981 we published an analysis of British coal prospects which argued that, assuming unchanged government policy, annual home demand for British coal would most likely decline, possibly to less than 100m tonnes by the year 2000. We suggested that the National Coal Board's plan to raise annual production to 170m tonnes was quite unrealistic and that the Energy Department's somewhat lower coal forecasts were also far too high.

At the time our views on coal's future were regarded by many as too pessimistic. However, both the Department of Energy and the NCB have now substantially reduced their forecasts. For instance, the NCB recently told the Select Committee on Energy that its estimated demand range for the year 2000 is now 113-142m tonnes; the new estimates still seem too high, but at least they are a step in the right direction.

The British coal industry in its present condition is a comparatively high cost producer which appears to be suffering more serious problems than a temporary drop in demand. In the world as a whole coal consumption has shown signs of revival since the first oil "shock" of 1973-74 and its share in the world energy market has risen slightly. But in the British energy market coal's share fell about 6 per cent. Production has been held up only by exporting coal at less than full cost and by a big increase in stocks—from 28m tonnes at end 1979 to about 52m tonnes now—which has seriously affected NCB finances.

In 1982, a year in which oil consumption increased a little, UK coal consumption dropped about 6 per cent. Production has been held up only by exporting coal at less than full cost and by a big increase in stocks—from 28m tonnes at end 1979 to about 52m tonnes now—which has seriously affected NCB finances.

In the very important power generation market coal consumption has been falling since 1980. Our 1981 analysis suggested that a modest nuclear programme, together with some rise in coal prices relative to oil prices,

might well cut power generation coal sales to 40-60m tonnes in the year 2000. There is no sign of any market appearing which could compensate for such a decline.

The present government was originally committed to reduced protection for coal under the 1980 Coal Industry Act. However, in February/March 1981, under threat of miners' strikes, its policy was reversed: coal imports and subsidies for the industry were increased. At the time we described the new policy as "a

prime example of surrender to a powerful producer group with little regard to the interests of society as a whole" and subsequent events have reinforced that view.

Despite import restrictions and subsidisation, consumers are clearly not turning to British coal. One reason may be doubt whether coal prices will remain low relative to oil prices.

A second probable reason is consumers' concern about the frequent threats of disruption to coal supplies which make a nonsense of the Coal Board's claim to provide security of supply. Diversification of coal supplies via freedom to import from a variety of sources, would provide more security for consumers as well as increasing competition and keeping down prices.

Removal of import restrictions is a particularly important policy change which should be made, though inland transport costs would probably prevent deep penetration into the UK market.

However, a fundamental rethink of coal policy seems necessary now that the industry's future is no longer obscured by highly inflated demand forecasts. Under the present protectionist regime the British coal industry is likely to continue to decline, even while taxpayers and consumers pay heavily to support

it. If such an outcome is to be avoided, consumers' expectations first need to be changed so that they believe secure coal supplies will be available at competitive prices. For such a change, besides the removal of import restrictions, clear moves towards a more profitable industry are essential.

Concentration of output in the comparatively low-cost areas is long overdue, and could strengthen the industry's competitive position against other fuels, so that its output need not be much smaller than at present. Productivity would be increased, earnings could rise and the air of depression which has for so long hung over the industry should be lifted.

There might even be an end to the apparently ceaseless political battle over the industry's future, which would then turn more on its own enterprise and less on State protection. In such circumstances private capital might well be attracted to the industry, so freeing it from the degree of government control which inevitably accompanies state funding and heavy subsidisation.

Of course, such policy changes would bring into the open the social and human problems of threatened mining communities. But it would seem more satisfactory for society as a whole to provide aid to deal directly with those problems rather than for coal production to be used as a means of social insurance. Given the choice, local communities might think of better ways of using funds provided to them than keeping their members in such a dangerous, unpleasant and insecure occupation as coal mining in marginal areas.

A strategy which identifies and exploits the strengths of British coal is what the industry now seems to need. There can be no surer way of promoting continued decline in the industry than to persist with present policy.

Colin Robinson and Eileen Marshall are respectively Professor of Economics at the University of Surrey.

"What Future for British Coal?" Robinson and Marshall, Institute of Economic Affairs, Report No. 80, May 1981.

Letters to the Editor

The New Zealand butter quota and the Community

From the First Secretary (Press and Information), New Zealand High Commission, Sir—The letter from Mr Anthony Rosen (January 24) about New Zealand butter contains so many inaccuracies as to call for a reply.

The facts of the matter are that on October 19 last year the Council of Ministers of the European Community approved, unanimously, on the basis of a long-standing agreement, a New Zealand butter quota of 87,000 tonnes for the United Kingdom market in 1983. The French and Irish Governments have since chosen to obstruct implementation of the Ministers' decision, on grounds which have nothing to do with New Zealand. This is a matter of great concern not only to New Zealand but also to other member states of the Community, which see the integrity of its decision-making process compromised. That is the basis on

which Mr Walker and other Ministers in the Community are urging speedy implementation of the October decision. New Zealand is glad of their support.

New Zealand has supplied butter to Britain for over 100 years, in good times and bad. British consumers have wanted it. New Zealand produces butter, ships it 12,000 miles, pays an EEC levy (which contributes to Community funds) and yet it still remains competitively priced in the shops here. If rules which the UK thinks that a small economy whose export income is heavily dependent on agricultural products could afford to subsidise itself over the years to the detriment of its own citizens, then he is indeed mistaken.

The suggestion that Britain should buy New Zealand butter and "ship it directly from New Zealand to the needy of the world" is absurd.

As for the question of the United Kingdom's extending expert advice on new markets, the New Zealand Dairy Board already is the world's largest single commercial dairy exporting organisation and sells its products in more than 100 countries. Its principal problem is not a lack of expert advice but competition from heavily subsidised disposals of surpluses produced elsewhere. The Board has made energetic efforts to develop new products and markets. Nevertheless, the UK butter market remains of the greatest importance to us. There is ample evidence that this continued supply is valued by the British consumer and by the trade.

David Lawson, First Secretary, (Press and Information), New Zealand High Commission, New Zealand House, Haymarket SW1.

Cheaper water on a meter

From Mr P. B. Tyloppe, Sir—Your correspondent, Mr T. Fisher, in his letter published on January 7 suggests that separate metering is "hardly practicable" in cases such as his. This is so for individual offices, but it is practicable where a large office building is divided up into a number of smaller rating hereditaments. Under certain circumstances, one of which is that all occupiers must have access to all parts of the building where water is used, water authorities are obliged to provide one meter for the whole of a building, if requested to do so.

Where customers have meters, the Welsh Water Authority charges on a metered basis for sewerage as well as water. Other authorities run similar schemes.

In the 1981 rating year, the landlord of one multi-occupied building in Cardiff arranged for all the water and sewerage to be charged to itself by the metered system and then to re-charge the tenants. The cost, to each tenant was of the order of 20 per cent for sewerage and 90 per cent for water for the period covered. Large savings were also anticipated for 1982/83.

P. B. Tyloppe, 44 Nant Tuleg Way, Barry, South Glam.

True extent of standing charges

From Mr Bernard Tennant, Sir—I refer to your report on the rebate schemes introduced by British Gas and the Electricity Council (January 20).

We would endorse the Energy Secretary's concern for the smaller consumers of gas and electricity, particularly the old age pensioners, and share the hope that the reductions in standing charges will offer relief from anxiety over their future bills. However, we are less sanguine about the statement by British Gas that they will not seek to recover the £30m cost of the rebate from other consumers.

The Chamber has urged Ministers to lift the veil of secrecy surrounding the way in which standing charges are fixed by the nationalised industries. We have made inquiries into the calculation of standing charges and it has proved impossible to secure details of the aggregate amount from such charges or how that income was spent. British Gas, for example, informed us that the costs and revenue from standing charges "are already in balance" and it would account for that standing charges account for about one-sixth of the total income from gas sales. The Electricity Council confirmed that the figures for the electricity boards' income are not broken down in any way which will show clearly the income from fixed charges. The most we could elicit from that industry was that "as a rule of thumb, about 8 per cent of quarterly non-domestic income stems from fixed charges."

It became obvious from our own inquiries in the regions that standing charges do not recoup all costs in every case, and because of that fact, some standing charges are likely to increase more than unit-charges for energy consumed. That situation could play havoc with any of the present tariff options which businesses may have chosen initially to save on consumption costs.

There would seem to be a clear need for the Government to strengthen its guidelines with regard to simplification and standardisation of charging methods within some nationalised industries so that consumers are more easily aware of how they are actually paying for the services they use.

Bernard Tennant, Secretary, The National Chamber of Trade, Enterprise House, Henley-on-Thames.

Small firms and Europe

From Mr M. Grylls, MP, Sir—In your article (January 15) "Small firms and Europe," your correspondent quotes the Confederation of British Industry as saying that action to require member countries to reserve a certain proportion of public sector contracts for small and medium sized enterprises (SMEs) would be a "dangerous and retrograde step." It would, argues the CBI, distort competition and be divisive between firms.

Really? In the USA for two decades now they have had a "set-aside" policy for small firms, obliging government purchasing officers to award 25 per cent of their contracts to small business. Understandably, the CBI which is financed chiefly by large companies and the nationalised industries, shies away from anything approaching robust discrimination to encourage smaller firms. The fact is that big business, in Britain, has such a huge built-in advantage that to compensate for this, government action is needed.

In France, too, if a smaller firm is within 4 per cent of winning a contract granted to a big firm, it can appeal and try again. Surely that does not distort competition? It just tilts the balance back towards the smaller firm.

Michael Grylls, (Chairman of the Small Business Bureau), House of Commons, SW1.

Actors demands on TV pay

From Mr Frank Brown, Sir—No actor or actress I have ever met, or worked in conjunction with, in 25 years of management in commercial theatre and television, would ever agree that their pay should (in what is a casualised employment industry) relate to the varying size of audience which carries their work.

At the moment their payment for repeats of commercials is graded according to the total population size (ie potential audience) in the differing transmission areas. In the same way, live performance has a varying pay scale as between say, Pitlochry and Shaftesbury Avenue but there is no variation in pay for a packed-out week in contrast to a half-full week.

Breakfast television has the opportunity to reach the entire national audience. The fact that TVAM do not expect to reach the level of ITV 1 audiences is reflected in the cost of their advertising time. Why expect the actors to make a further contribution from their own pockets? Audiences have the habit of growing.

On Channel Four it is a matter of recent history that both the advertisers and their agents opposed the whole system of funding this channel and lobbied, right through the Parliamentary proceedings on the Broadcasting Bill, that the channel should sell its own advertising time. They were not successful.

Frank Brown, 30 Bengerley Road, SW11.

Tory trades unionists

From Mr John Wiseman, Sir—David J. Willis (January 20), writing as "an official of a conservative, non-political trade union," says that "any unionist who supports his (Tebbie's) Government is rather like a turkey voting for an early Christmas."

I am a member of another "conservative and non-political" trade union. The officials of my union are not elected. They cannot be deposed. The union circulates no balance sheet, but research at the Certification Office for Trade Unions reveals that in 1980-81 the officials gave themselves a 16.55 per cent wage increase; in that year they negotiated a 5 per cent increase for their members. There is no General Meeting, and no decision of any meeting of members is binding on the executive. The Rules made by the Executive Committee, without consulting the membership, announced in the union journal by decree.

One of these Rules empowers the Executive to reject any members' nomination for the ballot for Committee membership. Another empowers them to remove any validly elected Committee member who may have slipped through this net. The election is a farce; only the Committee approves people can serve on the Committee; the will of the rank and file members is vetoed. Mail sent via the union office from one member to another is opened and inspected.

John Wiseman, 107, Antill Road, E3.

Rayner's savings

From Mr Raymond Nottage, Sir—The article "Rayner: why his reforms may prove short-lived" (January 19) said that the efforts of Sir Derek and his small team of civil servants had racked up potential savings of £275m a year, with £175m already in the bag.

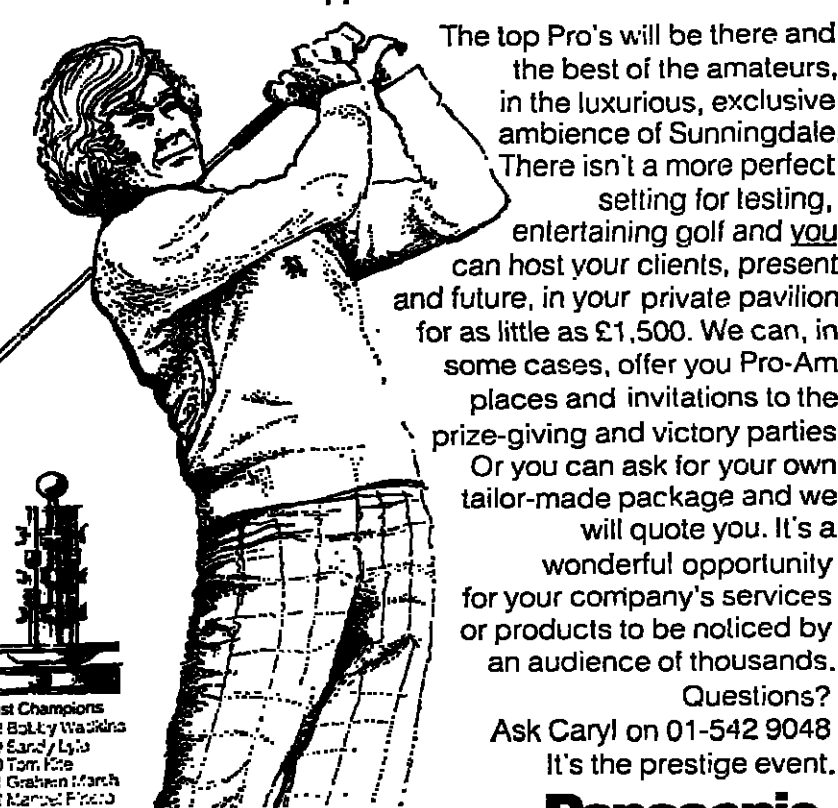
This is all to the good, of course, but it is small beer compared with the cost of over £3,000m a year which the contracting out option in the state pensions scheme is inflicting on the nation, a cost which has to be met by the National Insurance joint contribution rate being 2.6 per cent higher than it would otherwise need to be. These figures are given by the Government's own figures in its report National Insurance Fund Long Term Financial Estimates.

If Sir Derek could persuade the Prime Minister to remove this extravagance from the statute book—and hence the tax on employment that it causes—he would, at a stroke, multiply his present potential achievement more than tenfold.

Raymond Nottage, 362 Arkwright Road, NW3.

You don't have to beat the Pros—just join them at Sunningdale!

Your clients will appreciate the exclusive invitation too.



The top Pros will be there and the best of the amateurs, in the luxurious, exclusive ambience of Sunningdale. There isn't a more perfect setting for testing, entertaining golf and you can host your clients, present and future, in your private pavilion for as little as £1,500. We can, in some cases, offer you Pro-Am places and invitations to the prize-giving and victory parties. Or you can ask for your own tailor-made package and we will quote you. It's a wonderful opportunity for your company's services or products to be noticed by an audience of thousands.

Questions? Ask Caryl on 01-542 9048. It's the prestige event.

Panasonic European Open

SEPTEMBER 1st-4th

To: Birchgrove Ltd., Broadway House, The Broadway, Wimbledon, London SW19 1RL.

Sounds good! Let me have your brochure by return.

Name Position

Company

Address

Telephone No.

Grundig postpones Telefunken takeover

BY KEVIN DONE IN FRANKFURT

GRUNDIG, the leading West German consumer electronics group, has postponed its proposed takeover of Telefunken, the heavily loss-making consumer electronics subsidiary of AEG-Telefunken.

The two companies agreed yesterday to halt negotiations in order to await the outcome of the bid by Thomson-Brandt, the French state-owned electronics group, to acquire a 75.5 per cent stake in Grundig.

The planned takeover of Grundig by Thomson-Brandt - the two companies have signed a letter of intent - is currently being considered by the West German Cartel Office, but the deal has run into considerable political and industrial opposition in the Federal Republic.

The cartel authorities have made clear that they are unlikely to approve the Thomson-Brandt bid - the French group has already

bought up two failing West German television manufacturers Saba and Nordmende as well as Dual, the financially-troubled maker of hi-fi equipment.

A final decision on whether the deal can go ahead will depend on the success of an appeal to the West German Federal Economics Minister, who has the power to over-ride a veto from the Cartel Office.

Grundig, which is currently 24.5 per cent owned by Philips of Holland and 75.5 per cent by Dr Max Grundig, the company founder, has itself run into serious financial problems in the face of fierce competition from the Far East, particularly in the video recorder market where it has been forced to make price cuts.

Monetary officials in Paris say that the Bank of France, which was forced to intervene heavily just before Christmas to prevent the D-Mark rising too far within the European Monetary system (EMS), has hardly needed to intervene in recent weeks.

With the foreign exchanges pre-occupied by doubts about the future government in Bonn, the D-Mark has slipped back to near its central rate in the EMS. It was quoted at the midday fixing session in Paris yesterday at FF 2,334.6 compared with the central rate of FF 2,333.00 and rates at the beginning of the month as high as FF 2,330.

Uncertainty over Bonn election takes pressure off the franc

BY DAVID MARSH IN PARIS

THE FRENCH Government, which this week has firmly denied reports of a new international borrowing to prop up its currency, believes that pre-election uncertainty in West Germany is acting as a strong force taking pressure off the franc.

Monetary officials in Paris say that the Bank of France, which was forced to intervene heavily just before Christmas to prevent the D-Mark rising too far within the European Monetary system (EMS), has hardly needed to intervene in recent weeks.

With the foreign exchanges pre-occupied by doubts about the future government in Bonn, the D-Mark has slipped back to near its central rate in the EMS. It was quoted at the midday fixing session in Paris yesterday at FF 2,334.6 compared with the central rate of FF 2,333.00 and rates at the beginning of the month as high as FF 2,330.

The Bank of France has taken advantage of the lull in pressure to re-start a gradual reduction in interest rates on the Paris money market. This is judged by the Government as one of the necessary conditions for a further reduction in the cost of loans for industry.

Yesterday the day-to-day money market rate was cut again to 12.5 per cent from 12.625 per cent on Monday and 12.75 per cent last week.

M. Jacques Delors, the Finance Minister, has strongly denied a report in Le Monde that the Government was in the early stages of discussing a further international loan of \$3bn from U.S. banks, for possible use after the March municipal elections.

France's currency reserves have been swollen considerably by the full drawing both of the \$4bn Euro-dollar loan arranged in the autumn and of a \$2bn credit from Saudi Arabia.

Between \$1bn and \$1.5bn of the Euro-credit is believed to have been used so far, with the whole of the Saudi credit still intact. The size of the currency reserves - put by the Finance Ministry at over \$5.5bn at the end of December, against just under \$3bn a month previously, rules out the need for the moment for any further large borrowing by the Government, officials say.

Summing up the mood of relative relaxation over the franc, a foreign exchange dealer at a major U.S. bank in Paris commented yesterday that the foreign exchanges were focussing almost entirely on the revival of the dollar against the D-Mark and the effect of falling oil prices on sterling. "There is no speculation against the franc at the moment," he said.

The Finance Ministry's normal programme of heavy borrowing by public sector enterprises - which raised \$10bn last year on the international capital markets - is continuing to offset the strain on the franc caused by a trade deficit of about \$1bn a month.

Heavy borrowing abroad - which boosted France's total external debt by an estimated \$20-25bn last year - has caused considerable controversy in France. But one international monetary official who attended last

week's round of finance minister's meetings in Paris commented that the heavy pace of French borrowing abroad was no longer a prime source of disquiet now that the Paris Government was taking active steps to cut back the trade deficit.

David Hossego adds: the ability of the French state to finance the ambitious investment programmes of the newly nationalised industries has been called into question by a report from the finance commission of the French Senate.

The report, inevitably, has an anti-Socialist bias as the centre and right-wing parties dominate the Senate. But it poses many of the problems that are being asked of the future of the newly nationalised sector.

The report covers five of the groups taken over in February last year - COSE, Thomson-Brandt, Pechiney-Ugine, Kuhlmann, Rhone-Poulenc and Saint-Gobain.

It says that the state faces the cost of compensating the former shareholders, financing the new investment plans and covering existing public sector losses. It puts the cash injections being sought by the whole group of newly nationalised companies at FF 50bn and the total losses last year of the public sector including the para-state monopolies at FF 30bn.

The report also raised the issue of the compatibility of the social goals assigned the nationalised industries in terms of employment and the economic goals.

Money markets, Page 32

national governments and the European Commission.

Grundig said yesterday that it still believed that a European solution involving the four companies - Grundig, Thomson-Brandt, Philips and Telefunken - could be reached by March or April.

The Telefunken takeover had been put on the "waiting list," said Grundig, to await the Cartel Office's decision on the Thomson-Brandt takeover, which is expected by the end of February.

Grundig dismissed talk of an alternative "German solution" involving Siemens and Bosch.

Under the original letter of intent signed by Grundig and AEG-Telefunken in July last year it had been planned that Grundig would take a stake of 26 per cent in Telefunken, one of the most heavily

loss-making parts of the financially stricken AEG-Telefunken group, along with full management control.

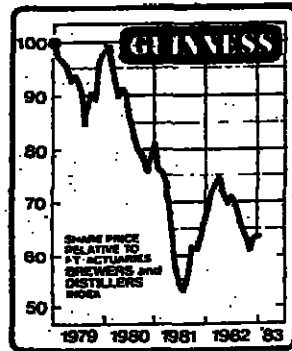
AEG was to have maintained an interest of 25 per cent with a banking consortium led by Dresdner Bank acquiring 49 per cent of the Telefunken equity.

Telefunken had first to be re-structured and relieved of its massive debt burden arising from the financial collapse of the AEG-Telefunken parent company last August, however.

The industrial and financial restructuring of AEG is currently in progress under the supervision of the courts and creditors are due to meet on March 9 to vote on whether they are willing to write off 60 per cent of their DM 4.5bn (\$1.98bn) outstanding claims on the parent company.

THE LEX COLUMN A Rank disaster down under

Visions of an oil price racing down to levels at which Saudi Arabia might be able to re-establish control over the market kept sterling under heavy pressure all round yesterday, even if some judicious early official support prevented it from reaching a point at which London's foreign exchange dealers would have had to cancel their summer holidays. The UK trade figures for December, due tomorrow, may bring some attention back to the fundamentals but, at the moment, this is not a market ruled by statistics.



using virtually all the loss-making activities that Guinness has collected in its chase for profits outside brewing. The 9.8 per cent dividend increase presumably points to better times ahead.

The group has already shown what can be achieved by tightening controls in a loosely run organisation. Helped by hefty price increases of about 19 per cent, pre-tax profits rose last year by 18 per cent to £40.4m, despite a fall in beer volumes of roughly 4 per cent in the UK and Ireland, and exceptional reorganisation costs of £3.6m. In the current year it should be helped by over £4m worth of loss elimination; lower exceptional charges and a decline in interest costs the balance sheet benefits from cash generated by disposals; net debt has already been brought down by £30m, leaving capital gearing slightly lower at 40 per cent, despite a £45m charge to shareholders funds.

While the market has already discounted some of the recovery at Guinness, it pushed the shares up 11p yesterday to 113p, where they are on a fully-taxed historic multiple of 8.5 and a yield of 4.8 per cent. The main question for the shares now is whether, having apparently arrested the decline in what is generally regarded as a mature product, the new management can tack on growth as well.

the experience of the last few years, that might be no bad thing. At the very least, the management performance of the Rank Organisation is something in which institutions should take a more aggressive interest.

Rank Organisation

Whatever constitutes the opposite of the Midas touch, the Rank Organisation has it. Profits before tax in the year to October tumbled from £102.8m to £81.5m and, excluding associate contributions, the company has turned in a small loss, after interest costs of £35m.

The culprit on this occasion is Australia, in which Rank may have invested about £20m over the past few years. Segmental information has never been the company's strong point but it looks as if Australia lost some £10m at the pre-tax level. That is only half the story, however. Rank has charged a net £22.5m below the line, the vast majority of which must relate to closures and rationalisation in Australia.

These extraordinary items would look worse still but for an astonishing piece of accounting magic. Rank has taken a book loss of £286,000 on the disposal of investment properties but converted this to a profit of £2.6m by writing asset values down in the balance sheet and taking the difference to the revenue account.

The dividend has been cut to a level which almost precisely corresponds to the payment received from Rank Xerox, where profits remain under some pressure. Given that RX is likely to show lower profits again in 1983, that Rank showed a cash outflow of about £30m in 1982 even after selling a property in Toronto for £310m and that, ex-sociates, the group will probably produce hardly any pre-tax return on capital employed of about £450m this year, the case for a larger cut was very strong.

Yet the shares stand at 104p only because of the 11.3 per cent yield on the reduced dividend and Rank may have reasoned that a larger cut would have invited predators. After

Beecham

Beecham's expansion in the U.S. shows no sign of letting up. Only four months after acquiring J.B. Williams for \$100m, it is paying \$70m for Schering-Plough's DAF adhesives company. Taken together, these two businesses will probably push up sales by around \$250m in the next full year, probably taking the U.S. consumer products division to not far short of a third of the group's turnover in this area.

Unlike J.B. Williams, which on the face of it looked expensive, DAF is being acquired on a multiple of only about 15 with pre-tax profits estimated at \$9.2m for last year. The U.S. company has shown solid growth over the last two years, making \$8.6m pre-tax in 1980, and current profits should immediately cover the cost of the \$50m of new borrowings Beecham has raised for the deal - the other \$20m coming from its own cash resources. It has a strong base in the U.S. where it already has a 30 per cent market share, so Beecham sees the main growth opportunities overseas.

Arthur Guinness

The new Arthur Guinness management put ancient history firmly behind it yesterday as it combined \$49.7m extraordinary charge for the year to September with the first dividend increase for four years. The extraordinary, including a substantial element of provisions, are meant to cover the cost of elim-

Mercantile House

Mercantile House looks, in retrospect, to have timed its acquisition of Oppenheimer Holdings with a nice blend of luck and good judgment. The group is not breaking down the Oppenheimer contribution for the six weeks in which it was consolidated, but the volume of trading in Wall Street during the autumn must have provided it with very nice pickings.

Mercantile has not yet settled doubts about the adequacy of its balance sheet, sporting net tangible assets of only about £27m, now that a Wall Street own account trader has been added to its stable. But the results for the half-year to October will at least answer criticisms that Mercantile is too profligate with its paper. A broadly-based improvement has seen profits more than double to £13.1m pre-tax, leaving earnings per share up by 41 per cent. The shares responded with a 20p jump to 400p where, assuming a full year net dividend of 20p, the yield is 4.1 per cent.

UN chief for talks on Kabul problem

By Our Foreign Staff

SR JAVIER PEREZ DE CUELLAR, the United Nations Secretary General, is to visit Moscow in March to discuss the Russian occupation of Afghanistan with Mr Yuri Andropov, the new Soviet leader.

The visit, which is at Mr Andropov's invitation, is a clear indication that the Soviet leader intends to pursue his diplomatic offensive over the Russian military presence in Afghanistan begun at the funeral of President Leonid Brezhnev in November.

It also reinforces recent expressions of optimism about an eventual settlement of the crisis by Sr Perez de Cuellar, President Zia ul-Haq of Pakistan and France's President Francois Mitterrand, although there is no indication of an early Soviet pull-out.

The visit is planned for March 28 and 29. The Secretary General's special envoy, Mr Diego Cordovez, is due in Kabul this week after talks with Iranian and Pakistani leaders, including President Zia, in their capitals.

In an evident attempt to avoid any impression of public pressure on Moscow in advance of this visit, Sr Perez de Cuellar several times emphasised that "at this stage," Afghanistan, Iran and Pakistan were the parties he was dealing with. The Soviet Union, which involved Afghanistan in 1979 to install the regime of Mr Babrak Karmal, was not an intermediary, he insisted.

But he said that the Afghanistan question, along with disarmament and the Middle East, were very high on the list of subjects he would raise with Mr Andropov.

Nitze pledge on arms proposals, Page 2

West German steel plan

Continued from Page 1

on who would merge with whom. The companies' supervisory boards are expected to consider the moderators' proposals over the next few weeks.

In the meantime, the moderators are asking for the immediate creation of marketing companies, based on the two groups for flat and heavy sections, and a "South-west" and "North-west" group for light sections.

The moderators claim that their concept would maintain the chief sites for steelmaking in West Germany for the foreseeable future. However, Frau Birgit Bruel, the economics minister for Lower Saxony which is the home of the Salzgitter group, abruptly attacked the plan as favouring only the lower Rhine and the Ruhr.

The original concept of Ruhrstahl, a merger between Hoesch and Krupp, and favoured by the local government in North-Rhine Westphalia, is all but ignored in the moderators' report.

EEC agreement on fisheries

Continued from Page 1

talks involving West Germany, as the current president of the EEC Council of Ministers, Denmark and the Commission. Under the agreement Denmark would assurances on future quotas while Copenhagen's nine EEC partners were determined that the basics of the package they agreed at the end of the year would not be disturbed.

Under the compromise Denmark was given future guarantees on 20,000 tonnes of mackerel, with "priority" up to 25,000, or compensation by "special measures," and a commitment for an extra 2,000 tonnes of cod in arrangements with the EEC's fishing neighbours. The

latter arrangement was also being differently interpreted, with Denmark saying it was for an "indefinite" period and Britain insisting it was for only three years.

Nevertheless, yesterday's achievement was considerable, bringing to an end almost constant and always difficult negotiations which began in earnest after the 1975 Cod War over Iceland's decision to extend its fishing limits to 100 miles.

During these years, almost every one of the EEC's main fishing nations was seen as the culprit in preventing agreement. Denmark's quota demands was only the most recent stumbling block after Anglo-French agreement on access to British coastal waters was achieved last summer.

"Of course there are some proposals which everyone can interpret the way they like," said one high-ranking official. "But if we were going to get agreement, these were going to have to exist. It is the political, will of the member-states to have an agreement which counts."

The talks most recently reached impasse at the end of the year prompting the Nine to take measures individually, but in concert with the Commission, to try to impose a CFP over Danish objections.

UK receives highest fish quota

(7.7), Ireland (4.6) and Belgium (1.9).

● Access: exclusive rights for local fishermen up to six miles from shore, with limited traditional rights granted in certain areas for other countries between six and 12 miles. British fishermen would receive preferential treatment in a wider "box" around the Shetland and Orkney islands, where fishing by other countries would be limited by licence.

● Enforcement and conservation: each country is responsible for enforcing quotas, access and technical conservation measures such as net and mesh sizes, with the European Commission empowered to monitor the member-states' enforcement procedures through on-site checks by a team of inspectors.

● Marketing and structures: EEC aids will become available, with about \$220m provided to supplement national aids for a range of projects, including the scrapping of outdated craft, modernising existing fleets, building new boats and for research and exploration.

for enforcing quotas, access and technical conservation measures such as net and mesh sizes, with the European Commission empowered to monitor the member-states' enforcement procedures through on-site checks by a team of inspectors.

● Marketing and structures: EEC aids will become available, with about \$220m provided to supplement national aids for a range of projects, including the scrapping of outdated craft, modernising existing fleets, building new boats and for research and exploration.

London's financial markets, meanwhile were more settled than on Monday, with government securities rising by as much as ¼ of a point.

The Bank of England was again successful in its efforts to maintain liquidity in the money market, where overnight money was eventually plentiful enough to be borrowed at an interest rate of 1 per cent. The critical three month rate, remained at 11¼ per cent close to levels which the clearing banks have recently tended to regard as exerting upward pressure on their base rates.

Dealers in London thought that Monday's rise in the dollar had been the overdone, describing some of the buying as "speculative". The U.S. administration was felt to be under increasing political pressure to bring down domestic interest rates and let the dollar's exchange rate fall.

Widespread losses for sterling

Continued from Page 1

35 points lower in London at \$1.5370. It was the third successive day on which the London close had been at a new record low.

However, the close represented a marked recovery from even lower levels at which sterling was traded in London yesterday morning. It drifted from an opening \$1.5250 to its lowest ever parity on the London market of \$1.5170.

In New York the pound closed at \$1.53075.

As the foreign exchanges began to assess the likely balance of payments effects of lower oil prices, the currencies of oil-importing countries came back into favour. That gave particular strength to the D-Mark and the yen. Sterling lost 7.75 pence to close in London at DM 3.725 and also finished 7½ lower at ¥382.75.

London's financial markets, meanwhile were more settled than on Monday, with government securities rising by as much as ¼ of a point.

The Bank of England was again successful in its efforts to maintain liquidity in the money market, where overnight money was eventually plentiful enough to be borrowed at an interest rate of 1 per cent. The critical three month rate, remained at 11¼ per cent close to levels which the clearing banks have recently tended to regard as exerting upward pressure on their base rates.

Dealers in London thought that Monday's rise in the dollar had been the overdone, describing some of the buying as "speculative". The U.S. administration was felt to be under increasing political pressure to bring down domestic interest rates and let the dollar's exchange rate fall.

THE PHILLIPS & DREW GUIDE TO LIFFE JARGON. NO 1.

As a founder member of LIFFE, Phillips & Drew Futures Ltd. are well able to untangle the jargon for you.

As a wholly owned subsidiary of the well-known stockbroking firm, offering the same highly effective combination of experienced teams and massive background research, we believe we are the right people to look after your financial futures.

Our expertise in gilts is particularly strong, and of course we can act for you not just on LIFFE but also on all the US markets.

For further details contact our Managing Director, John Lewis on 01-606 9661. Or write to him at the address below.

PHILLIPS & DREW FUTURES LIMITED
Lee House, London Wall, London EC2Y 5AP.

World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	12	15	15	12	15	15	12	15	15
Antwerp	12	15	15	12	15	15	12	15	15
Birmingham	12	15	15	12	15	15	12	15	15
Bombay	12	15	15	12	15	15	12	15	15
Buenos Aires	12	15	15	12	15	15	12	15	15
Calcutta	12	15	15	12	15	15	12	15	15
Canton	12	15	15	12	15	15	12	15	15
Cebu	12	15	15	12	15	15	12	15	15
Colon	12	15	15	12	15	15	12	15	15
Hankow	12	15	15	12	15	15	12	15	15
Hong Kong	12	15	15	12	15	15	12	15	15
Kobe	12	15	15	12	15	15	12	15	15
London	12	15	15	12	15	15	12	15	15
Lyons	12	15	15	12	15	15	12	15	15
Manila	12	15	15	12	15	15	12	15	15
Medan	12	15	15	12	15	15	12	15	15
Osaka	12	15	15	12	15	15	12	15	15
Paris	12	15	15	12	15	15	12	15	15
Perth	12	15	15	12	15	15	12	15	15
Port of Spain	12	15	15	12	15	15	12	15	15
Rangoon	12	15	15	12	15	15	12	15	15
San Francisco	12	15	15	12	15	15	12	15	15
Singapore	12	15	15	12	15	15	12	15	15
Sourabaya	12	15	15	12	15	15	12	15	15
Tientsin	12	15	15	12	15	15	12	15	15
Yokohama	12	15	15	12	15	15	12	15	15

N. Sea oil price pledge

Continued from Page 1

they waited for the market to settle. But analysts - pointing to depressed demand and losses being sustained by refiners of Opec oil - said it was only a matter of time before exporters started reducing their contract rates.

Estimates in the Treasury suggest that if North Sea prices fell by 10 per cent, Government taxation revenues would fall by about £750m (£1.6bn) in the 1983/4 financial year.

It was pointed out that a North Sea price of \$30 a barrel, with an exchange rate of \$1.55 to the pound would result in a sterling price of £19.35, some 10 pence more than

the price last summer when the price was \$33.50 and sterling was valued at \$1.74.

John Edwards, Commodities Editor, writes: Gas oil futures dropped sharply yesterday morning on the International Petroleum Exchange in London after the breakdown of the Opec talks. But values rallied strongly in the afternoon.

The February futures position, for example, sank to a low of \$248.5 a tonne in the morning, but recovered to close afternoon trading at \$255.5 a tonne, only \$4.5 down on the previous day.

Turnover on the market was a record 6,125 lots of 100 tonnes each.

Fine British Clothes
for men
centaur
ELEGANTLY STYLED

SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Wednesday January 26 1983

IDC
Design, Construction,
& Engineering Service
IDC
Surrey Road, Woking, Surrey GU24 0PU

FOURTH QUARTER PERFORMANCE LIMITS YEAR'S DECLINE

Exxon sees income fall 13.3%

BY RICHARD LAMBERT IN NEW YORK

EXXON CORPORATION, the Western world's biggest oil company, yesterday said that as a result of a modest increase in earnings during the fourth quarter, the drop in its overall net income for the year had been limited to a 13.3 per cent decline to \$1.9bn. However, the underlying trend in its figures has been obscured by accounting changes and stock prices.

Mr C. Garvin, Exxon's chairman, said the group had been faced with continuing reductions in demand for petroleum and chemical products and related excess capacity in all phases of these operations.

The 1982 figures have been calculated on the basis of the new foreign accounting standard - FAS 52 - which means that the local currency of the country of operation, rather than the U.S. dollar, has been used as the functional currency for the majority of the company's foreign operations.

Exxon estimates that 1982's net income on the new basis was \$1.9bn, lower than would have been reported for the year on the previous accounting basis. Prior years' figures have been restated to provide comparability.

Against this, Exxon explained that sales of crude oil and products obtained from the drawdown of relatively low cost life inventories contributed \$1.1bn to net income in 1982, and \$204m in 1981.

For the fourth quarter, gains from the drawdown of life inventories contributed \$572m to net income in 1982 and \$262m a year earlier.

Overall net income for the fourth quarter emerged at \$1.48bn, a rise of 6.9 per cent on the restated 1981 figure. Sales in the period declined by 11.9 per cent to \$26.24bn.

Earnings per share for the full year slipped from \$3.58 to \$4.82, and overall revenues were down by nearly 10 per cent to \$103.6bn.

Perhaps the best indicator of Exxon's performance during the year is the return on its shareholders' equity, which slipped from 17.8 per cent to 14.9 per cent.

Commenting on the figures, Mr Garvin said that Exxon had reduced its external debt by roughly \$1bn in the year, partly by slowing down the rate of growth in capital spending.

Petroleum exploration and production earnings in the U.S. had fallen by 17 per cent to \$1.57bn over the year, he added. Earnings from petroleum refining and marketing operations in the U.S. had risen by \$87m to \$447m.

Outside the U.S. petroleum exploration and production earnings had slipped from \$1.86bn to \$1.52bn, as a result of lower earnings from Aramco and higher operating costs. Foreign refining and marketing operations had slipped from just over \$1bn to \$866m, and international marine operations incurred losses of \$98m compared with earnings of \$28m in the previous year.

Mr Garvin had bleak news about some of Exxon's diversification projects. Other energy activities had incurred net losses of \$102m, mainly as a result of write-offs on the Colorado shale oil project.

Earnings from worldwide chemical operations tumbled from \$238m to \$22m, and Reliance Electric Company swung from earnings of \$29m to a loss of \$45m.

In addition, Mr Garvin said, losses on the minerals segment increased to \$112m. The only brighter news outside the energy business was that Exxon's other operations segment - which takes in certain insurance activities as well as office systems - had earnings of \$38m in 1982 compared with losses a year earlier of \$43m.

Atlantic Richfield, the U.S. oil group, reported net income down from \$498.8m, or \$1.86 a share, to \$434m, or \$1.70, in the fourth quarter of 1982. For the year as a whole, however, net income increased slightly to nearly \$1.68bn, or \$6.61 a share, against \$1.57bn.

The main contributors to the year's figures included increased production of crude oil from the north slope of Alaska, higher prices for natural gas and improved earnings from refining and marketing. Offsetting these factors were higher exploration, expense, lower crude oil prices net of windfall profit tax and the continuing impact of the recession.

Getty Oil's net profits fell to \$172.6m or \$2.18 a share in the fourth quarter, from \$216.5m or \$2.63. Revenues fell to \$3bn from \$3.47bn.

For the year, earnings were also well down at \$881.6m, or \$8.81 a share, against \$886.6m or \$10.42. Revenues fell to \$12.3bn from \$13.2bn.

Fiat unit in robot link with Bendix

By James Buxton in Rome

COMAU, the production systems subsidiary of Fiat, has signed an important deal with Bendix of the U.S. which will give it greater access to the U.S. market.

The Italian company will take a 10 per cent stake in a new marketing company to be established in the U.S. in which Bendix will own 90 per cent. At the same time Bendix will take a 30 per cent stake in Comau, which is wholly owned by Fiat.

The new U.S. company will handle the sale of Comau's products through the Bendix network. The overall value of the deal is put at \$30m.

Comau claims to be the most important European producer of automated production systems and robots, supplying other companies as well as Fiat. It says the deal with Bendix was originally proposed by the U.S. corporation.

Bendix recently became part of Allied Corporation and is a major producer of car components, aerospace equipment and machine tools. Its turnover is about \$5.5bn. Comau last year accounted for the major part of the sales of Fiat's production systems division which totalled \$494m (\$342m) up by 21 per cent on 1981.

Record car sales boosts Volvo earnings by 69%

BY DAVID BROWN IN STOCKHOLM

VOLVO, the Swedish car, engineering and trading group, has announced a 68 per cent boost in earnings, from SKr 1.4bn to SKr 2.4bn (\$322m) in its preliminary report for 1982. Sales climbed 57 per cent to SKr 75.4bn and the group reported its best-ever car sales for the year, in a market which declined overall.

Fourth quarter earnings amounted to SKr 753m, compared with SKr 570m for the corresponding period of 1981, and SKr 464m for the third quarter.

Operating profit for 1982 jumped 69 per cent to SKr 2.84bn, from SKr 1.6bn, with most of the increase coming from automobile operations.

Exchange losses resulting from the write-up of foreign loans jumped from SKr 246m in 1981 to SKr 690m last year. Volvo includes exchange losses in their entirety in the period during which they occur, regardless of the terms of the loans. Higher losses in 1982 were due mainly to the 16 per cent devaluation of the Swedish krona in October.

The sale of oil rigs resulted in a gain of SKr 250m in extraordinary income.

The 1982 income of SKr 2.4bn corresponds to an estimated return on capital employed of 17 per cent. Estimated income per share in 1982, after the year's rights issue, was SKr 30.20 from SKr 24 in 1981. Calculated before the issue, 1982 income per share would be SKr 30.70.

CGR in talks on technical accords

By David Housego in Paris

THE COMPAGNIE Generale de Radiologie (CGR), the loss making medical equipment wing of the Thomson electronics group, is negotiating new technical collaboration agreements with foreign partners in a bid to divest itself of a deficit that rose to FFf 500m to FFf 600m (\$71m to \$86m) last year.

The loss is equivalent approximately to the total loss of Thomson-CSF, its parent company, during the first half of last year. Thomson-CSF is now under state control, as a result of the nationalisation of the Thomson group last year. The CGR loss was on sales of about FFf 3.5bn.

Thomson has abandoned any idea of pulling out of the medical equipment sector, in spite of the drain this has imposed on its finances. This has been the result of employment considerations and the government's desire to maintain a French manufacturing strength in this area.

The new nationalised management of the company blames the losses on bad management in the past and on failure to keep abreast of recent technology. But steps have already been taken to slim down the 4,200 workforce.

Negotiations have been opened with Technicare, a subsidiary of Johnson and Johnson of the U.S. Thomson also says it is having talks with other European manufacturers.

Socal falls back on reduced demand

By Our New York Staff

STANDARD OIL of California's fourth-quarter earnings fell from \$571m to \$425m and revenues plunged by a third to \$7.81bn.

The company said the setback was due to reduced demand for petroleum products, lower oil prices and the relatively high cost of Saudi Arabian crude lifted under long term contract.

Earnings for the year fell from \$2.38bn to \$1.38bn, or \$4.03 a share. Revenue fell from \$45.2bn to \$35.22bn.

For the full year earnings included an inventory drawdown benefit of about \$400m and a \$30m foreign exchange gain.

These credits were partly offset by about \$150m in non-recurring write-offs, including refinery closures in Europe, and the withdrawal from the synthetic business along with a tar sands project in Canada.

The company said that its U.S. petroleum earnings in the year were \$983m, down 22 per cent from the 1981 level.

In contrast, Union Oil of California reported record net earnings for the year - a rise from \$791.4m to \$804m, or \$4.03 a share. Total revenues for the year were a shade lower at just under \$17bn.

Merck and Smithkline report improved full-year results

BY PAUL TAYLOR IN NEW YORK

MERCK and Smithkline Beckman, two leading U.S. pharmaceutical manufacturers, yesterday reported improved fourth quarter and full-year results, bolstered by higher drug sales despite the strength of the dollar.

Merck said that its net income in the fourth quarter increased by 8 per cent to \$94.5m or \$1.34 a share compared with \$92.1m, or \$1.24, in the final 1981 quarter on sales which increased by 4 per cent to \$791.45m.

The company said that the adverse effect of exchange rates reduced the latest fourth quarter income by \$32.1m, or 35 per cent.

For the full-year, Merck reported a 4 per cent increase in net earnings to \$415.1m, or \$5.81, on sales of \$3.06bn, compared with \$396.28m, or \$5.36, on sales of \$2.93bn in 1981.

Both sets of earnings, figures were in line with expectations.

The company noted, however, that the sustained weakening of other currencies against the dollar had a "significant, adverse impact on 1982 results." The company estimated that currency factors reduced 1982 sales by 8 per cent or \$239.9m, and net income by \$82.9m, or 21 per cent.

Mr John Horan, Chairman and chief executive, said: "Overall sales gains in 1982 reflect the continued strength of the company's newer major pharmaceutical products for human use while unit volume sales of our older, established human pharmaceutical products were essentially unchanged from the prior year."

Smithkline-Beckman reported a 13 per cent increase in fourth quarter sales to \$771.3m from \$682.4m. It recorded a 12.6 per cent increase in pre-tax income and a 10 per cent increase in net earnings to \$117.5m, or \$1.42 a share, from \$106.8m, or \$1.29.

For the full year, Smithkline reported a 12.7 per cent increase in pre-tax income and a 12 per cent improvement in net earnings to \$455.2m, or \$5.51 a share, from \$406.5m or \$4.93, on sales which increased by 12.2 per cent to \$2.97bn from \$2.65bn.

Mr Henry Wendt, president and chief executive, said the company recorded substantial gains in ethical pharmaceuticals, eye and skin care and animal health care products, as well as in Geometric Data Corp and Beckman Instruments health care operations. These offset the effect of the poor economy on Beckman's industrial products operations and the impact of lower foreign currency exchange rates on international sales in all our operations.

\$146m deficit at Crown Zellerbach

By Our Financial Staff

CROWN ZELLERBACH, one of the largest North American paper producers, reported a fourth quarter net loss of \$146m, equal to \$5.86 a share. It brings the loss for the whole of 1982 to \$112m or \$4.66 a share. In 1981 the group reported a profit of \$75m or \$3.01 a share with profits of \$29m or \$1.01 a share arising in the final period.

The latest heavy loss is not unexpected, since it stems primarily from the sale of the group's Canadian subsidiary and the restructuring of its domestic operations which caused previously announced unusual charges totalling \$125m or \$4.85 a share.

Sales in 1982 totalled \$2.9bn against \$3.1bn in 1981, with the fourth quarter contributing \$714m against \$769m previously.

Union Carbide down 78% but forecasts mild recovery

BY OUR NEW YORK STAFF

UNION CARBIDE, the third largest U.S. chemical producer, reported a steep fall in fourth quarter earnings - and the decline would have been even greater but for favourable non-operating items.

Net income in the final three months of the year fell 78 per cent to \$30.2m. These figures included a net gain of \$22.5m arising from an advance sale of uranium, and the favourable effects of life accounting adjustments arising from an inventory reduction programme.

Sales in the quarter fell 6 per cent to \$2.28bn.

For the year as a whole net income fell to \$309.7m, or \$4.47 per share, compared with \$449m, or \$5.56 per share, in 1981. Sales for the year slipped 11 per cent to \$9.06bn.

Mr Warren Anderson, Union Carbide's chairman and chief executive, said planned construction spending had been pruned sharply for both 1982 and 1983. Stocks and debtors had been cut to the point that short-term debt at the year-end had dropped to almost half what it had been at the end of the third quarter.

The company was expecting a mild economic recovery in 1983, Mr Anderson said, but since few concrete signs of a turnaround were yet in sight, the impact on Union Carbide's first quarter would not be great.

Like Union Carbide, Monsanto has bolstered its fourth quarter earnings with some big, non-operating items. Reported net income in the final three months of the year rose from \$51.7m to \$95.3m - but the latest period took in extraordinary gains of \$23m.

Government backs Renault in effort to end car strike

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government yesterday weighed in to support the Renault management in a bid to get a return to production at the troubled car plants on the outskirts of Paris.

The Ministry of Employment in a communique said that there were positive elements in the proposals put forward by management on Monday. These proposals included urgent discussions throughout the Renault group on specific grievances and an offer by the management to push for an industry wide

review of the job classification system. This archaic system, which runs through the metal industry, is resented by workers as impeding promotion, training and better job prospects.

The Ministry of Employment warned that any solutions must take account of the impact of the international competitiveness of French industry and thus on industry's wage costs and productivity. It said that job re-classification could not be confined to the car industry but would have to be extended to the whole metallurgical sector if growing inequalities were to be avoided.

Unions appeared initially sceptical of the management proposals. But in a further concession yesterday to end the dispute, the management at the Renault-Flins plant, where 10,700 workers are laid off, offered to compensate days lost by paying 70 per cent of normal salaries. The pro-Socialist CFTD union declared that there was nothing in the management's proposals which could resolve the problems.

E. F. Hutton profits ahead

By Our Financial Staff

SHARPLY HIGHER stock exchange trading volume in the final quarter helped the E. F. Hutton Group, the U.S. brokerage and investment banking firm, to increase profits and revenue.

Net profits in the final period surged nearly 73 per cent from \$23.5m, or \$1.27 a share, to \$40.5m, or \$2.13, on revenues up 25 per cent to \$597.7m, compared with \$405.1m. The weakness in trading volume in the first half was reflected, however, in the full year figures, which were ahead by only 3 per cent at \$81.1m, or \$4.33 a share, against \$78.8m, or \$4.31, last year. Revenues moved ahead from \$1.44bn to \$1.5bn.

Setback for Control Data in year

CONTROL DATA, one of the biggest computer suppliers in the U.S., managed to scrape ahead in the fourth quarter, but still finished the year with lower net profits, Our Financial Staff writes.

The fourth quarter was boosted by a substantially lower tax provision as a result of higher than expected tax credits, some of which were associated with the previous year.

Profits for the period were \$43.6m or \$1.16 a share compared with the previous year's \$42.9m or \$1.12 on revenues marginally ahead at \$1.15bn against \$1.13bn.

This left earnings for the year 9 per cent lower at \$156.1m or \$4.11 a share against \$170.8m or \$4.48, with revenues just 4.6 per cent ahead at \$4.29bn compared with \$4.1bn.

The company said sales of computer services and systems rose in 1982, but the increase was insufficient to offset a sharp decline in sales of peripheral equipment to other manufacturers.

Pre-tax earnings for the information services and products division declined to \$141.6m from \$198.1m on revenues of \$3.3bn against \$3.12bn.

The financial services division also declined at the pre-tax level to \$78m from \$93.1m, primarily as a result of higher casualty insurance underwriting losses.

American Bell, the American Telephone and Telegraph subsidiary, and Chase Manhattan Bank, the third largest U.S. bank, announced an agreement which will enable American Bell to offer customers the option of purchasing terminals and other equipment from its advanced information system division with Chase Manhattan financing, writes Our New York Staff.

Marsh & McLennan advances

By Our Financial Staff

MARSH & McLENNAN companies, the largest insurance broker in the world, has reported a 16 per cent rise in net profits for the 1982 fourth quarter to \$25.6m, or 74 cents a share, from \$22.1m or 69 cents, a year earlier.

This brought full-year net profits to \$75.4m, or \$3.36, a marginal rise from 1981's \$73.1m, or \$3.27. The average number of shares outstanding at 1982 year end was 35.86m compared with 36.77m.

Revenues for the three months ended December were \$219m against \$205.8m which brought full year revenues to \$942.3m against \$946.8m at the end of 1981.

The effective tax rate was 51.7 per cent in the latest year compared with 50.1 per cent in 1981.

Canadian state move to sell Crown Trust

BY OUR FINANCIAL STAFF

THE ONTARIO Government has introduced legislation in the provincial legislature which would give it power to dispose of Crown Trust, the 12th largest trust company in Canada and one of three whose assets were seized by the Ontario authorities earlier this month to protect depositors' interests.

Mr Robert Elgie, the provincial Minister of Consumer and Commercial Relations, said he feared that Crown could fold unless it got a massive infusion of funds. Prospective purchasers, several of whom have indicated an interest in the company, are unwilling to go ahead unless the Canada Deposit Insurance Corporation agrees to provide substantial new funds.

Mr Elgie told the legislature that CDIC had now agreed that it would be prepared to repay public deposits in Crown as they mature, provided that the Ontario Government arranged for the transfer of ownership to new shareholders acceptable to the federal authorities. The only alternative, the Minister said, would be to wind Crown up.

Last weekend Mr Leonard Rosenberg, the controlling shareholder in Crown and in Greyhound Trust, whose assets were also seized by the authorities, applied to the courts to have Crown placed in liquidation. No decision has yet been reached on whether he has the power to do so.

Bayerische Landesbank forecasts rise

BAYERISCHE Landesbank Girozentrale had an end-1982 balance sheet total of DM 96.2bn (\$39bn) against DM 90.8bn a year earlier. Credit volume rose from DM 63.3bn to DM 68bn, Renter reports from Munich.

The interest surplus was about DM 700m against DM 514m and the bank estimated that operating profit for the year would rise by about 30 per cent to DM 380m from DM 289m.

The bank said it would make considerably higher risk provisions on domestic and international credit business and will stock up reserves by more than the previous year's DM 65m. It increased its capital by DM 50m to DM 800m from the beginning of the year.

Singapore removes rule on banking interest

THE ASSOCIATION of Banks in Singapore (ABS) has given commercial banks greater freedom to compete with finance companies for deposits, AP-DJ reports from Singapore.

The ABS Council, a decision-making committee that comprises some of the biggest Singapore banks, has removed the restriction on computing interest paid on savings accounts, an ABS source said. Under the previous agreement, banks were required to compute interest for savings accounts on the minimum monthly balance.

Some Singapore bankers began to question this restriction when the aggressive Hong Leong Finance and its subsidiary, Singapore Finance, introduced their "savers-plus account" last March.

Interest paid on savers-plus accounts is computed on the daily balance. This can give a depositor a better yield than banks' savings accounts if his balance dips during a month as a result of withdrawals.

The banks say they can now compete with the finance companies on equal terms.

Commercial banks still control a much larger share of savings deposits than finance companies, but their savings deposits are growing more slowly. Official figures show that savings deposits with banks at the end of October 1982 stood at \$82.6bn (US\$1.25bn), up 40 per cent from a year earlier.

Government to increase petroleum venture stake

BY KATHRYN DAVIES IN SINGAPORE

THE SINGAPORE Government is believed to be prepared to increase to 50 per cent from 28 per cent its stake in a \$821m (\$101m) planned petrochemical venture in the Republic. The government's increased commitment to the project comes as part of an extensive reshuffle of shareholdings made necessary by the withdrawal of Mitsui Petrochemicals a year ago.

According to press reports here, the reorganisation of shareholdings will also bring four new Japanese shareholders, C. Itoh, Sumitomo Trading, Nishio Iwai and Tomon Menka, into a Japanese consortium that will now hold 30 per cent of the total.

The remaining three original shareholders are Mitsubishi, Nippon Shokubai, and Sumitomo.

The remaining 20 per cent of the project, Ethylene Glycols (Singapore) is held by Shell Eastern.

Construction of the project is now to go ahead and is due to be completed by the end of next year. It will have an annual capacity of 10,000 tonnes of ethylene oxide and 87,500 tonnes of ethylene glycols.

The year-long unsuccessful search for new private partners to replace Mitsui has underlined the Singapore government's difficulties in attracting new petrochemical investment.

3M expects improvement this year

By Our New York Staff

3M COMPANY reported a moderate decline in earnings for the fourth quarter and the full year, but said it expected higher earnings in 1983.

The company, which makes a wide variety of products based on coating and bonding technologies, reported earnings for the year of \$831m, or \$5.37 a share, compared with \$973m, or \$5.74 a share, in 1981.

It said unit volumes in the U.S. fell about 1 per cent in the year. Elsewhere, volumes rose about 6 per cent.

The company again met its goal of generating 25 per cent of sales from products and services introduced in the last five years.

Net income fell 6 per cent in the fourth quarter of the year to \$151m, and sales slipped by just over 1 per cent to \$1.6bn. Sales for the year were marginally ahead at \$6.8bn.

3M said sales for the year would have been about \$550m higher but for the strength of the dollar.

Beecham in \$70m U.S. takeover plan

BY CARLA RAPOPORT IN LONDON

BEECHAM, the major UK consumer products and pharmaceutical group, plans to buy DAP, a specialised DIY group in the U.S. for \$70m in cash. The move will significantly expand the company's activities in the home improvement sector and push Beecham's sales in the U.S. to around \$500m a year.

DAP, a wholly-owned subsidiary of Schering-Plough, the U.S. pharmaceutical group, had estimated sales last year of \$88.5m and pre-tax profit of \$2.2m. This compares with sales of \$83.5m and profits of \$0.8m in 1981.

Beecham said yesterday that DAP is the leading supplier of branded household sealants, caulks and fillers in the U.S. Collectively, Beecham said, these products account for about one-third of the total U.S. market in this area. The Ohio based company also manufactures and markets a range of specialty coatings and adhesives.

Beecham said that the acquisition was a "logical" extension of the company's interest in adhesives, based on its ownership of the UHU range of adhesives in the UK. Mr

Ronald Stevens, group controller of Beecham, said that some of DAP's products may be introduced into the UK under the UHU brand name.

"The acquisition is likely to produce a beneficial exchange of research, technical and production knowledge between UHU and DAP," Beecham said.

DAP has some 650 employees and five factories around the U.S. The company's net tangible assets had a book value of \$41m at September, 1982.

Beecham will be meeting the purchase price with \$20m cash from its own resources and \$50m in short-term U.S. dollar borrowings.

Beecham confirmed yesterday that it is looking for further purchases. "We would be interested in acquiring manufacturing and marketing companies, with good branches, in the home improvement products area, but we have no interest in the retail sector," Mr Stevens said yesterday.

Loss widens for Eastern Airlines

By Our New York Staff

THE U.S. airline industry is still facing very difficult operating conditions, to judge by figures from Eastern Airlines, the first major company to report on its 1982 trading. Eastern lost \$74.9m in the year, compared with a loss of \$65.9m in 1981.

Moreover, these figures included a non-operating gain of \$51.3m from the sale of income-tax credits on leasing transactions. The comparable figure in 1981 was just \$29.8m.

Mr Frank Borman, Eastern's chairman and president, said that "although we showed a \$23m improvement in fourth quarter operating results, Eastern still would have showed a net loss without a \$20.2m increase in the sale of tax benefits."

"A 6.7 per cent traffic gain for the quarter was almost totally negated by poorly designed discounts initiated by competitors in some key markets," he added.

Eastern's fourth quarter operating revenues totalled \$937.4m, up from \$882.6m in 1981. Operating revenues for the year rose to \$3.77bn from \$3.78bn a year earlier.

See Page 16

INTERNATIONAL COMPANIES and FINANCE

We are pleased to announce that we are acting as the dealer in the offering of commercial paper for

Aktiebolaget SKF

Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit
Houston Los Angeles Memphis Miami
Philadelphia St. Louis San Francisco
London Tokyo Zurich



Downturn in profits for APM at midway

By Michael Thompson-Noel in Sydney

AUSTRALIAN PAPER MANUFACTURERS, the paper and packaging concern, saw profits for the half-year to December 31 fall by 14 per cent, from A\$81.6m to A\$70.1m (US\$26.4m) following reduced earnings in its pulp and paper divisions.

The interim dividend is held at 7 cents a share, though earnings per share dipped from 15.4 cents to 12.4 cents. Sales were moderately higher at A\$539m against A\$513m.

APM's performance was boosted by Containers, the company it acquired early in 1981 for A\$194m, whose contribution was fully counted for the first time.

The directors said they had taken steps to reduce expenditure to combat the effects of the recession and substantial increases in labour and energy costs, as well as government charges. The current half-year, they added, would be a "continued period of difficult trading."

Profits for the last full year had been 14 per cent higher at A\$63.3m.

APM sold sharp increases in state government charges, particularly in Victoria and New South Wales, had added A\$18m to group costs.

Over the past six months, said APM, it had drawn down A\$31m of its A\$308m project finance facility and raised A\$29m in promissory note issues.

TDK below forecast with 6% increase in earnings

By Yoko Shibata in Tokyo

TDK ELECTRONICS, the world's largest manufacturers of magnetic tapes saw its consolidated net profits for the year ended November 30, 1982 rise by only 6.2 per cent, to Y29bn (\$120m), considerably less than the forecast 20 per cent growth made in October.

Tougher competition in the video-tape market caused this levelling off in profits, says TDK. Sales over the same period were up 12.8 per cent at Y304bn. Profits per share were Y271.12 against Y260.59 previously.

During the year the overall growth of video tape recorder sales was only 20 per cent, compared with 115 per cent in 1980 and 82.8 per cent in 1981.

TDK, however, still managed to retain its dominant position in the market, capturing 35 per cent worldwide for video tapes and 25 per cent for audio-tapes.

Sales of magnetic tapes at Y130bn, accounted for half of the company's turnover.

Reflecting lower demand from consumer electronic goods producers, sales of electronic components were down. Sales of ferrite cores and magnets fell 2.3 per cent to account for 19.4 per cent of the total and ceramic components sales were 1.1 per cent lower, accounting for 9.7 per cent. However sales of coil components rose by 13.8 per cent, to account for 12.9 per cent of the total.

Overseas sales rose 28.7 per cent, to reach 43.5 per cent of the total, thanks to strong sales of VTR tapes, which in the overseas market accounted for 68 per cent.

In the current, fiscal year, the company expects to see the

Liens to bid for new JFSH subsidiary

By Robert Cottrell in Hong Kong

JF SPECIAL HOLDINGS, the Hong Kong investment trust, plans to set up a subsidiary which will become a new holding company for the First Pacific group, if JFSH shareholders approve the reorganisation of the trust, and First Pacific succeeds with its subsequent bid for the new vehicle.

First Pacific is backed by two branches of the Lien family of Indonesia, which have banking and industrial interests there.

The JFSH offshoot is planned as a quoted Hong Kong holding company for First Pacific's non-financial interests. The Liens are currently negotiating the acquisition of a majority stake in a Dutch trading group, Hagemeyer, which would become the principal initial asset of First Pacific's non-financial group.

First Pacific was among some 12 institutions with which 45.7m JFSH shares were placed earlier this month when Hong Kong's troubled Carrian group sold its stake in the trust.

Under the proposed scheme for JFSH, the trust would spin off a new subsidiary with net assets of approximately HK\$6.90 per share, with shareholders receiving one share in the offshoot for every existing JFSH share held. Subject to the Liens completing their Hagemeyer transaction, First Pacific would then bid for the newly-created JFSH offshoot at HK\$5.80 per share, valuing the offshoot at HK\$38m (US\$12m).

If the scheme goes ahead, JFSH shareholders will hold shares in the original trust carrying a residual net asset value estimated at HK\$0.77 per share. Prior to the reorganisation proposals, JFSH shareholders had paid up HK\$2 of a HK\$3 par value for the shares.

Jardine Fleming, the merchant bank with which JFSH is associated, says it plans to reduce the final call on the JFSH shares from HK\$1 to HK\$0.50.

While First Pacific lines up the corporate structure to accommodate its planned non-financial interests, its quoted Hong Kong financial group expects soon to acquire the Hibernia Bank of San Francisco. The Hibernia Bank has been bought privately by the Liens in a US\$100m deal. The plan is to inject Hibernia into First Pacific Holdings, and finance that acquisition by a rights issue, probably of more than HK\$500m.

The restructuring of JFSH ends the first chapter of its 15-month-long and not particularly happy life. Against the background of a swinging decline in the Hong Kong stock market as a whole, JFSH enjoyed a market capitalisation of around HK\$76m prior to the suspension of its shares on January 5, against a paid-up capital of HK\$200m. It is not known how the assets of JFSH—including cash and second-line Hong Kong stocks—will be allocated between the two vehicles, other than that it is thought that any Carrian investment shares which JFSH may own would not go into the spun-off vehicle.

Rise sought in bond coupons

THE UNDERWRITING syndicate for Japanese national bonds is asking for an increase in the coupon on the February issue of 10-year national bonds because of a recent deterioration in the secondary market yields, Reuters reports from Tokyo.

The bond market has been falling sharply in the light of the weakening yen and the receding possibility of an early cut in the official discount rate. The 7.5 per cent 10-year national bond due 1992 was quoted at 84.0 per cent today, against a 7.66 per cent yield

on the new 7.5 per cent 10-year national bond issue.

The coupon on 10-year bonds was cut in both December and January, by a total of 0.5 of a percentage point, reflecting the trend in the secondary market, but this direction has now been reversed.

Mr Noboru Takeshita, the Finance Minister has said that the February issue terms will be set at a reasonable level, depending on market conditions. However, negotiations with the Ministry on the February terms are expected to be difficult because a higher coupon implies a higher Japanese long-term prime rate, say members of the syndicate.

The Ministry, however, has approached the syndicate to assess its willingness to accept national bond issues in February on the same terms as in January.

The long-term prime rate is scheduled to be reduced by 0.2 of a percentage point to 8.4 per cent on January 28 in line with a 0.2 percentage point cut in the coupon on the January bond issue.

Expansion plans at Indian Rayon

By R. C. MURPHY in Bombay

THE India-owned Indian Rayon plans to double its sales to Rs 2bn (\$205m) over three years. Indian Rayon is a multi-product company, producing cotton textiles, viscose filament rayon yarn, caustic soda, reinforced rubber-lined hose pipes, insulators and bushings used in power transmission.

Mr Aditya Vikram Birla, the chairman of Indian Rayon, says that the company is setting up a cement plant with 1.08m tonnes capacity at a total cost of Rs 815m in the southern state of Karnataka. The first stage will

be a plant of 540,000 tonnes with the equipment being supplied by KHD Humboldt Wedage AG of West Germany. Indian Rayon is also establishing a Rs 50m project for making condenser bushings, substation equipment and lightning surge arrestors.

The company has applied for government permission to set up a 20,000 tonnes carbon black plant in the northern state of Uttar Pradesh and a Rs 100m ceramics project in the western state of Gujarat, using natural gas as fuel.

If this last project gets government approval it will be the first ceramics project to be set up by a large business house with assets of Rs 200m or more. So far the activities of such business houses are restricted to "core" industries which include sectors like cement and commercial vehicles, which the government considers essential to the Indian economy.

Indian Rayon has announced a public issue of Rs 210m convertible bonds at Rs 140 each. The market price of its shares is Rs 78.

Setback at Reckitt Australia

By Our Sydney Correspondent

RECKITT AND COLMAN Australia, which is 69.7 per cent UK owned, recorded a 32.5 per cent drop in profits for the year to October 31 to A\$11.9m (US\$11.8m), but the annual dividend has been maintained at 15.25 cents a share with a final of 7.75 cents on capital increased by a one-for-ten share issue.

Group sales were 7.6 per cent higher at A\$254m. Interest payments rose from A\$3m to A\$4.8m. Tax was A\$9.1m against A\$12.9m.

FINANCIAL TIMES
operates a subscription hand delivery service in the business centres of the following major cities:
AMSTERDAM - BOMBAY - BONN
BOSTON - BRUSSELS
CHICAGO - COPENHAGEN
DUSSELDORF - EINDHOVEN
FRANKFURT - GENEVA
THE HAGUE - HAMBURG
HONG KONG - HOUSTON
JAKARTA
KUALA LUMPUR - LISBON
LOS ANGELES - LUSANO - MADRID
MANILA - MEXICO CITY
MIAMI - MONTREAL
MUNICH - NEW YORK
PARIS - ROTTERDAM
SAN FRANCISCO - SINGAPORE
STOCKHOLM
STUTTGART - TAIPEI - TOKYO
TORONTO - UTRECHT
VIENNA - WASHINGTON
For information contact:
Financial Times
Guillemotstrasse 54
6000 Frankfurt/Main, W. Germany
Tel: 061/72980 - Telex: 416 183
or Financial Times, 75 Rockefeller
Place, New York, NY 10019
Tel: (212) 512-2000
Telex: 226408 FTOL UI

This announcement appears as a matter of record only

TRANSELEKTRO

Hungarian Foreign Trading Company for
Electrical Equipment and Supplies,
Budapest

DM 13,000,000

SHORT-TERM PRESHPMENT
FINANCING FACILITY

Delivery performance
Guaranteed by
NATIONAL BANK OF HUNGARY

Managed and provided by
Bayerische Vereinsbank A.G., Munich
Central-European International Bank Ltd.,
Budapest

Lead Manager and Agent
CENTRAL-EUROPEAN INTERNATIONAL
BANK LTD., Budapest

TRANSELEKTRO

Hungarian Foreign Trading Company for
Electrical Equipment and Supplies,
Budapest

DM 45,000,000

MEDIUM-TERM PRESHPMENT
FINANCING FACILITY

Delivery performance
Guaranteed by

NATIONAL BANK OF HUNGARY
Managed and provided by
Banque Louis-Dreyfus, Paris
Bayerische Vereinsbank A.G., Munich
Central-European International Bank Ltd.,
Budapest

Kansallis-Osake-Pankki, Helsinki
Postipankki, Helsinki
State Bank of India, London
Vereins- und Westbank Internationale S.A.,
Luxembourg

Lead Manager and Agent
CENTRAL-EUROPEAN INTERNATIONAL
BANK LTD., Budapest



Central-European International Bank Ltd.

In 1982, we arranged over US\$100,000,000 in preshipment loan facilities.

CENTRAL-EUROPEAN INTERNATIONAL BANK LTD.

Budapest, P.O. Box 274 H 1519

Tel.: 261 - 400 Tx.: 224759

Cables: CIBANK

Record financing for Elscint

By L. Daniel in Tel Aviv

ELSCINT, Israel's medical diagnostic equipment manufacturer, the shares of which are traded over-the-counter in the U.S., has concluded a financing issue of \$30m on the U.S. capital markets. The issue represented the single largest capital financing undertaken by an Israeli company.

Underwriters included Shearson/American Express, Prudential Bache and Robertson, Colman and Stephens. The selling group included Merrill Lynch, Salomon Brothers, Lazard Freres, and Kuhn Loeb and the major part of the issue was bought by mutual and pension funds.

Malayan Cement to pay more after sharp advance

By Wong Sulong in Kuala Lumpur

MALAYAN CEMENT, the investment company with interests in cement manufacturing and property, reports more than doubled profits for the year ended November 1982.

Group pre-tax profits were 38.2m ringgit (\$16.7m) compared with the previous year's 18.7m ringgit. Profits after tax (including an extraordinary gain) were 35m ringgit compared with 10.6m ringgit.

The company is paying a final dividend of 14 cents on its 54m, one ringgit shares, making 22.5 cents for the year, against 15 cents.

Malayan Cement, which is 60 per cent owned by the Blue Circle Group of the U.K., said the strong earnings came

largely from its 50 per cent stake in Associated Pan-Malayan Cement, the biggest cement maker in the country.

APMC, which has an annual capacity of 2.1m tonnes, has benefited from its 1.2m-tonne, fuel-efficient, dry kiln, which went into operation at Rawang two years ago. Last month APMC negotiated a 277m ringgit loan from a bank consortium to instal similar facilities at its plant at Kanthan.

Increased earnings for Malayan Cement also came from higher dividends from its 50 per cent owned Damansara Developments, which has two prestigious office blocks in Kuala Lumpur, and is currently building a 27-storey block in the city.

Xerox Corporation

has acquired through merger

Crum and Forster

We acted as financial advisor to Xerox Corporation in this transaction and assisted in the negotiations.

Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit
Houston Los Angeles Memphis Miami
Philadelphia St. Louis San Francisco
London Tokyo Zurich

January 18, 1983



Tatung fights back as sales fall

BY ROBERT KING IN TAIPEI

THE TATUNG COMPANY, Taiwan's largest manufacturer of electrical and electronic products, took a beating abroad during 1982, but overall achieved higher profits on decreased sales, against a background of cost-cutting measures.

Tatung, which manufactures a broad line of consumer and industrial products, ranging from rice cookers and refrigerators to telecommunications exchanges and computers—had losses of nearly \$1m (U.S.\$1.1m) last year at the former Decca television plant at Bridgenorth in the UK. It bought the plant 18 months ago from Racal for \$1.24m. Although sales there reached nearly \$19m (U.S.\$30m) in 1982, its market share was only 4 per cent.

Across the Atlantic, things were not much better: sales at Tatung Company of America dropped from U.S.\$50.5m in 1981 to \$43m last year, and before-tax profits were a scant 0.4 per cent of sales.

Things were slow even at home, and the company instituted a series of severe cost-cutting measures that convinced many an observer of the vigour of intention of Mr T. S. Lin, Tatung's Confucian chairman. Air-conditioning was for-bidden. Taipei breezes would do. At company headquarters, electricity use was discouraged; and inside lights were turned on only in the deepest darkness. Tatung telephones were even equipped with alarms to let personnel know they had talked longer than one minute.

At the same time, company accountants scrambled for ways to increase worker productivity. Engineers grappled with the problem of making the same products with fewer or less

costly materials, and designers struggled to come up with new products offering higher profit margins.

According to chairman Lin and his accounts books, Tatung won the war in 1982. Although sales at the company's far-flung empire dropped by 6 per cent to NT\$19bn (U.S.\$475m) during the year, pre-tax profits were up to 3.5 per cent of sales from 3.15 per cent the previous year. The success of the company's strategy has caused Mr Lin to set a sales goal of NT\$21bn and a profit target of 4.5 per cent for 1983.

"One united thought among colleagues is very valuable," Mr Lin comments. The united

Taiwan's largest electronics company has undertaken stringent cost-cutting measures and sought to introduce new products

thought could pay off not only for the group as a whole, but for each of its outposts, including the operations in the UK and in the U.S.

The former Decca television plant in Bridgenorth, for instance, had annual losses amounting to about 15 per cent of sales and commanded a market share of only 2 per cent when Tatung took over. Losses were trimmed to 5 per cent of sales by the end of last year, and market share doubled to 4 per cent. Sales were nearly \$19m in 1982, and the company expects that figure to jump to \$43m this year, with profits of \$1.6m.

Similar optimism surrounds Tatung's American affiliate, which last year made \$800,000

electric fans and about 40,000 colour television sets. Although pre-tax profits in the U.S. were less than US\$200,000 in 1982, Mr Lin expects profits of \$650,000 this year on sales of \$85m.

Supporting this confident prediction for Tatung's U.S. affiliate is a projected tripling of television production to 120,000 units this year, along with an increased market share of 1.5 per cent there. The Tatung brand-name will appear on about 70 per cent of these sets. Still, electric fans, whose sales surged to \$40m last year, with production containing an increased proportion of high-value ceiling fans, will remain the

mainstay of the American facility.

Tatung will also defer for another two years the planned construction of a new plant near Atlanta, Georgia. The plant was financed partly by the issue of \$5m in industrial revenue bonds three years ago, and was to have manufactured 10,000 colour television sets a month for sale to the U.S. market. But a sluggish demand for television sets resulting from the depressed U.S. economy has forced a postponement of those plans, and Tatung will hold onto the funds from the bond issue for another two years—the time limit set under the U.S. regulations—unless the economic picture there brightens considerably.

A managerial shortage also influenced the company's decision not to expand its operations in the U.S. at present. Tatung was forced to divert a number of trained Taiwanese managers from the project in Georgia (where it already operated a small plant making electric fans) to the UK for liaison purposes, and qualified replacements have been hard to find.

Overall, Tatung is stressing the development of new product lines with higher profit potential in its moves to maintain growth. With the cost of labour here increasing rapidly and competition in traditional assembly-related product lines on the rise, a simple increase in numbers of goods produced no longer meets this objective. Instead, Tatung is increasingly turning to industrial lines such as microcomputers, peripherals and telecommunications equipment, as well as profitable consumer goods such as video tape recorders and microwave ovens, while continuing to manufacture traditional consumer and industrial products.

As an example of the shift in emphasis, sales of computer-related products increased more than 10 times in 1982 to roughly U.S.\$4m. The company is making Viewdata and Teletext monitors in the UK on a contract basis for the British Post Office and has exported Taiwan-made microcomputers to several European countries.

In addition, in the last half of 1982 Tatung sold about 20,000 of its new VHS-system video recorders on the Taiwan market. Local sales of VTRs have been helped by a Taiwan Government ban on imports of Japanese-made devices and the company expects to sell 150,000 units this year. It also plans to begin manufacturing microwave ovens during 1983.

Mr Thomas Dawson Lynch has been appointed by GLASGOW UNIVERSITY to be visiting professor of taxation for three years from January 1. He is senior tax partner, Scotland, of Ernst & Whinney, and Scottish secretary of the Institute for Fiscal Studies.

APPOINTMENTS

Senior posts at Watney Mann

WATNEY MANN & TRUMAN BREWERS has made the following appointments. Dr A. H. Batten, managing director, Watney Combe Reid, joins the board. Mr Keith Halloway becomes commercial director. He joins the company from Linas, where he was managing director. He has previously been deputy chairman, Schweppes, and managing director Times marketing and sales (Europe, Middle East and Africa). Dr Francis J. Pocock is appointed operations director. Mr David J. Downes is made finance director. He was previously financial controller.

Mr P. J. Reynolds, chief executive of the international trade finance division which TOZER KEMSLEY & MILLBOURN (HOLDINGS) sold to The Hongkong and Shanghai Banking Corporation last year, is leaving the board of Tozer Kemsley.

MIDLAND BANK INTERNATIONAL has established a correspondent banking unit and a corporate banking unit, as part of its reorganised management structure. Mr Peter J. W. Taplin, assistant general manager, has been appointed controller of corporate banking.

At the ISLE OF MAN TOURIST BOARD, Mr David Martin becomes vice-chairman and Mr Ian Anderson joins the board.

W. VINTEN has appointed Mr William Fraser as engineering director. He was general manager of the Sperry Gyro-scope plant in Bristol.

MANUFACTURERS HANOVER TRUST COMPANY has appointed Mr William Penman Brown and Mr Keith W. Pamplin to vice-president, and Mr Richard Badman to assistant vice-president of Manufacturers Hanover Bank (Guernsey).

Mr Thomas Dawson Lynch has been appointed by GLASGOW UNIVERSITY to be visiting professor of taxation for three years from January 1. He is senior tax partner, Scotland, of Ernst & Whinney, and Scottish secretary of the Institute for Fiscal Studies.

Major Edward Brownson has retired as chairman of the ISLE

OF MAN STEAM PACKET COMPANY and has also retired as a director. Replacing him as chairman is former general manager Mr S. R. Shimmala who retired from that appointment in December. Dr Ewan Corlett is a naval architect and Mr Andrew Alexander have been appointed joint deputy chairmen. Mr B. A. Holt joins the board. He was suggested by the Manx government which is the largest single shareholder in the company.

Mr Paul Grace has been appointed an assistant general manager of SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY. He retains his post as secretary of the Society. Mr David Kirkpatrick has been promoted to chief investment manager and joins the Society's executive. Mr David Henderson, the Society's accountant, also joins the executive.

HILL SAMUEL LIFE ASSURANCE has appointed Mr Craig Bennett as systems director from February 1. Mr Bennett is systems development manager at Crusader Insurance.

HIRAM WALKER INTERNATIONAL has made the following appointments: Mr David J. Evans has become managing director and chief executive. Mr Edward P. Sial and Mr Mark Butterworth have been made vice-presidents and regional directors. Mr Evans was director of marketing. Mr Stahl was manager of the Far East division based in Tokyo and Mr Butterworth manager of the European division based in Brussels.

Mr Alan M. Dexter has been appointed the chief executive of COMMUNITY HOSPITALS.

Mr Simon Walman has been appointed assistant managing director of WALTER JUDD and Mr J. Julian Judd has been appointed a director.

Mr P. C. Worsfold, an assistant general manager of Royal Insurance (Int.), is to be appointed assistant general manager of the INSTITUTE OF LONDON UNDERWRITERS from April 1.

The UNITED STATES EMBASSY in London has appointed Mr Gerald M. Marks as its new counsellor for commercial affairs. He directs the U.S.

International Marketing Center, a showcase for American products. The new Counsellor is a member of the Foreign Commercial Service of the U.S. Department of Commerce and was formerly director of the Commerce Department's Chicago office.

Dr Stuart Timperley, director of the Centre for Management Development at the London Business School, has been elected a non-executive director of INSTANT LEISURE GROUP. Dr Timperley has been a director of Freightliners since 1978.

SPERRY CORP has appointed Mr Brian W. Craig as director of marketing. Europe for the marine systems unit of its electronic systems operations. He was general manager responsible for marine systems in the UK and Scandinavia. His successor is Mr C. L. (Les) Oxenham, who joined Sperry in 1974 and moves up from his previous post as regional marketing manager.

Mr N. D. Campbell has been appointed to the board of MEDEX INTERNATIONAL CORPORATION representing Sarasin International Securities.

Mr I. F. Smith has been appointed a director of TRAF-FORD PARK ESTATES.

Mr Stephen Roche, director and general manager of BRABY ECONOMIC APPLIANCES, is appointed managing director. Braby Economic Appliances is a member of the domestic products division of Braby Leslie.

Mr Terry Griffiths has joined the board of HITECH FILTER as managing director responsible for worldwide sales. Mr Griffiths was formerly with the Nimble 3D venture.

LEGAL AND GENERAL ASSURANCE SOCIETY has made the following appointments: Mr K. R. Ball, manager (pensions sales), to be manager (managed funds); Mr G. E. West, controller (life specialist sales), to be manager (pensions sales).

Mr J. M. Kidner, regional manager (metropolitan), to be manager (life consultancy); Mr M. P. Labrow, area life manager (West End), to be regional manager (metropolitan); Mr A. W. Small, controller (life sales), to be manager (life sales).

Mr Brian Mills has been appointed sales director of P. I. CASTINGS (ALTRINCHAM), a subsidiary of the P. I. Castings Group, based in Altrincham. Mr Mills was general sales manager of the investment casting subsidiary.

Mr T. A. Newton has been appointed general manager and director of MYSON RYDERS, a member of the Myson Group.

Mr Gerald Clerehugh has been appointed director of research designate at BRITISH GAS headquarters, from February 1. He will become director of research on March 1, succeeding Dr John Gray, who is retiring. Mr Clerehugh has been director of British Gas's on-line inspection centre since 1978.

Mr R. M. Ringwald has been appointed a non-executive director of BRIDON. He is chairman of Lajorte Industries (Holdings) and is also a non-executive director of Stavely Industries. Lord Barber has resigned as a non-executive director. He is chairman of Standard Chartered Bank and a director of The British Petroleum Company.

Mr Alan P. Wilson has been appointed retail director of JAMES HALSTEAD, floor covering subsidiary of the James Halstead Group.

Gaz Métropolitain, inc.
(Incorporated in the Province of Quebec)
Canadian \$20,000,000

17½% Debentures
due October 15, 1990

None of the above Debentures were purchased under the Purchase Fund during the calendar year 1982. As at December 31, 1982, the aggregate principal amount of the above Debentures outstanding was Can. \$20 million.

BANCO DE LA NACION ARGENTINA
U.S.\$30,000,000 Floating Rate Notes 1983

Notice is hereby given pursuant to the Terms and Conditions of the above-mentioned Notes that the Rate of Interest (as therein defined) for the Interest Period (as therein defined) from 26th January, 1983 to 26th July, 1983 is at the annual rate of 9½ per cent. The U.S. Dollar amount to which the holders of Coupon No. 10 will be entitled on duly presenting the same for payment will be U.S.\$49.34 subject to appropriate adjustment thereto (or the making of other appropriate arrangements of whatever nature) which may be made in accordance with the Terms and Conditions, without further notice in the event of an extension or shortening of the above-mentioned Interest Period.

European Banking Company Limited
(Agent Bank)
26th January, 1983



When you're doing business with Turkey, only one bank makes you feel this close.

When you're trading with an increasingly important market, you need the finest bank to look after your interests on the spot.

And when the market is Turkey, that means Interbank: Turkey's leading wholesale bank.

Founded in 1888 as Banque de Salonique, we've specialized since then in import/export finance – now Turkey's fastest-developing economic sector.

Some 1982 examples: Interbank financed 20% of Turkey's oil imports from North Africa.

We recently handled the two largest IAs covering transit exports from the UK and West Germany through Turkey to the Middle East.

And we are one of two Turkish banks participating in the largest guarantee facility syndicate for Turkish contractors in Saudi Arabia.

We're strong. We're growing fast. We're highly profitable. And we work mainly with the top 100 companies and government agencies in Turkey.

Our outstanding financial results are a reflection of our high-volume transactions and low overheads.

Interbank's internationally-qualified staff are always available by phone or telex, and are ready to travel at short notice.

When you're doing business with Turkey, Interbank is your natural and best possible banking partner.

Some key Interbank figures as of June 30 1982:

Total Deposits:	TL 30,683,736,000
Total Assets:	TL 47,985,809,000
Shareholders' Equity:	TL 1,801,511,000
Share Capital increased to TL 4,000,000,000 (TL 1,375,000,000 paid up at June 30 1982)	

INTERBANK
THE TURKISH BANK FOR INTERNATIONAL TRADE

UK COMPANY NEWS

Security group in new U.S. expansion

By Charles Batchelor

SECURITY Centres Holdings, the burglar and fire alarm group, has acquired full control of a security company in Miami, Florida, in the second expansion of its U.S. interests within a week.

Security Centres has increased its holding in Gibraltar Central Security Corporation from 40 to 100 per cent for an undisclosed sum.

The UK group already had control of Gibraltar through its holding of preference shares but has now bought out the three principal shareholders to consolidate its interest. Two will stay in an executive role and one as a consultant, Security Centres said yesterday.

On Friday it announced the purchase of Burglar Alarms Company (Baco) of Queens, New York for a sum believed to be around \$500,000 cash.

Baco will add about \$375,000 of recurring revenue annually to the National Guardsman monitoring station in Brooklyn acquired in December by Security Centres.

The company is now adding extra capacity to its New York control centre through acquisitions funded by the £7.75m raised at the time of the Guardsman purchase, said Mr Tom Forrest, the managing director.

The Guardsman centre has the capacity to handle 14,000 alarm installations. Baco will add 1,000, taking the total at present in use to 5,500. Capacity for another 10,000 could be added quite cheaply, Mr Forrest said.

"We gain the benefit of extra volume going into our fixed station," he added, "the margin on what we add on is pretty enormous."

Security Centres has no immediate plans to extend its geographical coverage of the U.S. beyond these two centres.

NON-BREWING OPERATIONS GO IN £48m RATIONALISATION

Guinness hit by disposal costs

BY OUR FINANCIAL STAFF

ARTHUR GUINNESS and Sons, the brewing group, pushed its pre-tax profit up from £41.8m to £49.4m for the year to September 30 1982 "on a comparable basis." But after extraordinary charges of £48.7m taken below the line, shareholders are left with an attributable loss of £26m and a decrease in their equity of £45.4m.

The Earl of Iveagh, chairman, explains that a number of bold and unpleasant decisions had to be taken to put the company on a steady course for the future. "A remarkable amount has already been achieved but there remains much to be done. I am confident, however, that we can look forward to further progress in the current year," he says.

The final dividend is 3.55p for a total of 5.25p, compared with 4.9p the year before. Earnings came out at 12.8p, against 9.4p.

This year there is an "extension period" which arises on the termination of the year ends to September 30 of the company and all its principal subsidiaries. This effectively adds £1.5m to pre-tax profit.

■ ARTHUR GUINNESS Brewing, food and drink distribution			
Year to Sept 30	1982	1981	
Sales	1,040m	965.8m	
Pre-tax profit	50.9m	41.8m	
Tax	29.7m	19.1m	
Attributable profit	21m*	6.7m	
Earnings per share	12.8p	9.4p	
Dividend	5.25p	4.9p	
* Loss			

its, giving a total of £50.9m; and £22.2m to sales bringing them up to £1,040m.

Above the line exceptional costs comprise brewing reorganisation at £13.2m, less profit on the sale of investments and assets £5.8m - brewing £5.3m and non-brewing £1.3m.

The below the line extraordinary debits of £48.7m reflect the write-downs and provisions arising from the decision to carry out a major rationalisation of non-brewing activities. They include £7.9m for the dis-

posal of non-brewing companies during the year and £25.5m relating to provisions for future disposals. Terminal costs and provisions of £15m have been provided for film finance and distribution following the decision to curtail involvement in this activity.

In order to arrest the steep profit decline in the non-brewing business, the management undertook an urgent review of each trading operation.

Decisions were made to dispose of those businesses which were identified as either loss making or as having inadequate potential for earning satisfactory returns. Some 40 such companies have already been sold, realising more than £19m, which has contributed to the £30m reduction in the company's net debt.

In the brewing group, the performance has improved against a background of difficult trading conditions. Immediate attention has been focused on improving controls, containing costs and strengthening management resources to

provide a firm base for future growth.

Sales on a "comparable basis" rose from £908.6m to £961m and were split as follows: UK £419.3m (£404.8m); Republic of Ireland £295.3m (£282.1m); overseas £284.0m (£273.7m).

Profit before tax and central costs came to £51m (£52.5m), comprising: UK £13.8m (£15m); Republic of Ireland £24.6m (£20.1m); overseas £22.6m (£17.9m). Brewing accounted for £39.5m (£39.4m), non-brewing £11.5m (£13.1m), and discontinued during the year £2.5m (£5.5m).

The tax charge has been reduced by £2.4m (£2.7m) as a result of not providing in full for deferred tax. Advance corporation tax of £10.6m (£11.1m) previously written off has been recovered in the current year.

At the year end ordinary stockholder's equity had been reduced from £242.5m to £197.1m. Net current assets excluding liquid funds stood at £20m (£20.1m) and cash and deposits at £38.8m (£33m), less bank overdrafts and short term loans £38.4m (£42.3m).

Macarthy's slips to £1.67m at mid-year

By Our Financial Staff

MACARTHY'S Pharmaceuticals' group pre-tax profits slipped to £1.67m from £1.92m for the six months to the end of October 1982.

Sales of this wholesale and retail chemist group improved from £98.75m to £128.92m.

Business since the end of October has been reasonably buoyant in most divisions, says Mr A. R. Ritchie, chairman, and forecasts for the final six months indicate an equivalent, or slightly improved, profit compared with the results for the first half.

In the last full year pre-tax profits stood at £4.09m on sales of £215.11m. The directors said previously that the current year had started well and that the following 12 months should produce an increase in group profits.

The net interim dividend has been held at 2p last year a final 5p was also paid. Earnings per 20p share for the six months were shown as slipping from 10p to 8.3p.

The reduction in profits, says Mr Ritchie, can be attributed mainly to the trading results of the pharmaceutical distribution and retailing divisions. In distribution sales increased more than 34 per cent and market shares have been substantially improved.

He points out, however, that the reduction of 16 per cent in profits was because of extreme pressure on trading margins and increased costs.

In retailing Mr Ritchie says that sales increases are difficult to achieve in today's economic climate and there has been a noticeable reduction in the sales volume of the more expensive high-margin items. Additionally the gross margin received on National Health Service dispensing continues to decline.

The manufacturing and veterinary divisions have continued to perform well, but a protracted dispute in NHS hospital service has held back sales and reduced profits in the surgical division. Mr Ritchie says this business should resume a more normal pattern.

Sales and profits were struck after deductions for sales between divisions of £5.48m (£5.21m), group management costs of £275,000 (£268,000) and a staff bonus of £210,000 (£246,000).

After tax of £371,000 (£398,000) and preference payments of £14,000 (same) available profits emerged down from £1.32m to £1.67m.

RESULTS IN BRIEF

■ MACARTHY'S PHARMACEUTICALS Manufacture and distribution of pharmaceutical, surgical and veterinary products			
Half-year to Oct 31	1982	1981	
Sales	128.92m	98.75m	
Pre-tax profit	1.67m	1.92m	
Tax	571,000	580,000	
Attributable profit	1.09m	1.34m	
Earnings per share	5.3p	10p	
Dividend	2p	2p	

■ PICCADILLY THEATRE

London Theatre			
Year to Sept 30	1982	1981	
Sales	158,000	239,000	
Pre-tax profit	43,000*	128,000	
Tax	21,000*	71,000	
Attributable profit	22,000*	57,000	
Earnings per share	2.5p*	6.5p	
Dividend	1p	3p	

■ BANK ORGANISATION

Manufacture of office equipment, industrial and consumer products, hotels, cinemas, North Sea oil & gas services, property			
Year to Oct 31	1982	1981	
Sales	675.18m	618.4m	
Pre-tax profit	61.82m	102.78m	
Tax	32.7m	44.22m	
Attributable profit	29.1m	58.5m	
Earnings per share	12.8p	25.5p	
Dividend	3p	10.6p	

■ LLOYDS & SCOTTISH

Finance and leasing group			
Year to Sept 30	1982	1981	
Sales	10.7m	29.2m	
Pre-tax profit	3.6m	6.3m	
Tax	1.4m	2.7m	
Attributable profit	2.2m	3.6m	
Earnings per share	8.32p	16.43p	
Dividend	3.07p	5.57p	

LADBROKE INDEX

based on FT Index
611-616 (+10)
Tel: 01-493 5261

Mercantile House profits jump £7m to £13m midway

BY OUR FINANCIAL STAFF

MERCANTILE House Holdings, the international financial services group, has pushed up its pre-tax profits from £8.11m to £13.9m for the six months to October 31 1982. The result includes a six week contribution from Oppenheimer Holdings, acquired last August.

The interim report reveals that the group's operating results are continuing to reflect satisfactory trading conditions.

Stated earnings per 25p share emerged well ahead at 25.7p (18.2p). The net interim dividend is being increased by 1.5p to 5p - a final of 10.5p was paid for the 1981/82 year.

Group sales for the half year expanded sharply from £31.7m to £75.24m. Tax took much more at £5.55m, compared with £3.22m - minority interests last year accounted for £2,000.

At the annual meeting last Au-

■ MERCANTILE HOUSE HOLDINGS

International financial services			
Half-year to Oct 31	1982	1981	
Sales	75.24m	31.7m	
Pre-tax profit	13.9m	8.11m	
Tax	5.55m	3.22m	
Attributable profit	8.35m	4.89m	
Earnings per share	25.7p	18.2p	
Dividend	5.5p	3.5p	

gust shareholders were told that trading for the year had started satisfactorily and that the group had considerable scope for expansion and growth.

It was pointed out that these prospects would be very much enhanced by the acquisition of Oppenheimer.

Second strong half lifts Glass Glover over £1m

BY OUR FINANCIAL STAFF

GLASS GLOVER Group, food distributor and importer of fresh fruit and vegetables, fulfilled its directors' expectations with second half taxable profits which exceeded those of the previous year. For the 12 months ended September 30 1982, the figure was 45.5 per cent ahead at £1.26m compared with £868,848. Sales rose by 36 per cent from £43.86m to £59.97m.

Profits at halfway were £482,000 (£247,000).

Current trading is satisfactory, prospects for the rest of the 1982/83 year are favourable and the group continues to grow in strength, the directors state. Accordingly, despite the unfavourable trading environment, they have decided to increase the first quarter, they believe the group will again achieve satisfactory results for the whole year.

Mr Harry Glass, chairman, says trading conditions during the first nine months of the year were excellent, but from mid-July conditions in the fruit trade deteriorated and the trading environment, since August, has been difficult.

He explains that this was mainly

due to an over-production of apples throughout Europe, which depressed the value of all fresh fruit. But he adds that the difficult conditions of the past few months have now eased, and current trading is satisfactory.

Mr Glass points out that there is every indication that fresh produce sales throughout the supermarket sector continue to increase, as does the group's participation in that business. He says that income from distribution activities is expected to grow in the current year, with the new Newbridge depot contributing ahead of schedule.

Operating profits for the year were well ahead at £1.32m, against £841,457, and the pre-tax figure was after interest on deposits, less overhead and loan interest of £51,890 (£27,191 credit). Tax charge was £683,855 (£487,014) after which earnings are shown as 9.14p (£5.183p) per 5p share.

The dividend is stepped up to 3p (2.5p) net, with a final payment of 1.75p (1.7p), which will absorb £202,500 (£140,825).

BASE LENDING RATES

A.B.N. Bank	11%	Gulf Gtee Trust Ltd	12%
Allied Irish Bank	11%	Hambros Bank	11%
Amro Bank	11%	Harrogate Secs. Ltd.	11%
Henry Ansbacher	11%	Heritable & Gen. Trust	11%
Arthurson Latham	11%	Hill Samuel	11%
Aruco Trust Ltd	11%	C. Hoare & Co.	11%
Associates Cap. Corp.	11%	Hongkong & Shanghai	11%
Banco de Bilbao	11%	Kingsnorth Trust Ltd	12%
Bank Hapoalim BM	11%	Knowles & Co. Ltd.	11%
BCC of Ireland	11%	Joyce Bank	11%
Bank of Cyprus	11%	Malinbank Limited	11%
Bank Street Sec. Ltd.	10 1/2%	Edward Manson & Co.	12%
Banque Belge Ltd	11%	Midland Bank	11%
Banque du Rhone	12%	Morgan Grenfell	11%
Barclays Bank	11%	National Westminster	12%
Beneficial Trust Ltd.	12%	Norwich Gen. Trst.	11%
Bremar Holdings Ltd.	12%	P. S. Refson & Co.	11%
Brit. Bank of Mid. East	11%	Royal Trust Co. Canada	11%
Brown Shipley	11%	Roxburgh & Co.	11%
Canada Perm't Trust	11 1/2%	Slavenburg's Bank	11%
Castle Court Trust Ltd.	11 1/2%	Standard Chartered	11 1/2%
Cayzer Ltd.	11%	Trade Dev. Bank	11%
Cedar Holdings	11%	Trustee Savings Bank	11%
Charterhouse Japhet	11%	TCB	11%
Choulatous	11 1/2%	United Bank of Kuwait	11%
Citibank Savings	11 1/2%	Unikreditbank	11%
Clydesdale Bank	11%	Westpac Banking Corp.	11%
C. S. Coates	12%	Whiteaway Laidlaw	11 1/2%
Comm. Bk of N. East	11%	Williams & Glyn's	11%
Consolidated Credits	11%	Winttrust Secs. Ltd.	11%
Co-operative Bank	11%	Yorkshire Bank	11%
The Cyprus Popular Bk	11%	Members of the Accepting Houses Committee	
Duncan Lawrie	11%	7-day deposits 8% - 1-month 10.5% - 3-month 11.5% - 6-month 12.5% - 12-month 13.5%	
E. T. Trust	11%	1-day deposits on sums of: under £50,000 8%, £50,000 to £100,000 9%, £100,000 to £250,000 10%, £250,000 to £500,000 11%, £500,000 to £1,000,000 12%, £1,000,000 and over 13%.	
Ereter Trust Ltd.	12 1/2%	21-day deposits over £1,000 8%.	
First Nat. Fin. Corp.	12%	Demand deposits 8%.	
First Nat. Secs. Ltd.	12 1/2%	Mortgage base rate.	
Robert Fraser	12%		
Grindlays Bank	11 1/2%		
Guinness Mahon	11%		

Don't miss it! What? The Cardiff Survey this Friday

If you can't wait ring Peter Fortune on 0222 388631

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 9EB Telephone 01-421 1212

1982-83	High Low	Company	Price Change	Gross Yield	P/E	fully paid
120	120	Ass. Brit. Ind. Ord.	134	10.0	4.8	7.8 10.2
152	117	Ass. Brit. Ind. CULS	98	10.0	4.8	7.8 10.2
74	57	Airep Group	98	6.1	8.2	7.5 12.9
46	38	Armstrong & Rhoads	17	4.0	11.6	4.2 7.3
280	197	Bardon Hall	230	11.4	9.9	12.2 15.3
123	100	CCL 1956 Conv. Pref.	120	15.7	12.8	11.0
270	240	Clinica Group	243	17.7	11.2	9.8 11.0
85	58	Deborah Services	58	6.0	10.3	3.8 10.4
154	125	Frank Hensell	154	7.9	6.1	6.5 8.3
83	81	Frederick Parker	87	8.4	8.8	1.4 1.5
55	38	George Blair	36	—	—	6.2 12.0
100	70	Ind. Precision Casings	75	7.3	9.7	9.6 12.1
137	110	Int. Conv. Pref.	135	15.7	11.6	11.0
129	84	Jackson Group	129	7.5	5.8	4.0 8.2
172	111	James Burrough	172	9.6	5.8	12.8 14.0
268	170	Robert Jenkins	260	20.0	11.5	27.0
83	54	Scruttons "A"	73	5.7	7.8	9.5 11.4
157	117	Teddy & Carisle	117	11.4	8.7	5.2 9.0
28	21	Unilever Holdings	27	—	—	0.48
85	71	Walter Alexander	74	6.4	8.6	6.3 7.5
257	214	W. S. Yates	257	14.5	5.6	6.7 12.8

Prices now available on Prestel page 48146.

Who runs the UK's biggest independent heavy earthmoving fleet?

Blackwell and Tractor Shovels are among the best known names in the UK earthmoving business, with one of the largest and most modern heavy earthmoving fleets in the country. Both are part of the London and Northern Group along with other names equally well known in their fields.

Weatherseal Windows. pioneers in domestic double glazing; **Pauling.** a major force in Overseas Civil Engineering for over 100 years; **Edenhall.** the UK's biggest producer

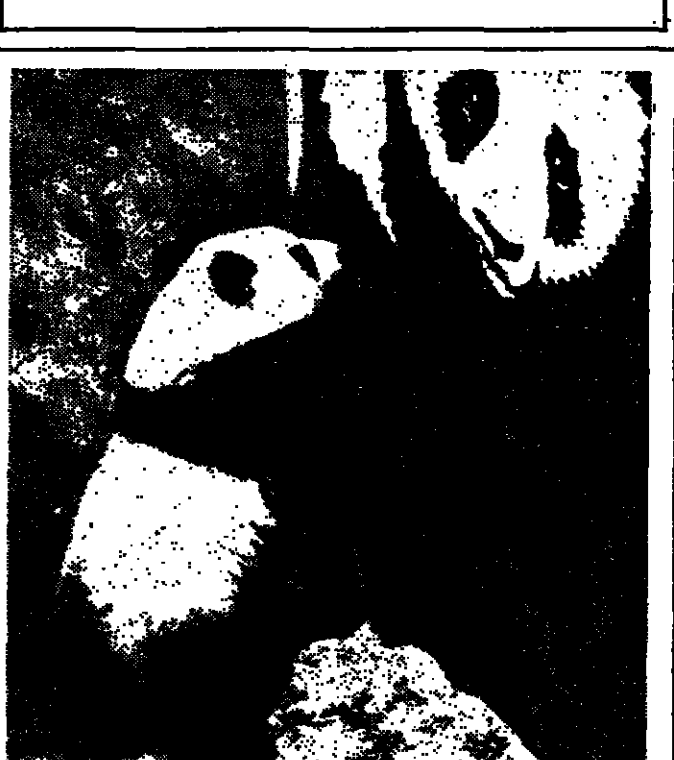
of concrete facing bricks and **Steel Stockholders** of Mossend, Lanarkshire, the largest steel profiler in the UK and possibly Europe.

Send for the latest Report and Accounts to find out more about London and Northern, a Group with £217m turnover in 1981, which has increased or maintained its dividend for seventeen years - every year but one since going public in 1963. **London and Northern Group PLC, Essex Hall, Essex Street, London WC2R 3JD. Tel: 01-836 9261**

London and Northern Group PLC

Construction and Civil Engineering - and much more besides.

Housebuilding - Earthmoving - Plant Hire - Double glazing - Building Services - Coal Reclamation - Concrete blockmaking



WWF/Nancy Nash

The panda stands for WWF and for thousands of other animals and plants facing extinction

THE WORLD WILDLIFE FUND (WWF) is dedicated to the conservation of all endangered forms of life. Sadly, the Giant Panda is one of the many species now in danger of extinction.

In a unique and historic example of international co-operation the People's Republic of China have invited WWF to work with them to save the world's most widely-admired animal.

Ultimately, to ensure that the Giant Panda has a future, we have to conserve the complex ecosystem in which it lives. The Giant Panda is an endangered animal. It is also the symbol of WWF's world-wide conservation efforts to save life on earth.

But WWF needs money - your money.

Please send contribution to:
World Wildlife Fund - UK,
Panda House,
11-13 Oakfield Rd.,
Godalming, Surrey GU7 1JL

I support the aims of the World Wildlife Fund and enclose the sum of: £

Name: _____ Address: _____

PT: WWF

Registered Charity 204702

WWF acknowledges the donation of this specially provided form.

It's easy to complain about advertisements.

The Advertising Standards Authority. If an advertisement is wrong, we're here to put it right.

ASA Ltd, Brook House, Torrington Place, London WC1E 7HN.

Advertisement published by permission of the Advertising Standards Authority.

Advertisement published by permission of the Advertising Standards Authority.

THE MANAGEMENT PAGE

The mysterious world of the golden handshake

BY ARNOLD KRANSDORFF

FIVE and a half years ago David Brownlow, a rising star in one of Britain's major industrial companies, was made an irresistible offer: he was invited to become chief executive of a group ranked among the country's top 100 companies.

His future with the company had been with for 25 years looked secure, but the challenge of the top job with an admittedly smaller but different type of operation was overwhelming. He accepted—but not without first taking legal advice and drawing up a relatively unusual rolling five-year service agreement. This meant that if anything went wrong at any time he would always have, in theory, five years' income to fall back on.

Last year something did go wrong. He was sacked from his £57,000-a-year job after a boardroom putsch. As compensation for the loss of his job, his and the company's lawyers negotiated a settlement of £120,000—otherwise known as a golden handshake or, in U.S. parlance, a golden parachute.

In the event Brownlow (not his real name, he does not want to re-open old wounds with his former employer) considers himself lucky. He describes his own settlement as "reasonable" and managed to get another senior position within six months, though at a lower salary.

Brownlow is just one of dozens of British executives who have collected golden handshakes over the past year, victims mainly of the recession and/or corporate takeovers. As his settlement shows the calculations on which these are based are far from precise, a fact which partly accounts for the confusion and uncertainty which surrounds this issue.

Overall Brownlow's £120,000 payout is relatively modest in the league of executive golden handshakes. For the moment the record is held by Bill Fieldhouse, formerly of Letraset, the hard-pressed dry transfers group, who is believed to have picked up a cheque for £750,000 in total severance compensation. This is followed by the £550,000 award to Jack Gill, the former managing director of Associated Communications Corporation, the entertainments

group which was taken over by the Australian businessman Robert Holmes & Court; unusually, this award is being challenged in the courts.

In both the Fieldhouse and the Gill cases, as with most of the others, the awards have attracted unrestrained adverse publicity, mainly because of the clear contrast with the level of redundancy payments made to non-executive workers in British industry. The average redundancy payment to steel workers, for example, is less than £10,000 and the steel industry is among the highest payers.

Inevitably these comparisons have refuelled the suspicion that long-term service contracts, not normally available to rank and file workers, are an easy way for top managers to award themselves hefty payments when things go wrong. This is because many top managers set their own pay and conditions. Even recent legislation which limits service contracts to a maximum of five years without consulting shareholders has done nothing to dampen the critical debate.



There is wide support among managers for service contracts, which are seen by many of them as a useful device for ensuring a measure of security for a highly mobile section of the workforce. But there are now fears that further legislation could be on the cards, this time to restrict the level of termination payments, either through taxation or further limiting the length of service contracts awarded without shareholder approval.

At least one top manager, himself the recipient of a £280,000 golden handshake last year when he was sacked from his £60,000-a-year job as chairman and managing director of a £250m-a-year services group, thinks this is possible. Like Brownlow, he does not want to be identified, but describes recent announcements of large golden handshakes as "beyond belief".

He believes that some recent severance payments and the circumstances in which they were made could "bring in more legislation".

When he was sacked he was 50 years old and had been with the company for 22 years; at the end he had a six-year service contract, negotiated before current legislation came into effect. He thinks his award was "fair".

A young senior manager who thought his golden handshake was "unfair" is the former director of a small, hard-pressed manufacturing company who was awarded just under £100,000 in the courts after a boardroom shakeout last year. On an annual salary of £25,000, his sacking came less than six months into a five-year contract.

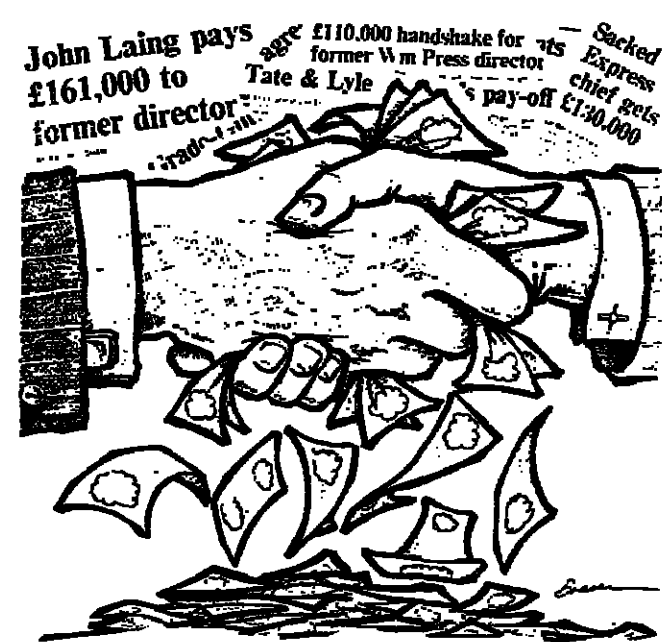
Clearly disgruntled, he nevertheless believes that "service contracts are a very good safeguard against mergers and hostile takeovers". He claims he was "deserted" after 12 years' hard work.

He takes some measure of satisfaction from the fact that the courts awarded him more than the company was. At one stage, prepared to settle for £30,000, the company's solicitors subsequently agreed on an out-of-court settlement of £70,000 but at the last moment the board decided to take the matter to a judge. He awarded me £95,000.

David Warner, a solicitor who specialises in fighting executive compensation awards believes that even quite large awards are an important substitute for inadequate statutory protection. "Compared with the rest of Europe the statutory level of compensation in the UK is so trifling as to be almost irrelevant for senior executives."

In Belgium or the Netherlands, for example, an elderly senior executive without a service contract who has been with his employer for a long period might be entitled to three to five years' salary by way of compensation if he is made redundant. In the UK a similar executive would be most unlikely to receive more than 12 months' pay.

Perhaps because of this, few top British executives put themselves in the position of being without some form of service contract. According to a 1980



survey by the British Institute of Management, senior executives (at director level and just below) in the majority of companies use what are called indefinite length contracts where employment can be terminated at any time so long as the contractual period of notice is given. The length of this period is a matter of negotiation, but in an increasing number of cases companies are now agreeing to a period of notice of at least a year.

The survey also found a declining use of fixed-term contracts—those which expire automatically on a pre-determined date, usually after three years. Executives in just over a quarter of the sample were still using this form of contract.



In other countries the use of service contracts is also growing, especially in the U.S., where golden parachutes are seen as security against the spate of recent takeovers (around 4,000 in the past two years).

A recent study by Ward Howell International, an American executive head-hunting group, found that 15 per cent of 665 major industrial companies offered golden parachute provisions to some top managers. Service contracts were virtually unheard of in the U.S. a decade ago.

In Britain the issue that concerns professional organisations is not so much the idea of a service contract, but the size of

the handshake that can accompany it.

The Institute of Directors and the B.M. both of which have their own guidelines towards service contracts (but not the level of payments), agree with the Confederation of British Industry that corporate policy towards the issue is a matter for individual companies.

The Trades Union Congress describes golden handshakes as "just one of the many perks which serve to widen the gap between top earners and those on low pay or reliant on benefits." It does not condemn all ex-gratia payments but "the TUC is concerned that they should be kept in proportion," says a spokesman.

John Webster, chairman of the Investment Protection Committee of the British Insurance Association, which represents institutional investors, says that "there are times when golden handshakes go too far."

He asks: "What is reasonable? We shall have to think about it. We have not yet drawn the line where it should be."

This comment, more than any other, highlights the crucial element of the whole debate towards golden handshakes and what—if anything—should be done about them.

The IoD has been campaigning for years to urge companies to put the question of top pay—and, by implication, severance arrangements—in the hands of independent, non-executive directors. It feels strongly that executive directors should not set their own pay.

The Government may not think this is enough. If that is the case, the golden egg could well be laid to rest.

What the terms mean

A Service Contract is a contract of employment with a senior executive which normally contains provisions over and above the statutory requirements, including a period of notice in excess of the legal minimum. A Golden Handshake is a colloquial term for the often large lump-sum payment made to executives with service contracts on termination of employment. Sometimes this payment may be made without a service contract. A Redundancy Package covers all the benefits made available to a redundant employee, including any golden handshake, the statutory payments based on age and length of service and other forms of assistance such as career counselling.

The mathematics of compensation

IN THE esoteric world of executive contracts David Warner is one of the busiest solicitors in the City of London.

Last year he drew up around 120 new service contracts for directors and senior managers and got involved in about 80 disputes between companies and sacked executives over the size of their golden handshakes.

His clients—normally individuals rather than companies, which usually have their own lawyers to represent them—walk through his door having either just been offered a job or been fired from one.

When the latter happens Warner, who originally set up in business to advise companies on employment law, calculates the termination package where a service contract exists and then negotiates a compromise with the individual's former employer.

Although much of his work is mathematical, Warner describes his job "as an art more than a science."

"In essence I have to calculate how much a court will be likely to award an individual for damages," he says. "This is despite the fact that few cases ever get to court and there is thus virtually no case law to work from. In practice I spend most of my time negotiating with the other party's solicitor over the detail of our calculations."

Warner finds that most disputes are settled reasonably quickly. Where a company makes an executive redundant or is dissatisfied with his or her performance, it usually wants to get rid of the individual as quickly as possible, he says.

The way to do the calculation is to work out the

individual's total net salary after NI and PAYE for the unexpired period. To this must be added an estimate of the value of fringe benefits such as bonus, share options, the car, private health insurance and pension; a consultant actuary is brought in if the pension calculation is a complicated one, although this is relatively rare.

"The calculation must take into account the fact that any payment over £25,000 will be taxed. So the excess must be grossed up on a graduated scale."

"Then comes the most difficult element of the exercise. It concerns mitigation of loss, a concept of contract law that has to take into account the likelihood that an individual will get gainful employment during the unexpired period of the contract."

"The total remuneration likely to be earned from new employment is then deducted from the grand total of the claim."

Warner says that in the event that an individual gets alternative employment immediately after the date of dismissal, at the same or better terms, there could conceivably "be virtually no claim at all."

Other considerations to be taken into account include a so-called discount for early payment. "Because the individual is getting a lump sum instead of a salary spread over a lengthy period, a discount is applied to reflect this based on current interest rates."

One further element of the calculation concerns the reason for dismissal. "If the individual is made redundant, we add on the statutory amount of redundancy pay as published by the Department of Employment. This varies according to length of service and age."

"If the individual could theoretically claim unfair dismissal, then we would add on an assessment of the damages he would likely receive, up to a statutory maximum of £7,000."

Warner believes that in today's economic climate, a young man with a five-year contract and good track record might be advised to settle for 6-12 months remuneration for an elderly man with a less-than-successful business record, with a similar length contract, would be advised to hold out for virtually the full unexpired period.

BUSINESS PROBLEMS

Ownership of patents

Some years ago I read an article on Patents and ownership, stating that a Patent made in firm's time and from firm's material belonged to the firm. In our case a director has a patent made in the firm's time and material hired to the firm on commission. The time period expired years ago and the cost of renewal of the patent was too excessive to renew. We still have agreement on this commission basis. If the firm were to close who would be owner of the patent? The patent belongs to the registered owner. If that was a company—in liquidation its liquidator would realise it on a winding up. If a partnership were the owner the individual partners would hold it on trust for the partnership and likewise it would fall to be realised on a dissolution of the partnership. If partners hold the patent but for their own individual benefit, different considerations would arise as they would be unaffected by the firm's dissolution.

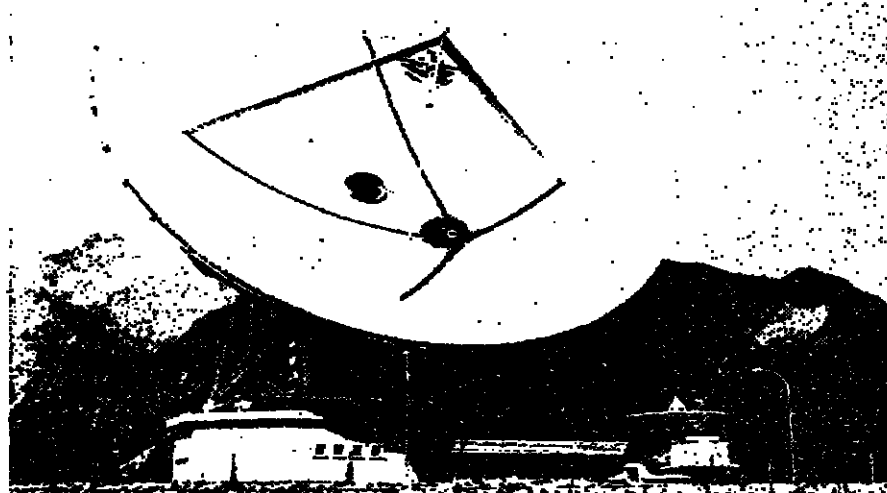
Possession and oral notice

I let a warehouse to a tenant whose lease expires on September 30, 1983. In October the tenant gave me verbal notice that he wished to relinquish his tenancy on March 31, 1983. Some weeks later I handed in a formal letter setting out the terms of the notice, but when I telephoned I was told my reply would come from his solicitor. The rent due for the last quarter was not paid. If the tenant does not give up possession on the date to which he agreed I shall lose a very good offer to take the premises. What remedy do I have?

We doubt if you can obtain possession on the date you notice if the tenant opposes you. Your only course is to seek forfeiture for non-payment of rent—but payment will entitle the tenant to relief from forfeiture—or to forego forfeiture and serve a statutory 6 months' notice now, with a view to obtaining possession on the expiry of the notice.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

THE RIGHT PLACE. THE RIGHT TIME.



Yes, for now... Because ever since our foundation in 1894, we have expanded our presence in Italy and Europe, and throughout the world. We will always be in the right place, at the right time. When you need the experience and professionalism of a bank operating on a vast scale, respected and trusted by millions of clients worldwide, you can rely on us. We can help in many ways. In Italy, we operate through 376 branches in 144 cities, offering a wide range of services to the general public.

Our foreign network hinges on ten branches abroad—Abu Dhabi, Cairo, Chicago, London, Los Angeles, New York, Rio de Janeiro, São Paulo, Singapore and Tokyo—complemented by 19 representative offices, from Mexico City to Moscow,

Banca Commerciale Italiana is present in 57 countries. For now.

Banking Group, widespread in Latin America and Banca Commerciale Italiana of Canada), BCI operates - in 40 countries on five continents - in all areas of commercial and investment banking and international finance.

In spite of our record, we are considered to be a very cautious bank. We study every detail of the situation before we go ahead. But being cautious does not prevent us from being dynamic. Quite the contrary.

BANCA COMMERCIALE ITALIANA

from Peking to Sydney.

Directly or through its subsidiaries (i.e. the SUDAMERIS

NEW PUBLICATION FIRST OF A SERIES

Cable TV a brief report

Comprehensive digest providing commentary and analysis covering this major growth area.

Following the publication of the Hunt Committee Report, cable television in the UK is on the brink of a revolution in mass communications. Opportunities exist for the well informed entrepreneur. But, as with other areas of new technology based communications systems, the potential risks are enormous.

"CABLE TELEVISION IN THE US & UK" has recently been published by the FT Business Information Consultancy Unit and represents—in little more than 40 pages—an essential introduction for all those concerned with, or interested in, this new market.

This is the first publication in a series covering the communications industry, and is available for just £25.75.

Detailed contents include: * Market size & trends * Advertising revenue potential * Forecasts * Programming * Statistics * Company activity * Reports & research * Regulations

To: McCarthy Information Ltd, Manor House, Ash Walk, Warrimiser, Wills, BA12 8PY.

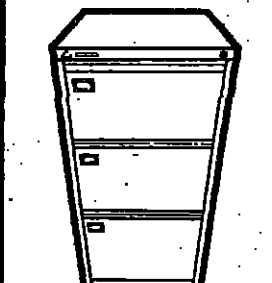
Please send me copy/copies of "Cable TV in the US & UK" at £25.75 each (including p&hp). ORDERS MUST BE ACCOMPANIED BY PAYMENT. Cheques payable to "McCarthy Information Ltd (CIV)".

NAME Please allow 21 days for delivery
Position
Company Name & Address
Tel
Nature of Business
Signature Date

To help us in the planning of future titles in the communications field please indicate your areas of interest by ticking the boxes below. Thank you for your co-operation. ☐ Satellites ☐ Video ☐ Telecommunications ☐ Videocass ☐ Teletext

Registered office: Drapers House, 10 Cannon Street, London EC4A 3DF Registered number: 1467000 England.

Styling Cabinet



Vickers styling cabinets are styled for function and good looks. That's why most British offices choose them. Contact your dealer, or telephone Kim Goodwin on 0223 23177.

V Vickers Furniture

With Selwyn Thermography



the good looks you get are standard.

And it's not only our good looks that many companies admire. It's our top-quality stationary printing in relief, fast turnaround with Securcor deliveries, computerised stock control (we remind you when to re-order) and our low costs.

Ask the expert on good looks, your secretary, to pop the coupon in the post along with your telephoning for a free quotation.

Take a close look at SELWYN THERMOGRAPHY. To: The Selwyn Press, Norman Way, Bay 2, Gillingham, Kent ME8 5JL. Tel: 0294 82011. Fax: 0294 82011.

NAME
COMPANY
ADDRESS

A little light relief.

THE INSTITUTE OF MANAGEMENT CONSULTANTS Professional Register

The Professional Register is a record of Members' chosen areas of professional practice, maintained by them as an international service to industry, commerce and government.

Clients considering the use of management consultant assistance should contact the Registrar who will put them in touch with appropriately qualified Members—without obligation or charge. Registered Management Consultants have the depth of business, specialist and consulting expertise required of full Members of the Institute and are governed by the Code of Professional Conduct.

To make contact with a Registered Management Consultant or simply to learn more about the IMC Professional Register please write or telephone for Information Sheet RI/81.

To the Registrar: IMC Professional Register, 25-24 Cromwell Place, London SW7 2LG. Telephone: 01-584 7285/6.

Please send me copies of Information Sheet RI/81. (See us also on Prestel - 351760P).

Name
Address

TECHNOLOGY

EDITED BY ALAN CANE

VARIABLE SPEED MOTORS

An idea 100 years old comes to fruition

BY GEOFFREY CHARLISH

SOME WORK that has been going on at Nottingham and Leeds Universities based on the variable reluctance principle—an idea that is a century old—has come to fruition in the form of a new variable speed motor and controller from Tasc Drives.

Overall electrical to mechanical efficiencies of 85 per cent are claimed.

The development has been backed by £1.5m from TASC's parent, the £80m turnover Cambridge Electronic Industries Group. This small Lowestoft company is making its own motors for the drives as well as the electronics: it may well modify the shape of the £400m European drives market if the idea is accepted by industry.

But TASC admits it has a difficult task due to 100 years of tradition.

One way of categorising the electric motors that have been developed over the years is to look at them as either electromagnetic (DC types, AC induction and synchronous machines, etc) or as "magnetic". The first category at the moment covers perhaps 90 per cent of the world's electric motor horsepower in one type—the induction motor.

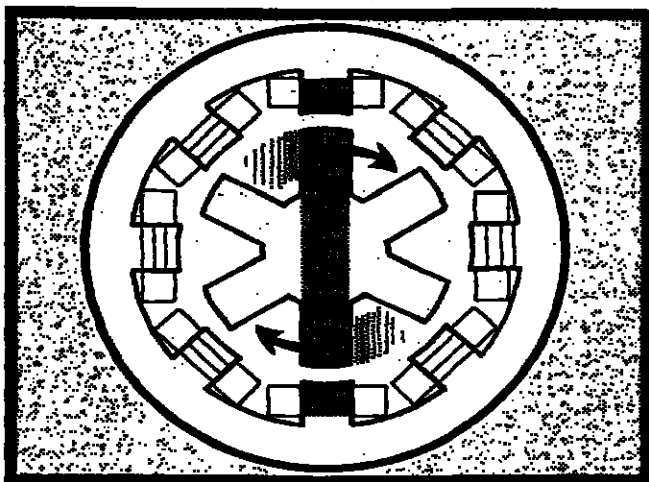
Complex

The second category may actually be more numerous since it includes the small reluctance motors used in electric clocks. But it has contributed little to mechanical power production and has been regarded traditionally as cheap but inefficient.

The big electromagnetic industrial category has its basis in Faraday's induction laws and depends upon complex reactions between currents in the stationary windings (stator) and others in the rotating windings (rotor). Constructions of these motors are necessarily what complex and there may be a need to supply current to the rotating parts.

The reluctance motor on the other hand is based on the simplest principle of all, namely that when a piece of iron is magnetised it attracts another piece close to it. Thus, an iron bar, rather like a compass needle, can be made to rotate if a series of electromagnets is placed round the periphery and switched on and off at the right moments—just as the end of the bar is about to pass by.

This so-called switched reluctance idea has also been around for some time, but there seems to have been little thought given to developing it with modern switching techniques in spite of the fact that there are no windings on the rotor,



Tasc Drives' reluctance motor in which rotor poles are sequentially attracted from one stator pole to the next by timed energisation

promising cheap construction. Apparently industry and user alike have always regarded the idea as a non-starter for industrial drive applications on the grounds of low efficiency.

However, from 1987 Professor Peter Lawrence, an acknowledged authority on electrical machines and Dr Michael Stephenson of Leeds University began a re-examination of the reluctance motor principle. At the same time Rex Davis and Bill Ray at Nottingham University were researching various forms of electronic variable speed drive and they also came to the conclusion that a reluctance motor with innovative control could give a new standard of performance and efficiency.

The four academics pooled their resources and formed a company called Switched Reluctance Drives. Five manufacturing licences have been granted in the UK and abroad, the first of which was TASC, which has rights for specific powers of drive in Europe and the US.

Enclosed

Two of the modern developments that have allowed the program to succeed have been low-cost power semiconductor current switching devices and the availability of powerful computer modelling techniques.

The motor itself is totally enclosed and has an eight pole stator with stationary coils and a rotor with six poles. There are no windings or bars on the rotor. Stationary optical sensors, fixed to an end housing, interact with a revolving cut-away ring. These sensors, which form part of a logic circuit, provide signals which

indicate the angular position of the rotor and ensure that the appropriate stator coils are energised at the most torque effective moment.

The sensors also give a frequency output proportional to the motor speed. This is compared with a set speed reference to produce a torque demand signal. The angular position signal causes a thyristor in the power converter to be turned on to energise the appropriate stator coil at a level determined by the torque demand signal.

In this way the sensors direct the flow of electrical impulses to the correct coil at the most advantageous moment. In effect, the speed is not being controlled by the frequency of the impulses but rather the train of pulses is controlled by the speed.

The machine, which can hardly be described as either AC or DC, can thus be controlled in a number of different ways, including constant torque, constant power, start, stop, reverse, controlled deceleration and so on. The speed range is 100:1 and the system can be used manually or controlled automatically from transducer inputs.

A life of 40,000 hours is claimed and there is no routine maintenance; the bearings are greased for life. The regulation (change of speed with load) is claimed to be near to zero, and the power output can remain constant whatever the speed.

It is claimed that in most respects the new design of drive is superior to inverter controlled induction motors, and cheaper. Frequently, it is also cheaper than DC drives, says the company.

IMI

for building products, heat exchangers and drinks dispensers, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

Cabling

'Orator' reduces complexity

PUBLIC ADDRESS systems being what they are—a collection of amplifiers, loudspeakers, microphones, record decks and so on connected up by cables—could only be a matter of time before data addressing and bus techniques were used to reduce cabling complexity.

That is what IMI Engineering (Plymouth) has done in its new system. Known as 'Orator', it provides software control of distributed microprocessor hardware with the entire network connected by common bus cabling. It is claimed that there are considerable cost savings initially on installation but also on alteration, extension or maintenance of the system.

A central operator station has a visual display unit and keyboard and it retains a directory of loudspeaker groups, zones and the location of personnel. Remote stations are intelligent, with response facilities, remote volume control and remote control of the outputs. More on 0752

Transistors

Fall in orders

ACCORDING TO a Semiconductor Industry Association report in the U.S., the power transistor business there has experienced its biggest drop in four years.

Orders stood at \$28m last April but have now fallen to \$17m according to the report, a drop of 41 per cent.

Apparently the figures would have been even worse if the European bookings had been omitted. Europe accounts for about 36 per cent of world power transistor sales and although it too has experienced a downturn, the figures have been somewhat better than in the U.S.

In addition, price cutting has been vigorous. The report quotes the case of the International Rectifier IRL 330, a 400 watt free amp device which now sells for a mere \$4 compared with \$28 in 1975. The SIA report is available in the UK from IPI, 134, Holland Park Road, London, W11 (01-221 0998).

Monitoring

Distributed system

A NEW distributed processor monitoring system recently inaugurated by Southern Electricity is said to be advanced enough to allow engineers to put up faults right before customers start telephoning.

Some 6,500 individual circuits emanating from 550 major substations are scanned by the system, which is called SECAET, every few seconds. Information on their operational condition is shown on screens in the appropriate control centres.

At a glance, control engineers can see voltage and current levels, whether circuit breakers are open or closed and the associated alarm indications, if any. In addition, the system can be closed remotely instead of the engineer travelling to the substation. In prolonged bad weather, this speeds up the corrective process still further.

Copiers

Canon's range

THE first two machines in Canon's new range of personal copiers are now available both in the U.S. and Europe. The machines feature "auto-sense" maintenance: both the PC-20 and the PC-10, announced first late last year, have almost no parts which can be maintained.

The parts that would normally require service attention are housed in a disposable cartridge that can be thrown away and replaced when the toner runs out—after about 2,000 copies, Canon says. The new machines will retail for \$1,295 and \$995, the company says. Canon UK is on 01-659 7700.

IF YOU MAKE THINGS THAT HELP MAKE THINGS...

Abrasives, Access Equipment

Emergency Repair Kits
Energy Conservation Equipment
Engineering Services
Engraving Equipment & Supplies
Eye Safety Goggles and Spectacles
Face Shields, Floor Cleaning Machines
Flooring
Food & Cafeteria Disp. Equipment
Furnaces, Industrial
Furniture, Office, Furniture, Works

Gas Heating Equipment, Gates
Gloves, Industrial, Grease Guns, Greases
Grounds Maintenance Equipment
Guards for Machines
Hand Cleaners, Handrolling
Heating Equipment
Heat Recovery Equipment
High Pressure Washing Equipment
Hoists & Monorail Systems
Hoppers, Dumpers & Trailers
Hose Industrial & Hydraulic
Humidification & Dehumidification
Hydraulic Equipment & Systems
Hydraulic Platforms, Hygiene Products

Incinerators, Industrial Contract Cleaning
Industrial Washing Machines
Inspection Equipment
Instruments and Instrument Panels
Intercommunication Systems
Inventory Control Systems
Jacks, Joining Materials & Systems
Laboratory Equipment, Ladders
Leak Detection Equipment, Lifting Gear
Lighting Equipment, Line Marking Machines
Lockers, Lubricants
Lubrication Equipment and Systems
Mach. Guards, Mach. Services-On Site
Machinery & Plant Installation
Mail Handling Equipment & Services
Materials Handling Equipment
Matting, Safety, Measuring Instruments
Metal Cutting Machines
Metal Finishing Equipment
Metal Spraying Equipment
Motors, Drives & Controls

Noise & Vibration Control Products
Office Equipment and Systems
Oil-Burning Equipment
Oil Reconditioning Services, Ovens
Packaging Equipment
Paint Spraying Equipment & Accessories

Degreasants, Degreasing Plant
Detergents, Development Corporations
Dispensers for Creams and Liquids
Doors, Doors & Window Systems
Drafting Equipment & Services
Drafting Exchangers
Drawing Boards, Instruments and Tables
Drum Handling Equipment
Ducting, Dust Collecting Equipment
Electric Motors & Generators
Electrical Equipment & Fixtures
Electronic Control Equipment

Emergency Repair Kits
Energy Conservation Equipment
Engineering Services
Engraving Equipment & Supplies
Eye Safety Goggles and Spectacles
Face Shields, Floor Cleaning Machines
Flooring
Food & Cafeteria Disp. Equipment
Furnaces, Industrial
Furniture, Office, Furniture, Works

Gas Heating Equipment, Gates
Gloves, Industrial, Grease Guns, Greases
Grounds Maintenance Equipment
Guards for Machines
Hand Cleaners, Handrolling
Heating Equipment
Heat Recovery Equipment
High Pressure Washing Equipment
Hoists & Monorail Systems
Hoppers, Dumpers & Trailers
Hose Industrial & Hydraulic
Humidification & Dehumidification
Hydraulic Equipment & Systems
Hydraulic Platforms, Hygiene Products

Incinerators, Industrial Contract Cleaning
Industrial Washing Machines
Inspection Equipment
Instruments and Instrument Panels
Intercommunication Systems
Inventory Control Systems
Jacks, Joining Materials & Systems
Laboratory Equipment, Ladders
Leak Detection Equipment, Lifting Gear
Lighting Equipment, Line Marking Machines
Lockers, Lubricants
Lubrication Equipment and Systems
Mach. Guards, Mach. Services-On Site
Machinery & Plant Installation
Mail Handling Equipment & Services
Materials Handling Equipment
Matting, Safety, Measuring Instruments
Metal Cutting Machines
Metal Finishing Equipment
Metal Spraying Equipment
Motors, Drives & Controls

Noise & Vibration Control Products
Office Equipment and Systems
Oil-Burning Equipment
Oil Reconditioning Services, Ovens
Packaging Equipment
Paint Spraying Equipment & Accessories

Degreasants, Degreasing Plant
Detergents, Development Corporations
Dispensers for Creams and Liquids
Doors, Doors & Window Systems
Drafting Equipment & Services
Drafting Exchangers
Drawing Boards, Instruments and Tables
Drum Handling Equipment
Ducting, Dust Collecting Equipment
Electric Motors & Generators
Electrical Equipment & Fixtures
Electronic Control Equipment

Palletizing Equipment & Services
Pallet Transporters, Pallets
Paper Handkerchiefs and Towels
Partitions and Partitioning
Planning Systems
Plant Maintenance Equipment, Platforms
Pneumatic Equipment & Services
Pollution Controls
Power Tools, Pneumatic and Electric
Power Transmission Equipment
Printing & Duplication Systems
Pumps, Various

Racks and Racking
Rebuilding and Repair Services
Rigging & Lifting Equipment
Riveting Equipment & Supplies, Roofing
Sack Holders, Sacks (Refuse)
Safety Equipment, Safety & Training Services
Sanding Machines
Sanitation Products & Services
Saws, Scaffolding, Scheduling Systems
Security Services and Equipment
Shelving, Signal Systems
Signs, General—Information Boards
Sites Industrial
Skin Cleaners and Ointments
Smoke Abatement Equipment, Soap
Solid Fuel, Space Heaters
Spraying Equipment, Stock Control Systems
Storage Equipment, Storage Tanks
Stores Bin Units, Stores Control Systems
Suction Cleaners

Tanks & Storage Vessel Products
Tea Making and Service Equipment
Temperature Controls
Testing Equipment
Toilet Room Fixtures & Supplies
Tools, Hand and Power
Towels and Cabinets
Training Equipment & Systems
Trays, Stacking and Nesting, Trolleys
Vacuum Cleaners
Valve Products & Services
Vending Machines, Ventilating Equipment
Vibration Controls, Vulcanising Equipment
Wall Charts, Warehousing Equipment
Waste Removal Equipment & Services
Water Heaters
Water Treatment Equipment
Waterproofing Systems
Weighing Equipment
Welding Equipment Supplies
Work Bins, Work Platforms
Work Benches

THEN MAKE

Earls Court, London
19-23 April 1983



Factory 83 is an exhibition involved in factory development, maintenance and supply.

Factory 83 will be held alongside the world famous International Materials Handling Exhibition—promoted worldwide and whose many thousands of visitors are also likely to be interested in your products and services.

display at a cost which can be less than a page advertisement in a trade journal.

Make Factory 83 your cost effective opening to the factory equipment and service market place of 1983.

TALK TO DAVID HULL ON

021-705 6707

OR CUT THE COUPON OUT NOW

ORGANISED BY INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB. INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB. INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB.

I AM INTERESTED IN EXHIBITING AT FACTORY 83. PLEASE SEND ME FURTHER DETAILS.

NAME _____ COMPANY _____

ADDRESS _____

POSITION _____

FACTORY 83 EXHIBITION, INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB. INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB. INDUSTRIAL AND TRADE FAIRS LIMITED, 14, YORK ST. LONDON, W1A 1AB.

RESEARCH INVESTMENT

Europe funding conclusions

BY DAVID FISHLOCK, SCIENCE EDITOR

IS RESEARCH and development a good commercial investment? The question was debated last year by the research managers of Europe's leading research-based companies.

Their conclusions have just been published by the European Industrial Research Management Association (EIRMA), representing over 150 companies from 13 countries.

Without doubt, the climate towards research in many businesses is less favourable today than it was 10-20 years ago, says Mr Michael Dowdall, chairman of EIRMA. But he says that the climate is still better than it was 10-20 years ago, says Mr Michael Dowdall, chairman of EIRMA. But he says that the climate is still better than it was 10-20 years ago, says Mr Michael Dowdall, chairman of EIRMA.

Scientists sometimes ignored this fact, Mr Dowdall says. They believed research was "good" and that it should be funded regardless of expense.

Industrial research must be treated as an investment and done only if the returns seemed likely to justify the initially high investment. "I argue therefore that research, far from being different from other business activities, must be judged by exactly the same criteria and must justify its share of a company's always scarce available resources," he said.

But it is over-simplifying the problem to think that investors are interested only in maximising returns and minimising investment, says Mr Gerard Fairclough, chief executive of Celltech, the new biotechnology company. "Think of some investors in publishing or theatrical productions."

Investment in R and D is often influenced by other factors "such as the desire to conquer disease or, at a more mundane level, to follow fashion or to have something exciting to talk about."



Michael Dowdall, chairman of EIRMA. The climate for research is less favourable than 10-20 years ago

the return on the portfolio will accordingly be kept depressed. This requires special techniques for monitoring such a portfolio, that take account of the different starting points, he said.

A Swiss banker offers a powerful case for R and D as an investment for society as a whole, drawing contemporary examples from energy conservation in the energy-intensive industries, from materials and information technology, from reclamation of spent materials and from agriculture. But Dr P. C. Rogge, a director of Schweizerischer Bankverein, warns that, in spite of this impressive R and D response to society's recent needs, there is a danger that "growing portions of the public are viewing scientific and technological progress not as a welcome or at least necessary achievement but rather as a creeping danger... an investment against society."

Their grievances and anxieties have three main points, he says: ● Desirability of economic growth. ● Maintenance of full (or at least maximum) employment. ● Consumption of scarce resources.

"The public, at least in democratic countries, has the power

to make or break R and D efforts; it would thus seem appropriate for research people to more seriously consider these public complaints," he argued.

Dr Rogge, a director of the technical director of Forschungsinstitut, says he gets irritated by the "arrogance of some academics who believe that the only good research is of completely basic nature, unrelated by the favour of any possible application to the world of industry and commerce."

Fortunately, he says, they are a declining minority "with encouraging signs that there is a growing majority on both sides receptive to the potential value of co-operative projects."

But Professor Gundar Hambreus, president of the Royal Swedish Academy of Engineering Sciences, warns of a "disturbing trend" in the temptation for universities to commercialise their knowledge in bio-engineering. "It is feared that this might dry up the traditionally free scientific exchange in the academic world."

Prof. Hambreus sees R and D as "creating a pool of knowledge out of which, as needs demand and markets appear, we can create the technology that we need." This means combining technology "hired, bought or stolen from outside" with a nation's own experience and knowledge.

In Sweden, he says, there is new awareness of the value of R and D. Whereas almost all other public sectors are being cut, post-graduate education and new priority areas in science and technology are being established. There is substantial growth in Swedish R and D spending, mostly in the private sector.

"What is even more encouraging is that we have a boom in new innovative ventures based on high technology." Sweden has more than 1,000 such ventures. What is more, Prof. Hambreus says, they are showing annual growth of about 30 per cent in turnover and 15 per cent in employment.

R and D as an investment. Published by the European Industrial Research Management Association, 38 Court Albert I, 75008 Paris.

Crum and Forster

has been acquired through merger by

Xerox Corporation

The undersigned acted as financial advisor to Crum and Forster and assisted in negotiations leading to this transaction.



The First Boston Corporation

January 18, 1983

Xerox Corporation

has acquired through merger

Crum and Forster

The undersigned acted as financial advisor to Xerox Corporation in this transaction and assisted in the negotiations.

Salomon Brothers Inc

One New York Plaza, New York, New York 10004
Atlanta, Boston, Chicago, Dallas, London (affiliate)
Los Angeles, San Francisco, Tokyo (affiliate)
Member of Major Securities and Commodities Exchanges.

All these securities have been sold. This announcement appears as a matter of record only.
December, 1982



MEDEX INTERNATIONAL CORPORATION

1,220,667 Shares

Sarasin International Securities Limited
Drexel Biddle, Flynn, Kumar & Ruggles, Inc.



TUBOS DE ACERO DE MEXICO, S.A.

US \$85,000,000
Floating Rate Notes due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 27th January, 1983 to 27th July, 1983 has been established at 10 7/8 per cent. per annum.

The interest payment date will be 27th July, 1983. Payment which will amount to US \$1,311.94 per US \$25,000 Note and US \$262.39 per US \$5,000 Note, will be made against the relative coupon.

Agent Bank
Bank of America International Limited

Bank of Tokyo (Curaçao) Holding N.V.
US \$50,000,000
Guaranteed Floating Rate Notes due 1987

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by
The Bank of Tokyo, Ltd.
(Kabushiki Kaisha Tokyo-Mitsubishi)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated July 10, 1980, notice is hereby given that the Rate of Interest has been fixed at 9 1/2 p.a. and that the interest payable on the relevant Interest Payment Date, July 26, 1983, against Coupon No. 6 will be US\$245.10.

January 26, 1983 London
By: Citibank, N.A. (CSSI Dept), Agent Bank.

CITIBANK

CRA Finance Limited

Guaranteed Floating Rate Bearer Notes 1990.
First series issued on July 27, 1982 maturing July 27, 1990

Holders of Floating Rate Notes of the above issue are hereby notified that for the next interest period from January 27, 1983 to July 27, 1983 the following information is relevant:

1. Applicable Interest rate: 9 1/2% per annum
2. Interest Payable on next Interest Payment Date: US \$4,996.35 per US \$100,000.00 Nominal
3. Next Interest Payment Date: July 27, 1983

BA Asia Limited
Agent
January 25, 1983

INTERNATIONAL CAPITAL MARKETS

EUROBONDS

Fixed-rate \$ issues recover

By Peter Montagnon in London

FIXED RATE dollar Eurobonds staged a modest recovery yesterday as bargain hunters stepped in to mop up cheap paper after Monday's sharp falls.

Helping bond prices was the firm opening tone of the New York bond market as well as some weakening of the dollar against continental currencies, but dealers said the market remains tender and exposed to a continuing burden of misplaced new paper.

Secondary market prices of Euro-dollar bonds rose by between 1/8 and 1/4 point yesterday. Trading was relatively thin though there was some retail buying interest as well as professional short-covering by dealers. Once again there were no new issues and the market was looking for direction from President Reagan's State of the Union message scheduled for late last night as well as today's quarterly refinancing announcement by the U.S. Treasury.

In West Germany, the EEC is raising DM 200m through a 12-year 7 1/2 per cent bond issued priced at 98 1/2 by lead managers Deutsche Bank. News of the issue came too late to provide much market reaction, but among other recent issues the DM 200m issue for Caisse Nationale des Telecommunications (CNT) was trading at a discount of two points despite an increase in its coupon from 7 1/2 per cent to 7 3/4. Overall bond prices in Germany were little changed.

CNT is also raising SwFr 100m through a ten-year issue with an indicated yield of 5 1/2 per cent led by UBS. The SwFr 100m 12-year bond for the Asian Development Bank has been awarded a coupon of 5 1/2 per cent and issue price per by the same lead manager.

French borrowers continue active on other markets with the launch yesterday of a two-tranche issue totalling ECU 100m for Credit Foncier de France. One tranche of ECU 50m is over ten years at a fixed rate of 11 1/2 while the other is at a floating rate set at 1/4 per cent over three-month Libor. Holders of the second tranche may convert their paper to 11 1/2 per cent fixed rate bonds within the first two years of its life. Lead managers are Credit Lyonnais and Ste Generale de Banque.

● Euroclear yesterday reported that its annual turnover rose 111 per cent to a record \$509.7m last year.

Late last night, the Province of Quebec launched a F1 100m five-year bullet issue with a coupon of 7 1/4 per cent and issue price 99 through Amro Bank.

Quarterly Results

Fourth quarter	1982	1981
Revenue	\$ 194.3m	\$ 194.3m
Net profit	\$ 6.0m	\$ 6.0m
Net per share	0.63	0.62

Year	1982	1981
Revenue	\$ 750.0m	\$ 750.0m
Net profit	\$ 23.2m	\$ 23.2m
Net per share	2.36	2.36

First quarter	1982/83	1981/82
Revenue	\$ 255.2m	\$ 255.2m
Net profit	\$ 7.8m	\$ 7.8m
Net per share	0.83	0.82

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

First quarter	1982/83	1981/82
Revenue	\$ 255.2m	\$ 255.2m
Net profit	\$ 7.8m	\$ 7.8m
Net per share	0.83	0.82

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

First quarter	1982/83	1981/82
Revenue	\$ 255.2m	\$ 255.2m
Net profit	\$ 7.8m	\$ 7.8m
Net per share	0.83	0.82

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

Fourth quarter	1982	1981
Revenue	\$ 1.0m	\$ 1.0m
Net profit	\$ 0.2m	\$ 0.2m
Net per share	1.50	1.44

Year	1982	1981
Revenue	\$ 4.1m	\$ 4.2m
Net profit	\$ 1.0m	\$ 1.0m
Net per share	1.05	1.05

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. The following are closing prices for January 25.

151 188 188 -2 1/8 -1/8 8.28
World Bank 5 1/2 87 201 184 184 1/4 -1/4 -1/4 7.78
All prices changes on day - 1/4, on week - 1/4

IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188

IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188

IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188

IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188

IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR	IS. DOLLAR
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188
Amro 15 88/87	150	188	188	-2 1/8	-1/8	8.28	151	188	188

DRAYO CORP.			MARTIN MARSETTA			Year		
Fourth quarter	1982	1981	Fourth quarter	1982	1981	Revenue	1.40bn	1.44bn
	\$	\$		\$	\$	Net profits	107.6m	109.8m
						Net per share	5.73	5.78

SECTION III CONTENTS

WORLD STOCK MARKETS 26
COMMODITIES 27
OPTIONS 28
UNIT TRUSTS 28-29
LONDON STOCK EXCHANGE 30-31
CURRENCIES 32

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday January 26 1983

WALL STREET

Prospect of
cheaper oil
brings rally

ALARM over Opec's debacle in Geneva may have been a principal cause of Monday's dramatic fall on Wall Street. If it was, the fears seem to have faded overnight and many shares yesterday began to recover their ground, writes Duncan Campbell-Smith in New York.

The morning saw a broad market rally which analysts generally found easier to reconcile with the prospect of lower crude oil prices opened up by Opec's predicament. Strength in the airline stocks and renewed weakness among the oil and oil service sectors certainly echoed the market's traditional response in the circumstances.

Elsewhere in the market many shares showed resilience in the face of a spate of poor corporate results which included several heavy losses for 1982. The Dow Jones industrial average amply reflected this disregard for evidence of the recession's continuing impact. It set off with a rapid 10-point gain and had built further on this advance by 2pm, rising 11.77 to 1,041.94. It closed up 11.86 at 1,042.03.

Among the oils Exxon had fallen 3%.

by early afternoon to 52.9% and Standard Oil of California 5% to 53.1%. Both companies reported lower earnings for 1982. Other notably weak shares in the group again included Standard Oil of Indiana.

Principal gainers among the airlines were UAL, up 1% to 53.3%, and Delta Airlines, up 3% to 44% after a delayed opening. Eastern Airlines, which reported a \$74.9m loss for last year despite a \$51.9m non-operating gain, was up 3% to \$9.

Sizeable losses were also reported for 1982 by two of the leading U.S. paper and forestry products companies. Mead picked up 5% to 51.9% by early afternoon and St Regis Paper 1% to 52.5%.

Most of the cyclical heavy industry groups gave the same impression of having discounted 1982 company performances to the full. In the chemicals companies with lower earnings included Monsanto, up 1% to \$81, and Union Carbide, up 3% to \$55. In steels U.S. Steel gained 5% to 51.9% after announcing a loss of \$363m in its fourth quarter.

The undoubted star of the equity market, however, and one of the most heavily traded stocks of the day, was Digital Equipment, which by mid-afternoon was 38% up at \$113. Texas Instruments gained 7% to \$159.9.

The bond and money markets enjoyed a quieter session after their buffeting of the previous two days. Federal Funds traded a little higher, around 8% per cent, until the Federal Reserve announced a \$1.2bn customer repurchase agreement and then fell back to 8% per cent.

Treasury bill prices firmed appreciably. The one-year bill, which attracted an average discount yield of 8.24 per cent the previous afternoon, was yielding 8.12 per cent by mid-session. The three and six-month bills also picked up by about 10 basis points.

The government bond market strengthened a quarter to a half-point across the board in this trading as dealers speculated about the impact if any, of President Reagan's State of the Union address later. The corporate market lagged a little behind, with most issues gaining only an eighth to 1 quarter-point. Retail buying in the market was light, dealers said, though interest in the high coupon area was again evident.

Investors in Toronto were not immediately convinced of the wisdom of resuming buying on any scale, and prices continued to drift slightly lower through the morning. Gains were led by the golds, but base metal stocks were up too. The oil and gas sector found itself under renewed pressure. Banks were again heading weaker in Montreal.

LONDON

Sterling
shares its
foothold

A FLUCTUATING sterling exchange rate determined the course of London stock markets yesterday. The pound's early dip to an all-time low against the dollar, which took place well before the official start of trade in stock markets, aroused fresh anxiety and saw dealers gloomily contemplating another uncertain trading session and a further slide in values. Minutes later, however, their views changed dramatically as the exchange rate mounted a good recovery.

Government stocks did open lower but falls of 4%, and occasionally a full point, were soon recouped as international investors chose, if only temporarily, to forget prevailing currency and U.S. interest rate worries.

Leading industrials opened near Monday's closing levels, a creditable performance in the light of Wall Street's overnight weakness. Sentiment then responded to the pound's improvement and, despite subsequent minor fluctuations in the rate, stock market values went higher to close near the day's best.

Gifts settled with net rises extending to 4% with the volatile Treasury 12% per cent convertible issue due 1986 regaining an exceptional 1 1/2 points at 105 1/4.

Equity markets shrugged aside disappointment with the outcome of the water strike negotiations and took some heart from Middle East reports that the Gulf states were talking about another producers' meeting.

Hopes of a Wall Street recovery were later confirmed, and London's leading shares went progressively firmer. After being only fractionally harder at the first calculation, the FT Industrial Ordinary index closed 8.5 up at the session's best of 814.2.

The recovery in the bullion price and the steadier performance of sterling led to fresh buying of South African golds.

AUSTRALIA

Resources poor

THE RESOURCE sector was again a severely weak feature in Sydney as oils and golds - suffering respectively from Opec disarray and cheaper bullion - took their customary toll on the broader market in moderately active trading.

The All Resources index slipped 13.4 to 419.8, the major element behind a 9.2 fall in the All Ordinaries to 528.5. Industrials escaped the worst, reflected in a 4.2 lower finish for their indicator to 863.2, but with interest rate worries spreading, values there could not be expected to hold.

Declines overall outnumbered advances by 183 to 89, while 180 issues were traded but did not change on the day.

Among industrials in Melbourne, CUB gained 10 cents to A\$2.35 in active dealings.

SOUTH AFRICA

Gold revives

GOLD shares recovered most of Monday's severe losses in active Johannesburg trading as the bullion price regained ground through the day. But the trend was not uniformly followed elsewhere in the market - industrials finished mixed where changed and platinum eased.

Of the heavyweight gold producers, Randfontein recouped R7.50 of its R9 loss on Monday, while gains of more than a rand were found among cheaper priced issues.

Anglo-American in mining financials added 80 cents to R23.40 and Anglo R8 to R14.9. De Beers, the diamond giant, was 25 cents ahead at R9.10.

FAR EAST

Rates cloud
closes in
over Tokyo

LATE bargain hunting pared further heavy losses on the Tokyo stock exchange yesterday, but the overriding dampeners continued to be a weak yen, poor performances on Wall Street, and dwindling hopes of an immediate cut in the official Japanese discount rate.

Mr Haruo Maekawa, governor of the Bank of Japan, repeated his cautious stance on rate reductions, saying "the international currency situation remains obscure in many aspects, and extremely unstable yen-dollar exchange rates had to be watched carefully before taking any action."

"No major stimulating effect can be expected in fiscal policies in view of the pressing need to reconstruct the state finances," he added.

A half-point cut in the discount rate from its present 5 1/2 per cent had been widely forecast in recent weeks.

The Nikkei-Dow Jones market average shed 30.81 to 7,803.18, after being as much as 82 points lower in the morning, but trading remained fairly thin at 310m shares. Large capital issues such as shipbuilders, computer makers and trading houses were sold on interest rate considerations, and only some high-priced issues and a few drug shares achieved gains.

Dealers said the failure of the Organisation of Petroleum Exporting Countries' meeting in Geneva had come as an added disappointment. Nippon Oil, which overnight had announced a cut in petrol prices, lost a further Y11 to Y949 after a Y21 setback on Monday.

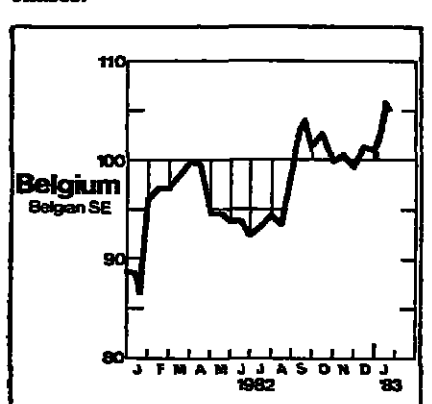
Mitsui Mining and Smelting managed an active Y25 advance to Y549, as investor interest was reportedly kept alive by drilling at a Mitsui gold mine in south-western Japan.

Government bond prices largely levelled off in the afternoon following their substantial and steady recent retreat, but brokers said the weak yen was forcing potential buyers to stay out of the market.

Light two-day trading in Hong Kong emerged after a weaker opening to leave shares steady to slightly higher. It was noted that overseas investors remained mainly buyers and that most of the selling came from local participants.

Of the leaders, Jardine Matheson had the best of the running with a 30 per cent improvement to HK\$14.10. Hang Seng was prominent among the major banks, many of which were unchanged. It finished HK\$2 stronger at HK\$48.50.

Malaysian buying interest, in evidence in Singapore, operated very selectively and many issues ended lower. Properties were the focus - in particular Selangor, which added 15 cents to S\$5.05, and UOL, where a stock shortage prompted a switch to warrant purchases.



EUROPE

Absence of
steels dulls
Frankfurt

TRADING in six leading West German steel shares was suspended in Frankfurt yesterday pending the recommendations of the independent panel appointed to examine the industry, and their absence made for a dull session with limited demand.

Dealers said the proposal to consolidate steelmaking around two large

groups had a generally positive effect on the market. Machinery and plant engineering stocks picked up, while many major chemicals also finished higher.

Hesitance was noted against the background of the start of a constitutional challenge to the calling of the March 6 federal elections.

Domestic bonds ended within a half-point either side of their previous close, and the Bundesbank was able for the first time in several days to sell paper, disposing of DM 14.4m worth to balance the market. On Monday it was required to buy DM 254.4m worth.

Steels did moderately well in an otherwise mixed Brussels session, with Gevaert adding BFr 5 to BFr 1,820 and Tesenderlo BFr 8 to BFr 926. The Belgian shares index eased 0.94 to 105.03.

In easier oils Petrofina held steady but its Canadian and U.S. equivalents in the foreign sector fell.

Selling predominated throughout the day in Paris, eradicating Monday's buoyant tone as a new account opened, but the extent of losses was fairly restrained. Dealers attributed the downturn to Wall Street and Opec disappointments.

Increased liquidity in the money market was reflected in an easing in call money to 12 1/2 per cent, equalling its January 5 level which was the lowest since the Socialists came to power in May 1981. Monday's fixing was 12 1/2 per cent.

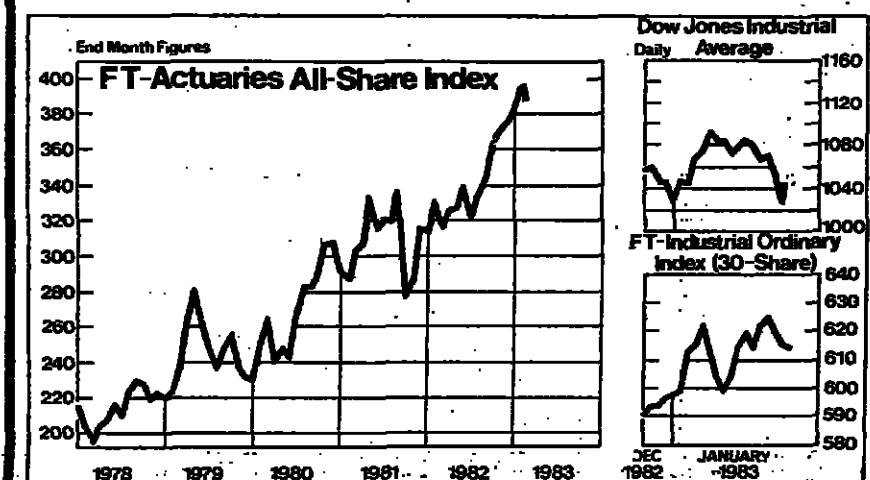
Several big industrials in Milan managed to improve on the strong gains achieved on Monday after the revision of the scale mobile wage indexation system. Profit-takers pulled many others off their best, however.

KLM wiped out previous losses with a flourish in Amsterdam, ending FI 11.80 stronger at FI 148.80, as airlines would benefit from the lower world oil prices which are in prospect. Stocks there generally recovered tentatively from a lower opening.

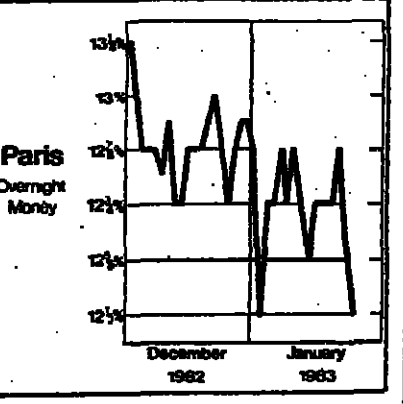
Swissair made a similarly good showing in Zurich, up SwFr 20 to SwFr 740. Banks, financials and insurances fluctuated narrowly, but the domestic bond market continued its retreat in light volume.

Volvo dipped sharply in Stockholm ahead of annual results, but its outcome 68 per cent ahead with record sales was enough to lift the shares SKr 2 higher on the day to SKr 312.

KEY MARKET MONITORS



STOCK MARKET INDICES				
NEW YORK				
	Jan 25	Previous	Year ago	
DJ Industrials	1042.03	1030.17	842.75	
DJ Transport	450.37	442.9	340.31	
DJ Utilities	123.94	123.57	104.18	
S&P Composite	140.51	139.57	115.41	
LONDON				
	Jan 25	Previous	Year ago	
FT Ind Ord	814.2	805.7	588.9	
FT-A All-share	389.30	387.41	325.73	
FT-A 500	423.67	420.99	346.40	
FT-A Ind	398.47	393.28	313.32	
FT Gold mines	613.4	601.2	275.1	
FT Govt secs	77.21	77.0	63.80	
TOKYO				
	Jan 25	Previous	Year ago	
Nikkei-Dow	7,803.18	7,833.99	7,906.26	
Tokyo SE	574.51	575.56	582.87	
AUSTRALIA				
	Jan 25	Previous	Year ago	
All Ord.	528.5	537.6	543.3	
Metals & Mins.	463.9	477.7	383.5	
AUSTRIA				
	Jan 25	Previous	Year ago	
Credit Aktien	49.72	49.71	54.78	
BELGIUM				
	Jan 25	Previous	Year ago	
Belgium SE	105.03	105.57	88.18	
CANADA				
	Jan 25	Previous	Year ago	
Toronto Composite	1976.1	1977.5	1721.3	
Montreal Industrials	342.41	342.76	296.26	
Combined	329.07	329.38	282.83	
DENMARK				
	Jan 25	Previous	Year ago	
Copenhagen SE	103.20	104.25	96.87	
FRANCE				
	Jan 25	Previous	Year ago	
CAC Gen	103.20	104.1	104.70	
Ind. Tendance	105.70	105.0	110.70	
WEST GERMANY				
	Jan 25	Previous	Year ago	
FAZ-Aktien	241.89	241.82	229.28	
Commerzbank	727.80	738.3	683.0	
HONG KONG				
	Jan 25	Previous	Year ago	
Hang Seng	888.45	879.6	1405.23	
ITALY				
	Jan 25	Previous	Year ago	
Banca Com.	180.66	180.48	189.93	
NETHERLANDS				
	Jan 25	Previous	Year ago	
ANP-CBS Gen	102.5	103.1	87.1	
ANP-CBS Ind	87.9	87.9	68.7	
NORWAY				
	Jan 25	Previous	Year ago	
Oslo SE	114.94	116.39	116.25	
SINGAPORE				
	Jan 25	Previous	Year ago	
Straits Times	756.30	758.84	777.82	
SOUTH AFRICA				
	Jan 25	Previous	Year ago	
Golds	1003.4	977.2	521.7	
Industrial	818.0	821.3	705.0	
SPAIN				
	Jan 25	Previous	Year ago	
Madrid SE	100.65	101.22	127.27	
SWEDEN				
	Jan 25	Previous	Year ago	
J & P	987.37	1013.13	652.13	
SWITZERLAND				
	Jan 25	Previous	Year ago	
Swiss Bank	298.0	294.8	256.4	
GOLD (per ounce)				
	Jan 25	Previous	Year ago	
London	\$485	\$476		
Frankfurt	\$488.75	\$476.25		
Zurich	\$488.50	\$475.50		
Paris	\$487.84	\$480.28		
New York futures (Feb)	\$490.0	\$485.0		



NEW ISSUE

These Bonds having been sold, this announcement appears as a matter of record only.

JANUARY 1983

U.S. \$100,000,000

GenFinance N.V.

(Incorporated with limited liability in The Netherlands)

11 1/4 % Bonds Due 1990

Guaranteed on a subordinated basis as to payment of principal and interest by



Societe Generale de Banque S.A./Generale Bankmaatschappij N.V.
(Incorporated with limited liability in Belgium)

Payable as to 20 per cent. on 6th January, 1983 and as to 80 per cent. on 6th July, 1983

- | | |
|--|--|
| Credit Suisse First Boston Limited | The Nikko Securities Co., (Europe) Ltd. |
| Citicorp Capital Markets Group | Societe Generale de Banque S.A./
Generale Bankmaatschappij N.V. |
| European Banking Company Limited | Merrill Lynch International & Co. |
| Samuel Montagu & Co. Limited | Morgan Stanley International |
| Abu Dhabi Investment Company | Amro International Limited |
| Bank of Tokyo International Limited | Banca Commerciale Italiana |
| Banque Indosuez | Crédit Commercial de France |
| Creditanstalt-Bankverein | Enskilda Securities |
| IBJ International Limited | Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) |
| LTCB International Limited | Mitsubishi Bank (Europe) S.A. |
| Nippon Credit International
(HK) Ltd. | Morgan Guaranty Ltd |
| Salomon Brothers International | Societe Generale |
| Swiss Bank Corporation International Limited | Sumitomo Finance International |
| | S. G. Warburg & Co. Ltd. |
| | Wood Gundy Limited |

EEC grain
policies
lead to
instability.

CANADA				DENMARK				HOLLAND (continued)				AUSTRALIA				JAPAN (continued)			
Quoting Period	Jan. 25	Var.		Jan. 25	Price	+ or -		Jan. 24	Price	+ or -		Jan. 25	Price	+ or -		Jan. 25	Price	+ or -	
Stock																			
AMCO Inc.	22 1/4	+1/4		Aarhus A/S	350			Cent. Brocades	124.5	-1.0		ANZ Group	7.89	-0.04		Konishiroku	507	-	
Bank of Montreal	18 1/4	+1/4		Albion	163 1/2	-0.4		Cent. Finance	103	+2.5		Agrow Aust.	1.25	+0.08		Kyoto	412	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	32.4	-0.4		Hoogovens	10.4	-0.4		Amstel Pet.	1.45	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Montreal	18 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Nova Scotia	17 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Toronto	16 1/4	+1/4		Albion Bond	19.4	-2.2		Imperial Gas	11.4	-0.2		Assoc. Fuel Pulp	1.19	-		Osaka Cement	280	+0.1	
Bank of Victoria	15 1/4	+1/4		Albion Bond	19.4	-2													

A Guide to
**FINANCIAL TIMES
STATISTICS**

...they
to your
...ountants,
vestors and
p this coupon

Financial Times Business

50 per copy (includes
contact us for details.

ORDER FORM

Please send the postmark paid. Bulk discounts available on orders of 10 or more copies.

NAME (BLOCK CAPITALS PLEASE)

POSITION

COMPANY

ADDRESS

This book is fully produced in the UK
Registered in England No 202281

This book is totally protected
Registered in England No 2

CRUDE OIL AT PRICES

MARKETS

PEAN MARKET

EEC grain policies lead to instability

By Nancy Dunne in Washington

EEC policies, while they will make the community the world's second largest grain exporter by 1985, contribute to the instability of the world grain market, according to a report by the International Food Policy Research Institute in Washington D.S.

European grain production, studied between 1961 and 1980 was more volatile than in the rest of the world, according to Dr. Ulrich Koester, a researcher.

"The EEC grain policies contribute to the instability associated with inflexible price ratios, weather-induced production fluctuations and inflexible trade and storage activities," the report said. According to Mr. Koester, Europe's grain export will reach 11.5m tonnes in 1985 and 25.3m tonnes in 1990 if it continues its present policies. Europe, a major grain importer in the 1960s, has already become the world's third largest wheat exporter.

The report's findings back up U.S. trade complaints that EEC subsidies have resulted in unfair loss of American overseas markets.

Meanwhile, several Congressmen have been introducing measures to combat EEC grain trade practices. One would give bonuses from the U.S. grain stocks to new producers of U.S. agricultural products.

● Congressman Cooper Evans (Republican, Iowa) has discussed with Nigerian officials the possibility of trading U.S. farm products for Nigerian crude oil.

Unctad reveals plan to boost commodity export earnings

Brij Khindaria looks at proposals to end a downward price trend

AN EMERGENCY plan to halt and reverse the decline in commodity prices announced yesterday by the UN Conference on Trade and Development (UNCTAD).

The plan, which is to be put to the UNCTAD meeting in Geneva in June, calls on producing and consuming countries to negotiate a series of short-term commodity agreements to buy up surplus supplies as a means of reversing the downward trend in prices.

The aim is to boost commodity export earnings by developing countries by some \$20bn (£12.88bn) over the next three years.

The short-term (or interim) agreements would rely almost entirely on buffer stocks to remove surplus supplies from the market.

the market for temporary storage. They would be dismantled as soon as the plunge in prices is halted.

It is estimated that it would cost about \$30m to absorb excess supplies of 15 key commodities which account for half of exports by third world countries with the exception of oil.

A major source of financing would be UNCTAD's proposed \$750m common fund which will be financed by contributions from developed countries before September 30 to allow operations to start next January.

But prospects for the fund remain slim and both the fund and the UNCTAD's Integrated Programme of Commodities (IPC), which the fund would finance, may have to be overhauled after the UNCTAD meeting in Belgrade next June.

The integrated programme was designed to contain agreements to provide buffer stocks for 18 commodities. So far, only five agreements have been completed—for cocoa, coffee, natural rubber, sugar and tin.

All five are working very imperfectly and accords for other commodities—such as bananas, cotton, jute, sisal, tea, tropical timber, bauxite, copper, iron ore, phosphate rock—remain out of reach because of differences between producers and consumers, and among third world producers themselves.

The relationship between the international commodity agreements (ICA) and the common fund has to be worked out. The ICA managers have emphasised that they do not want to surrender control of money available to them to the managing committee of the common fund.

UNCTAD is trying to attack the problem of finances for commodity price stabilisation from several different angles, each fraught with controversy.

Coffee prices climb to 30-month high

By John Edwards

COFFEE prices rose to the highest level in 30 years as the London robusta futures market yesterday. The March position closed 517 up at £1,584.5 a tonne after reaching £1,700 at one stage. The January position breached £2,000 before closing at £1,584.5 a tonne.

The shortage of immediately available supplies of robusta coffee continues to dominate the nearby positions.

The market was further boosted by the weakness of sterling plus the rally in gold, which also helped push London cocoa values to new peaks.

The May futures position jumped the permissible limit up of £40 and closed £48 higher at £1,231.5 a tonne.

Traders said producing countries were mainly withdrawn from the market.

Copper advances strongly following gold rally

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES advanced strongly on the London Metal Exchange yesterday following the rally in gold and continued nervousness over the value of sterling. The high grade cash price closed 521 up at £1,019.5 a tonne.

The market virtually ignored confirmation that the Southern Peru copper strike had ended with a return to work not only at the Inca mine but also at El Cuajone and the Plo smelter.

The rise in copper and precious metals helped drive other metals higher too. Aluminium futures reached the highest level since August 1980 with the cash price closing 111 up at £712.5 a tonne.

Ironically, the rise coincided with a Reuters report from the National Bureau of Economic Research that the U.S. economy was closing two more quarters at its Chalmers plant.

The company said the closures, resulting from poor demand, will cut overall operating rate to 43.0m short tons—39 per cent of its annual capacity of 110m short tons.

There was reported to be some U.S. consumer demand, as well as a considerable amount of element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

Soviet move may stabilise timber prices

Financial Times Reporter

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

EXPORTERS. The Soviet forest products selling organisation, has entered this year's softwood market with a price schedule circulated to importers.

Initial market reaction is that the Soviet move will introduce an element of stability in softwood prices which will be welcomed by importers. Russian prices are competitive with those in the U.S. where comparisons can be made.

The last Soviet schedule was issued in June last year. Since then, the Swedish krona on which prices are based has been devalued by 18 per cent and there has been considerable downward movement in sterling. These currency factors make price comparisons complicated but the top grade of redwood (pine) in the present schedule is around 5 per cent dearer when compared with June, while white wood (spruce) prices remain stable.

April start for silver options trading

THE European Options Exchange is making the final preparations to introduce silver options trading. It is expected to begin in April in both Amsterdam and Vancouver, allowing business for 16 hours a day. Each option will cover 1,000 oz of silver.

● MEXICO fleece of 19/24 microns, all skinnings and cardings were up to 1 per cent dearer at Newcastle. At Portland, merino fleece of 19/20 microns was slightly dearer, 21/24 microns was up by 1.5 per cent, and skinnings were basically unchanged.

● AUSTRALIA will spend A\$640m (£407.64m) over the next five years to expand and improve water resources, by building small and medium sized dams. Proposals to reverse the flow of some rivers to irrigate the interior will also be examined.

● SOUTH AFRICA'S 1982-83 maize crop should be about the same as last season's 8.32m tonnes. This would leave an export surplus of about 2m tonnes.

● CRUDE palm oil production in Malaysia rose 24.3 per cent in 1982 and palm kernel production went up about 54 per cent. Increases were attributed to newly matured palms, introduction of a pollinating weevil and favourable weather.

● ZAIRE has signed a \$30m (£19.45m) contract to sell 30,000 tonnes of copper, 300 tonnes of cobalt and 5,000 tonnes of zinc this year.

PRICE CHANGES

in tonnes unless stated otherwise

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

BRITISH COMMODITY MARKETS

in tonnes unless stated otherwise

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

BASE METALS

in tonnes unless stated otherwise

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25 1983 + or - Month ago

Jan. 25

Britannia Co. of Unit Truists Ltd. (aXcXcXc)

[illegible]

Program 1 Sample End Menu (a)

Henderson Administration (a) (b) (c)

Lloyd's Life Unit Test. Mngers. Ltd.

National Westminster (a)

Exempt Funds

206

[illegible]

EUROPEAN OPTIONS EXCHANGE

10 NL 82.11 85-89
G 510752 25

43211252 LONDON

	Option	
BP (USP 316)	280 290 300	
CGF (USP 524)	480 490 500 510 520 530 540 550	
CTO (USP 74)	70 80 90 100	
CQA (USP 142)	120 130 140 150	
GEC (USP 196)	167 177 187 197 207 217 227 237 247 257	
GMM (USP 358)	240 250 260 270 280 290 300 310 320 330 340 350	
IQI (USP 370)	360 370 380 390 400 410 420 430 440 450 460 470 480 490 500	

CALLS

311

		Option	
1615	July	SHL (USP 410)	3600
24	"	"	3820
25	"	"	4900
26	"	"	"
27	"	"	"
28	"	"	"
29	"	"	"
30	"	"	"
31	"	"	"
32	"	"	"
33	"	"	"
34	"	"	"
35	"	"	"
36	"	"	"
37	"	"	"
38	"	"	"
39	"	"	"
40	"	"	"
41	"	"	"
42	"	"	"
43	"	"	"
44	"	"	"
45	"	"	"
46	"	"	"
47	"	"	"
48	"	"	"
49	"	"	"
50	"	"	"
51	"	"	"
52	"	"	"
53	"	"	"
54	"	"	"
55	"	"	"
56	"	"	"
57	"	"	"
58	"	"	"
59	"	"	"
60	"	"	"
61	"	"	"
62	"	"	"
63	"	"	"
64	"	"	"
65	"	"	"
66	"	"	"
67	"	"	"
68	"	"	"
69	"	"	"
70	"	"	"
71	"	"	"
72	"	"	"
73	"	"	"
74	"	"	"
75	"	"	"
76	"	"	"
77	"	"	"
78	"	"	"
79	"	"	"
80	"	"	"
81	"	"	"
82	"	"	"
83	"	"	"
84	"	"	"
85	"	"	"
86	"	"	"
87	"	"	"
88	"	"	"
89	"	"	"
90	"	"	"
91	"	"	"
92	"	"	"
93	"	"	"
94	"	"	"
95	"	"	"
96	"	"	"
97	"	"	"
98	"	"	"
99	"	"	"
100	"	"	"
101	"	"	"
102	"	"	"
103	"	"	"
104	"	"	"
105	"	"	"
106	"	"	"
107	"	"	"
108	"	"	"
109	"	"	"
110	"	"	"
111	"	"	"
112	"	"	"
113	"	"	"
114	"	"	"
115	"	"	"
116	"	"	"
117	"	"	"
118	"	"	"
119	"	"	"
120	"	"	"
121	"	"	"
122	"	"	"
123	"	"	"
124	"	"	"
125	"	"	"
126	"	"	"
127	"	"	"
128	"	"	"
129	"	"	"
130	"	"	"
131	"	"	"
132	"	"	"
133	"	"	"
134	"	"	"
135	"	"	"
136	"	"	"
137	"	"	"
138	"	"	"
139	"	"	"
140	"	"	"
141	"	"	"
142	"	"	"
143	"	"	"
144	"	"	"
145	"	"	"
146	"	"	"
147	"	"	"
148	"	"	"
149	"	"	"
150	"	"	"
151	"	"	"
152	"	"	"
153	"	"	"
154	"	"	"
155	"	"	"
156	"	"	"
157	"	"	"
158	"	"	"
159	"	"	"
160	"	"	"
161	"	"	"
162	"	"	"
163	"	"	"
164	"	"	"
165	"	"	"
166	"	"	"
167	"	"	"
168	"	"	"
169	"	"	"
170	"	"	"
171	"	"	"
172	"	"	"
173	"	"	"
174	"	"	"
175	"	"	"
176	"	"	"
177	"	"	"
178	"	"	"
179	"	"	"
180	"	"	"
181	"	"	"
182	"	"	"
183	"	"	"
184	"	"	"
185	"	"	"
186	"	"	"
187	"	"	"
188	"	"	"
189	"	"	"
190	"	"	"
191	"	"	"
192	"	"	"
193	"	"	"
194	"	"	"
195	"	"	"
196	"	"	"
197	"	"	"
198	"	"	"
199	"	"	"
200	"	"	"
201	"	"	"
202	"	"	"
203	"	"	"
204	"	"	"
205	"	"	"
206	"	"	"
207	"	"	"
208	"	"	"
209	"	"	"
210	"	"	"
211	"	"	"
212	"	"	"
213	"	"	"
214	"	"	"
215	"	"	"
216	"	"	"
217	"	"	"
218	"	"	"
219	"	"	"
220	"	"	"
221	"	"	"
222	"	"	"
223	"	"	"
224	"	"	"
225	"	"	"
226	"	"	"
227	"	"	"
228	"	"	"
229	"	"	"
230	"	"	"
231	"	"	"
232	"	"	"
233	"	"	"
234	"	"	"
235	"	"	"
236	"	"	"
237	"	"	"
238	"	"	"
239	"	"	"
240	"	"	"
241	"	"	"
242	"	"	"
243	"	"	"
244	"	"	"
245	"	"	"
246	"	"	"
247	"	"	"
248	"	"	"
249	"	"	"
250	"	"	"
251	"	"	"
252	"	"	"
253	"	"	"
254	"	"	"
255	"	"	"
256	"	"	"
257	"	"	"
258	"	"	"
259	"	"	"
260	"	"	"
261	"	"	"
262	"	"	"
263	"	"	"
264	"	"	"
265	"	"	"
266	"	"	"
267	"	"	"
268	"	"	"
269	"	"	"
270	"	"	"
271	"	"	"
272	"	"	"
273	"	"	"
274	"	"	"
275	"	"	"
276	"	"	"
277	"	"	"
278	"	"	"
279	"	"	"
280	"	"	"
281	"	"	"
282	"	"	"
283	"	"	"
284	"	"	"
285	"	"	"
286	"	"	"
287	"	"	"
288	"	"	"
289	"	"	"
290	"	"	"
291	"	"	"
292	"	"	"
293	"	"	"
294	"	"	"
295	"	"	"
296	"	"	"
297	"	"	"
298	"	"	"
299	"	"	"
300	"	"	"
301	"	"	"
302	"	"	"
303	"	"	"
304	"	"	"
305	"	"	"
306	"	"	"
307	"	"	"
308	"	"	"
309	"	"	"
310	"	"	"
311	"	"	"
312	"	"	"
313	"	"	"
314	"	"	"
315	"	"	"
316	"	"	"
317	"	"	"
318	"	"	"
319	"	"	"
320	"	"	"
321	"	"	"
322	"	"	"
323	"	"	"
324	"	"	"
325	"	"	"
326	"	"	"
327	"	"	"
328	"	"	"
329	"	"	"
330	"	"	"
331	"	"	"
332	"	"	"
333	"	"	"
334	"	"	"
335	"	"	"
336	"	"	"
337	"	"	"
338	"	"	"
339	"	"	"
340	"	"	"
341	"	"	"
342	"	"	"
343	"	"	"
344	"	"	"
345	"	"	"
346	"	"	"
347	"	"	"
348	"	"	"
349	"	"	"
350	"	"	"
351	"	"	"
352	"	"	"
353	"	"	"
354	"	"	"
355	"	"	"
356	"	"	"
357	"	"	"
358	"	"	"
359	"	"	"
360	"	"	"
361	"	"	"
362	"	"	"
363	"	"	"
364	"	"	"
365	"	"	"
366	"	"	"
367	"	"	"
368	"	"	"
369	"	"	"
370	"	"	"
371	"	"	"
372	"	"	"
373	"	"	"
374	"	"	"
375	"	"	"
376	"	"	"
377	"	"	"
378	"	"	"
379	"	"	"
380	"	"	"
381	"	"	"
382	"	"	"
383	"	"	"
384	"	"	"
385	"	"	"
386	"	"	"
387	"	"	"
388	"	"	"
389	"	"	"
390	"	"	"
391	"	"	"
392	"	"	"
393	"	"	"
394	"	"	"
395	"	"	"
396	"	"	"
397	"	"	"
398	"	"	"
399	"	"	"
400	"	"	"
401	"	"	"
402	"	"	"
403	"	"	"
404	"	"	"
405	"	"	"
406	"	"	"
407	"	"	"
408	"	"	"
409	"	"	"
410	"	"	"
411	"	"	"
412	"	"	"
413	"	"	"
414	"	"	"
415	"	"	"
416	"	"	"
417	"	"	"
418	"	"	"
419	"	"	"
420	"	"	"
421	"	"	"
422	"	"	"
423	"	"	"
424	"	"	"
425	"	"	"
426	"	"	"
427	"	"	"
428	"	"	"
429	"	"	"
430	"	"	"
431	"	"	"
432	"	"	"
433	"	"	"
434	"	"	"
435	"	"	"
436	"	"	"
437	"	"	"
438	"	"	"
439	"	"	"
440	"	"	"
441	"	"	"
442	"	"	"
443	"	"	"
444	"	"	"
445	"	"	"
446	"	"	"
447	"	"	"
448	"	"	"
449	"	"	"
450	"	"	"
451	"	"	"
452	"	"	"
453	"	"	"
454	"	"	"
455	"	"	"
456	"	"	"
457	"	"	"
458	"	"	"
459	"	"	"
460	"	"	"
461	"	"	"
462	"	"	"
463	"	"	"
464	"	"	"
465	"	"	"
466	"	"	"
467	"	"	"
468	"	"	"
469	"	"	"
470	"	"	"
471	"	"	"
472	"	"	"
473	"	"	"
474	"	"	"
475	"	"	"
476	"	"	"
477	"	"	"
478	"	"	"
479	"	"	"
480	"	"	"
481	"	"	"
482	"	"	

50,000 people in the United Kingdom suffer from progressively paralysing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.
We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.



Every Saturday the Financial Times publishes
a table giving details of

BUILDING SOCIETY RATES

on offer to the public

For further advertising details please ring:

01-248 8000, Extn. 3606

Companies and Markets

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling and dollar lose ground

Sterling continued to lose ground yesterday, touching a record low against the dollar and falling sharply against European currencies. Market attention remained focused on the possibility of lower North Sea oil prices. However, sentiment was marginally improved as the pound recovered from its early losses against the dollar.

The dollar fell back after its recent sharp rise as the market pined for breath. Some sources suggested that the effect of lower oil prices would benefit those countries with a high level of oil imports notably Japan and West Germany and there was a good deal of switching into these currencies from the dollar.

STERLING—Trading range against the dollar in 1982-83 is 1.9623 to 1.9370. December average 1.9176. Trade weighted index 81.0 against 81.1 at noon and 81.2 at the close. The pound fell to 81.0 on Monday and 81.0 six months ago. Sterling is very weak on fears of lower North Sea oil prices and the possibility of a cut in UK balance of payments. There is also uncertainty as to the timing of the next general election. Sterling has been trading on just above a record low against the dollar and has

recently begun to lose ground against European currencies as well. Sterling opened around \$1.5250 against the dollar and fell quickly to an all time low of \$1.5170 at which point the market detected intervention by the Bank of England. The rate soon recovered to around \$1.53 and continued to rise as the market pushed sterling to a best level of \$1.5450. Light selling out of the U.S. saw the pound slip back to finish at \$1.5365-1.5375, a fall of 35 points and its worst closing level ever. Sterling failed to show any recovery against European currencies however and finished around the day's

low against the D-mark at DM 3.7250 from DM 3.8025 and Sfr 3.06 compared with Sfr 3.1250. It was also weak against the yen at ¥362.75 from ¥370.75 and FFf 10.55 against FFf 10.78.

DOLLAR — Trade-weighted index (Bank of England) 119.9 against 118.2 six months ago. The dollar has returned to favour recently as hopes of an early cut in the U.S. discount rate recede. The prospect of large Federal fund-raising has also kept rates firm, while fundamentals such as trade and budget deficits are being ignored at the moment.

The dollar finished near to its

worst level of the day against most currencies. It fell against the D-mark to DM 2.4215 from DM 2.4670 and Sfr 1.99 from Sfr 2.0275. Against the yen it slipped to ¥233 from ¥240.50 and FFf 6.8525 from FFf 6.9550.

D-MARK — Trading range against the dollar in 1982-83 is 2.3440 to 2.4410. December average 2.4225. Trade-weighted index 128.0 against 125.8 six months ago. The D-mark has shown a weaker tendency recently in the run up to a March general election. But as the possibility of an interest-rate cut before the election recedes so the D-mark has been a little steadier overall.

The D-mark was mostly firmer at yesterday's fixing in Frankfurt. The dollar met with selling as the market adjusted after recent sharp rises in the U.S. The Bundesbank sold a token \$10m when the dollar was fixed lower at DM 2.4322 down from Monday's 1983 high of DM 2.4781. Sterling also rose from DM 3.810 to DM 3.7490 from DM 3.810. Within the EMS the French franc was weaker at FFf 52.29 per FFf 100 from DM 51.51 and the Belgian franc DM 5.125 per FFf 100 compared with DM 5.1200.

EMS EUROPEAN CURRENCY UNIT RATES

	Current rate	Change from 1982-83	% change from 1982-83	Divergence limit %
Belgian franc	44.7904	44.7780	-0.03	+0.55
Dutch guilder	3.6033	3.6033	0.00	0.00
French franc	6.5596	6.5596	0.00	0.00
German mark	3.3757	3.3757	0.00	0.00
Italian lira	1.3607	1.3607	0.00	0.00
Spanish peseta	166.6371	166.6371	0.00	0.00
Swiss franc	2.00	2.00	0.00	0.00
UK sterling	1.5365	1.5365	0.00	0.00

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

	Jan. 25	Jan. 24	Jan. 23	Jan. 22	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 17	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Jan. 12	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Jan. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sept. 30	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25	Sept. 24	Sept. 23	Sept. 22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12	Sept. 11	Sept. 10	Sept. 9	Sept. 8	Sept. 7	Sept. 6	Sept. 5	Sept. 4	Sept. 3	Sept. 2	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28	December 27	December 26	December 25	December 24	December 23	December 22	December 21	December 20	December 19	December 18	December 17	December 16	December 15	December 14	December 13	December 12	December 11	December 10	December 9	December 8	December 7	December 6	December 5	December 4	December 3	December 2	December 1	November 30	November 29	November 28	November 27	November 26	November 25	November 24	November 23	November 22	November 21	November 20	November 19	November 18	November 17	November 16	November 15	November 14	November 13	November 12	November 11	November 10	November 9	November 8	November 7	November 6	November 5	November 4	November 3	November 2	November 1	October 31	October 30	October 29	October 28	October 27	October 26	October 25	October 24	October 23	October 22	October 21	October 20	October 19	October 18	October 17	October 16	October 15	October 14	October 13	October 12	October 11	October 10	October 9	October 8	October 7	October 6	October 5	October 4	October 3	October 2	October 1	September 30	September 29	September 28	September 27	September 26	September 25	September 24	September 23	September 22	September 21	September 20	September 19	September 18	September 17	September 16	September 15	September 14	September 13	September 12	September 11	September 10	September 9	September 8	September 7	September 6	September 5	September 4	September 3	September 2	September 1	August 31	August 30	August 29	August 28	August 27	August 26	August 25	August 24	August 23	August 22	August 21	August 20	August 19	August 18	August 17	August 16	August 15	August 14	August 13	August 12	August 11	August 10	August 9	August 8	August 7	August 6	August 5	August 4	August 3	August 2	August 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28	December 27	December 26	December 25	December 24	December 23	December 22	December 21	December 20	December 19	December 18	December 17	December 16	December 15	December 14	December 13	December 12	December 11	December 10	December 9	December 8	December 7	December 6	December 5	December 4	December 3	December 2	December 1	November 30	November 29	November 28	November 27	November 26	November 25	November 24	November 23	November 22	November 21	November 20	November 19	November 18	November 17	November 16	November 15	November 14	November 13	November 12	November 11	November 10	November 9	November 8	November 7	November 6	November 5	November 4	November 3	November 2	November 1	October 31	October 30	October 29	October 28	October 27	October 26	October 25	October 24	October 23	October 22	October 21	October 20	October 19	October 18	October 17	October 16	October 15	October 14	October 13	October 12	October 11	October 10	October 9	October 8	October 7	October 6	October 5	October 4	October 3	October 2	October 1	September 30	September 29	September 28	September 27	September 26	September 25	September 24	September 23	September 22	September 21	September 20	September 19	September 18	September 17	September 16	September 15	September 14	September 13	September 12	September 11	September 10	September 9	September 8	September 7	September 6	September 5	September 4	September 3	September 2	September 1	August 31	August 30	August 29	August 28	August 27	August 26	August 25	August 24	August 23	August 22	August 21	August 20	August 19	August 18	August 17	August 16	August 15	August 14	August 13	August 12	August 11	August 10	August 9	August 8	August 7	August 6	August 5	August 4	August 3	August 2	August 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28	December 27	December 26	December 25	December 24	December 23	December 22	December 21	December 20	December 19	December 18	December 17	December 16	December 15	December 14	December 13	December 12	December 11	December 10	December 9	December 8	December 7	December 6	December 5	December 4	December 3	December 2	December 1	November 30	November 29	November 28	November 27	November 26	November 25	November 24	November 23	November 22	November 21	November 20	November 19	November 18	November 17	November 16	November 15	November 14	November 13	November 12	November 11	November 10	November 9	November 8	November 7	November 6	November 5	November 4	November 3	November 2	November 1	October 31	October 30	October 29	October 28	October 27	October 26	October 25	October 24	October 23	October 22	October 21	October 20	October 19	October 18	October 17	October 16	October 15	October 14	October 13	October 12	October 11	October 10	October 9	October 8	October 7	October 6	October 5	October 4	October 3	October 2	October 1	September 30	September 29	September 28	September 27	September 26	September 25	September 24	September 23	September 22	September 21	September 20	September 19	September 18	September 17	September 16	September 15	September 14	September 13	September 12	September 11	September 10	September 9	September 8	September 7	September 6	September 5	September 4	September 3	September 2	September 1	August 31	August 30	August 29	August 28	August 27	August 26	August 25	August 24	August 23	August 22	August 21	August 20	August 19	August 18	August 17	August 16	August 15	August 14	August 13	August 12	August 11	August 10	August 9	August 8	August 7	August 6	August 5	August 4	August 3	August 2	August 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March
--	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	-------	-------	-------	-------	-------	-------	-------	-------	-------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	-------	-------	-------	-------	-------	-------	-------	-------	-------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	-------	-------	-------	-------	-------	-------	-------	-------	-------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	--------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	-------	-------	-------	-------	-------	-------	-------	-------	-------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	----------	----------	----------	----------	----------	----------	-------

FINANCIAL TIMES SURVEY



Pictures: Leonard Barr

Indian Industry

International interest is increasing rapidly in India's industrial expansion which ranges from high technology and heavy engineering to small businesses and traditional crafts. But there are immense problems and the next two or three years will test the country's potential.

Government seeks planned expansion

By JOHN ELLIOTT, Industrial Editor

INDIAN INDUSTRY is at a crossroads. Within the next couple of years it could either begin to justify the international interest now being heaped upon it and move into a period of significant and efficient expansion.

Alternatively, it could founder in the morass of immense social, political and industrial problems which have held back its development in the past and which are now causing setbacks for Mrs Gandhi's Congress I Government.

Throughout the country there are signs of imminent breakthroughs into a new industrial era. But the country's traditional problems remain, and political defeats suffered earlier this month by Mrs Gandhi raise important questions - marks about the future.

The potential new era would include expanded foreign involvement in industry, a reduction of bureaucratic controls, increased technology and efficiency, and more widespread employment. It would prove the wisdom of Mrs Gandhi's policies and set the country on a new path.

But for the time being, the breakthroughs that such activity problems are hopes for the future. Mrs Gandhi herself suffered a serious political setback earlier this month when Congress I was humiliated in three State elections. Further key tests in other States have to be faced soon. Unless they produce better results, the stability and

The projects range from steel-works, power stations and port developments to colour television studios, telephone systems and railway computer networks.

Several Japanese automotive companies are moving into the country, followed maybe by other industries, which could have a significant impact on Indian management.

The pace of international technical collaborations and equity investment is also increasing with several countries. In all parts of India there are reports of constant visits of bankers and industrialists from Europe, the U.S. and Japan sipping up the business opportunities.

But for the time being, the breakthroughs that such activity problems are hopes for the future. Mrs Gandhi herself suffered a serious political setback earlier this month when Congress I was humiliated in three State elections. Further key tests in other States have to be faced soon. Unless they produce better results, the stability and

permanence of her policies will be questioned. And even before the election defeats, Mrs Gandhi's policies had suffered setbacks because industrial expansion last year was hampered by some traditional and some new problems.

Poor monsoon

A poor monsoon, a continuing heavy-handed bureaucracy, and appalling public sector inefficiency in areas such as electricity supply, have combined with tight credit restrictions, increased cheap imports and the world recession to curb expansion.

Industrial growth for 1982-83 is projected by the Federation of Indian Chambers of Commerce at less than 5 per cent compared with 8.2 per cent in 1981-82. But Mr. P. N. Panandikar, the chamber's secretary general, denies that there is a recession. Instead he reflects a general mood of optimism for this year, partly induced by recent relaxations of credit controls and some public sector financing. "Judging by the way industry is moving with

finance from institutions and with licence approvals I expect the figures to be well up in 1983-84."

Dr. Freddie Mater, a director and economic advisor at the Tata group, is less sure and declares that "it is difficult to say anything with confidence."

He stresses the need for the winter "rabi" harvest to go a considerable way to compensate for the losses of the "kharif" crop. This would help correct some of the problems caused by the poor monsoon which cut consumer demand and also caused extra industrial power shortages because dry farmland needed extra electricity for irrigation pumps and because the water shortage hit hydro-power output.

The Government expects monthly growth figures for the past four months to show improvements. Industrial production only grew by 4.2 per cent in the four months to August last year above the same period in 1981. This compared with 10.7 per cent for the same four months in 1981 over 1980.

The 4.2 per cent was expected to improve to 4.5 per cent for the four months to September this year, and then maybe rise to 7 per cent for the period to October.

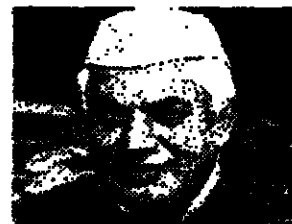
Against this background, the Government is pursuing a wide-ranging and expensive industrial policy which tries to balance the often conflicting industrial and social targets of boosting technological efficiency and increasing employment, especially in backward areas.

This starts with massive investments aimed at making the country self-reliant with the help of foreign technology and finance in core industries such as oil, steel, fertilisers and cement, in addition to making a special case of defence and allied industries.

"There is no question of self-sufficiency in the sense of being self-contained in any area of economic activity. The objective is to be self-reliant in the sense of being able to function on our own if need be," says Mr. N. D. Tiwari.

CONTINUED ON NEXT PAGE

CONTENTS



India's aim for self-reliance; Mr N. D. Tiwari, the Industry Minister, discusses the country's industrial policy. See Page II

Economy and politics	III
Management	IV
Private and public sectors	VI-VII
Foreign involvement	VIII
Reviews of key sectors	IX-XII

● Editorial production of this survey by Mike Wiltshire. Design: Philip Hunt.

MAJOR INDUSTRY GROUPS

(showing employment percentage share)	
Food	6.8
Beverages, tobacco	5.1
Textiles	23.1
Wood and paper	4.8
Leather, rubber and plastics	2.8
Chemicals	5.8
Mineral products	4.3
Basic metals	7.1
Metal products	2.7
Electrical machinery	3.9
Other machinery	5.4
Transport equipment	5.0
Electricity	6.8

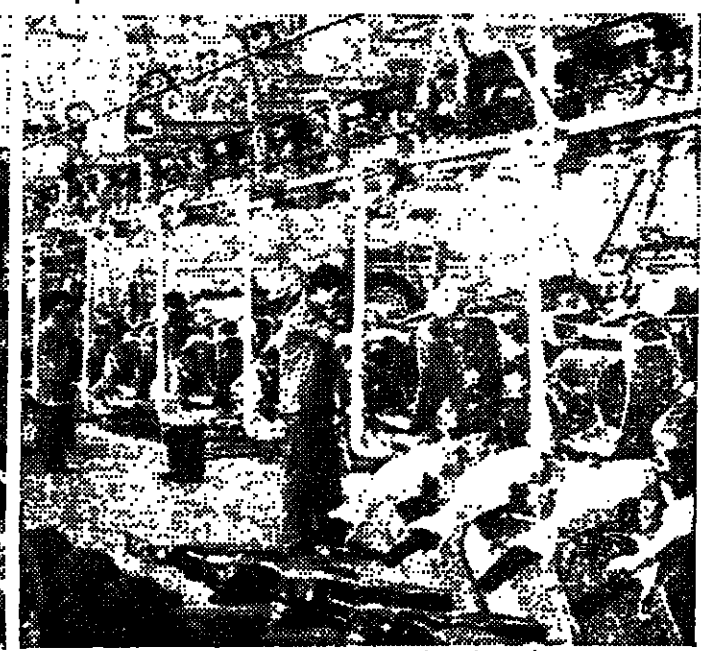
OTHER KEY STATISTICS

Population: 686.2m
Working population: 162m (1980); registered job seekers 16.2m (1980).
Area: 3,136,866 sq km.
Life expectancy: 54 years.
GDP 1980: Rs 1,256.8bn; US\$159.8bn
Per capita: Rs 1,831.5; US\$232.9
Trade: Exports 1981: Rs 62,840m
Imports, 1981: Rs 119,800m
Foreign exchange reserves: December, 1981: US\$3,764m
Currency: Rupee; £=Rs 15.54
\$=Rs 9.756
Exchange rates: 1980 average: \$=Rs 7.863
1981 average: \$=Rs 8.659

IS INDIA AN
ADVANCED
COUNTRY OR A
DEVELOPING
COUNTRY?

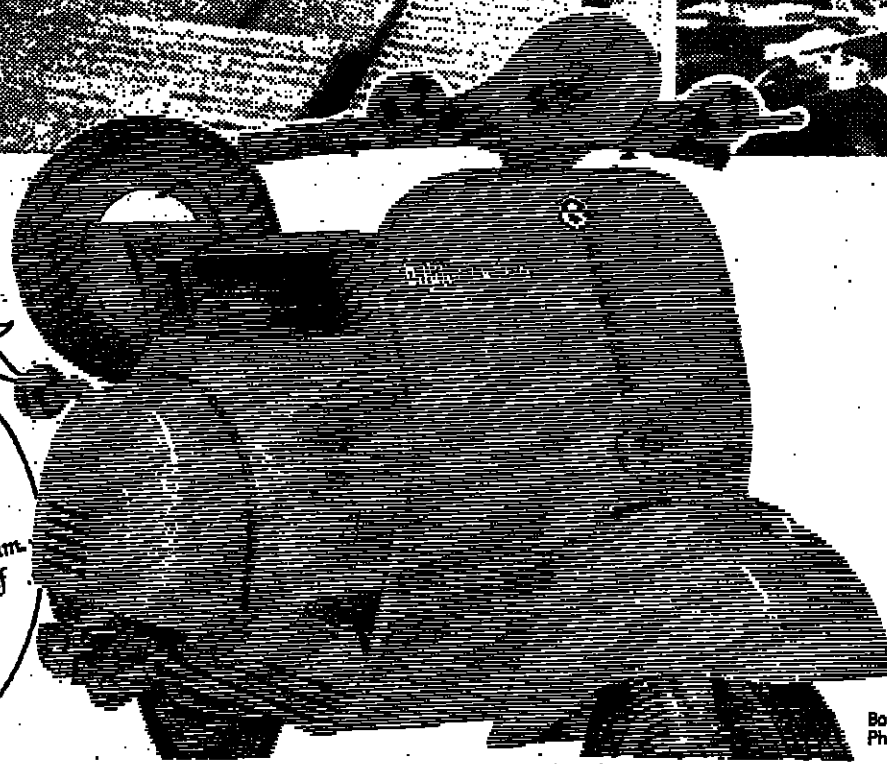


BOTH!



BAJAJ AUTO WELCOMES THE DELEGATES TO DAVOS

This year too, India is participating in the Symposium at Davos, organised by the European Management Forum. Our country's delegation will include chief executives from a variety of industries. We're serious about European business.



But, Bajaj Auto's reputation doesn't ride only on scooters. In fact, we have a whole two- and three-wheeler line-up of motorcycles, autorikshas, delivery vans, auto-trailers and pick-up vans. And, when you consider the number of ancillary industries needed to keep just one such plant operating, and the ten thousand people who keep it running, you'll realise how representative Bajaj Auto is of the new India.

An India where the transition from 'developing' to 'advanced' is only a matter of time.

bajaj auto Ltd

Value for money, for years

Bajaj Auto Limited Akurdi Pune 411 035 India Phone 28251 Cable AUTORIKSHA Telex PH 0145-308

INDIAN INDUSTRY II

Mr. Tiwari discusses the aims of India's industrial policy
with John Elliott

Aiming for self-reliance

INDIA'S INDUSTRIAL policy has moved a long way in the past 10 years from the days when the country's fears of being exploited industrially led to almost closed doors, oppressive controls, and a distrust of foreign investors.

Those attitudes are still apparent as undercurrents of industrial policy, but the public face adopted by the Government is very different.

Mr Narayan Datt Tiwari, Minister for Industry, Steel and Mines, sums up the new approach with three statements:

● "The industrial policy has not changed. Procedures, however, have been streamlined and clearances expedited."

● "The objective is to be self-reliant in the sense of being able to function on our own, if need be."

● "My message to foreign companies is: please study our realistic policies which provide ample scope for productive collaboration in major fields of investment."

Mr Tiwari also says that the Government has "no idea of reversing our import policy," although he adds that "corrective action" is being taken where imports affect production in India.

With the confident ease of a politician who has risen to Cabinet rank through a series of key Congress Party posts, Mr Tiwari dismisses ideas that India can be "self-sufficient." But he insists it must be self-reliant in "vital requirements," such as steel and other vital commodities.

"No country can be self-sufficient in itself. But there are points in a nation's history where it may need to meet vital requirements without any support from outside," he declares, illustrating the country's preoccupation with international tensions.

Aged 57, Mr Tiwari is a close ally and emissary of Mrs Gandhi. When I met him in New Delhi recently he was playing a major role for the Congress Party in the elections in Andhra Pradesh, one of three states where Mrs Gandhi was to suffer serious electoral setbacks early this month. His job was to be the official observer, helping to choose the candidates and be in charge of the party's campaign.

His own political base is in Uttar Pradesh. He was Chief Minister there from 1976-77 and established a reputation as an experienced politician, skilled in conciliation and negotiation. Since the Gandhi Government came to power in 1980 he has helped sort out political problems in various States as well as holding cabinet rank.

His first Delhi post, in 1980, was the



Mr Tiwari, a close ally of Mrs Gandhi.

deputy chairmanship of the Planning Commission which mainly involved his handling rival claims from different States. He was also Minister of Labour for a year.

He has been Minister of Industry for 17 months, adding the steel and mines portfolios to his responsibilities at the beginning of last year.

As a State politician in Uttar Pradesh for nearly 30 years from the early 1950s, he became specially concerned about the development of backward areas and of agriculture. This comes through clearly now that he is Industry Minister.

He is uncompromising in his defence of the Government's policy to persuade, if not coerce, companies to set up in undeveloped "backward" and "no industry" areas, so taking a different view from Mr L. K. Jha, Mrs Gandhi's special economic adviser (see next page).

Suggesting that such direction of industry is little different from some European countries' regional policies over the past 30 years, the minister says:

"It is certainly in the country's interest to achieve an even spread of industrialisation. Isolated pockets of affluence only sharpen social disaffection. In a vast country like India, with social problems, we cannot have vast tracts without industry."

The Government's aim, emphasised recently in speeches by Mrs Gandhi and Mr Tiwari, is to attract to the areas those industries with "widest linkage effects." Turning to the Government's special support for small scale industries, Mr Tiwari says: "Certain areas of industrial activity which are intensive of employment, which can be widely dispersed, and which are oriented to precision and individual skills, should normally be developed in the small-scale sector. Our small sector development has been spectacular in the sense that we have over 100 small units. The ratio of 'sick' units is very small."

The Government has "reserved" 835 manufactured items, ranging from light engineering and tape recorders and televisions for manufacture in the small sector. This is a controversial aspect of the policy, partly because it ignores economy of scale.

But illustrating India's over-riding concern about providing jobs, Mr Tiwari says that "it is the most economic way of manufacturing because it has the most favourable capital-employment ratio."

Concern about employment prospects also dominates thinking on high technology. Mr Tiwari acknowledges, for example, that robots may have a place in Indian industry, but adds that for employment and cost reasons it would not make sense for too much work to be done by machines.

He uses the Government's official words "appropriate technology" to explain what he means: "We must apply appropriate technology at different levels, harmoniously blending what is available so that at a cottage level you improve the handloom and the spinning wheel. You must also use technology for the bullock cart which needs better wheels and shafts to transform its efficiency. We shall not change our technology overnight."

On a different scale, Mr Tiwari rejects suggestions that India is wasting scarce resources by vastly expanding its steel industry at a time of world steel surplus. The surplus, he says, is a "monetary phenomenon." He clearly wants India to be fully self-reliant in steel, although he recognises that it will have to import various special products.

And to critics of the performance of the country's economy in 1982 (dubbed "Productivity Year" by Mrs Gandhi), he retorts: "While the world is tilting to a negative growth in industrial production, we have maintained a positive thrust."

Fresh moves to ease industrial controls

INDUSTRIAL CONTROLS play a major role in the life of companies in India. Regular pilgrimages are made by businessmen from cities and factories all over the country to the centres of power in Delhi. There the businessmen often sit for hours in the outer offices of influential government civil servants, waiting for a few minutes with the man who has the power to sign a piece of paper and clear a key stage of some project through the myriad of Indian controls.

These controls have been considerably relaxed during the past couple of years, especially in the last nine months. The most recent initiative, announced earlier this month, was aimed at speeding up industrial development approvals for investments by Indians living abroad and for export-oriented projects.

In many areas, licensing controls have been eased, foreign technology is being accepted more willingly, and imports restrictions have been relaxed. But the basic policy of industrial controls has not been changed and there are many reports of bureaucrats at various levels in the Government being unwilling to accept the liberal spirit of the policy being pushed by Mrs Gandhi and her closest advisers.

At a senior level, a more relaxed regime is being pursued, as far as is possible, within a system which believes in central control.

No apologies
"I am not at all apologetic about our bureaucracy system. There is a system, and there shall be a system, and such a system is good for investors in today's unstable world," an investment adviser in London was told a few months ago by Mr S. M. Ghosh, the Secretary for Industry, who is in charge of industrial licensing.

The problem, however, is that many Indian foreign businessmen consider the regime demotivating. Mr Ghosh dismissed such worries in London as "a lingering twilight of people making excuses and alibiing them." But one businessman told me in Madras: "The Government should get a little wiser and say 'do, rather than 'do not'."

Another in Bombay said "the spirit of enterprise among Indian businessmen is underrated. What does exist, however, is an atmosphere in which people do give up. We all waste so much time lobbying 'in Delhi, instead of managing 'in Bombay. The Government is now being considered by the Cabinet. One is a package of measures to encourage companies to set up in designated backward areas, perhaps compensating them for the extra costs involved in building up a plant in locations with no industry.

The second is a faster "green channel" of licensing for certain categories of industries which are suitable for being spread around backward areas and for industries which produce key goods. About 30 per cent of manufacturing industry might be covered by this concession.

Mr Ghosh... "I am not at all apologetic about our bureaucracy system"

A further list of key industries is being considered which would cover areas in which monopoly (MRTP) houses could invest without running into problems under the country's monopoly legislation. Fertilisers, high technology capital goods and other items now being imported are likely to be included.

Considerable changes have already been introduced and this is generally recognised throughout Indian industry. First, there has been a relaxation of import controls on raw materials and industrial machinery in short supply in India.

The policy is operated through bank letters of credit and is highly controversial. Many businessmen claim that imports of goods such as soda ash, PVC, special steels and synthetic fibres have been dumped at low prices that have under-cut home manufacturers.

To encourage exports, new companies selling 75 per cent

or more of their output abroad are being given concessions of industrial licensing taxes and raw material import restrictions similar to those which exist in India's two duty free zones. Around 200 production units have been approved, but few have yet started business, partly because of the world-wide recession.

The most widespread concessions have been on industrial licensing. Some procedures have been abolished or speeded up, and a greater freedom has been given to monopoly (MRTP) and foreign-owned (FERA) houses.

During 1982, a company was allowed to increase its existing production by 33.3 per cent above its best output levels in the past five years, which itself could already have been 25 per cent above formal licensed capacity under an earlier concession.

This can be repeated this year, so that a total increase of more than 100 per cent is feasible. But the gains may be achieved only by adding "balancing equipment" which itself does not increase the plant's capacity by more than 25 per cent.

These expansions have to be endorsed by the Government within 15 days of application. But the response from industry has been disappointing so far, mainly because of the country's economic problems which have cut demand. Only about 150 cases had been filed by last month, which is about 10 per cent of the anticipated response.

The Government's speeding up of industrial approvals for new projects has helped to produce better results at a time when capital investment is picking up.

In the first 10 months of last year, to the end of October, 805 letters of intent were issued on industrial licensing, compared with 877 in the same period of 1981, and 996 in January-October 1980. The progress of the Government's existing policy of pushing companies towards develop-

ing in "backward areas" is also demonstrated by the letters of intent for such projects which rose during the same periods from about 270 in both 1980 and 1981 to 425 last year.

The "backward area" policy has been strengthened in the past year by the designation of "no industry" areas which are given special incentives, but the Government is having problems attracting big companies.

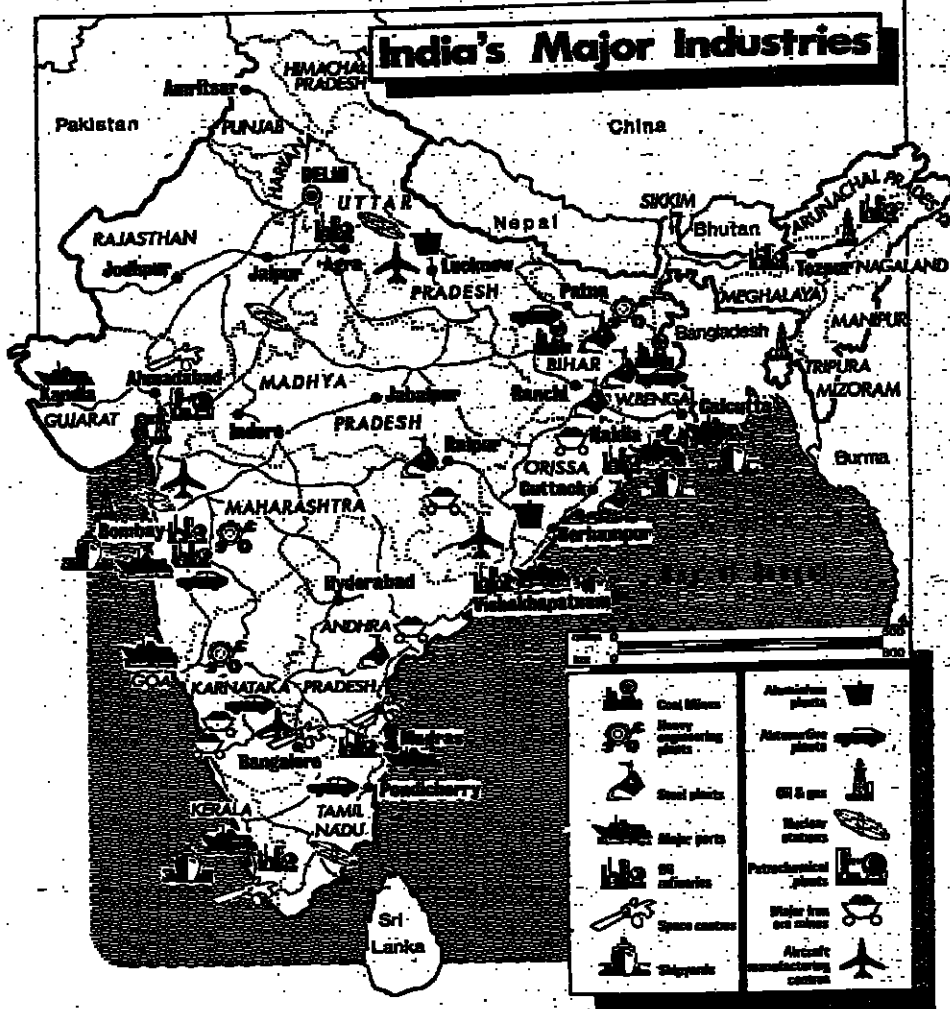
Investment and development controls affecting the foreign-owned and monopoly houses have also been relaxed and the Industry Ministry is willing to adopt a more favourable attitude to the size of foreign equity stakes in new ventures, subject to basic foreign ownership laws. The Industry Ministry believes that the success of this policy is beginning to emerge with an increase in the number of technical and financial collaborations.

The latest initiative has been the creation of a special unit within the Secretariat for Industrial Approvals aimed at encouraging investments from Indians living abroad. These are guaranteed a final approval—or otherwise—within 45 days of application, a major shortening of usual timescales. The unit will also handle applications for projects to produce goods valued at approaching 100 per cent exports.

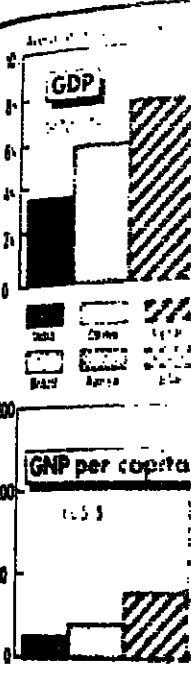
But the main impact of the changes of the past couple of years has yet to emerge. At present, there is little doubt in Indian industry that the country's top politicians and bureaucrats want to change.

Mr Tarun Das, director of the Association of Indian Engineering Industries, acknowledges this — "the procedures have been simplified and the attitude of the Government towards technical transfer and foreign investment has become far more positive" he says. But it will not be until well into this year that the impact in firm investment decisions and manufacturing go-heads can be fully assessed.

J. E.



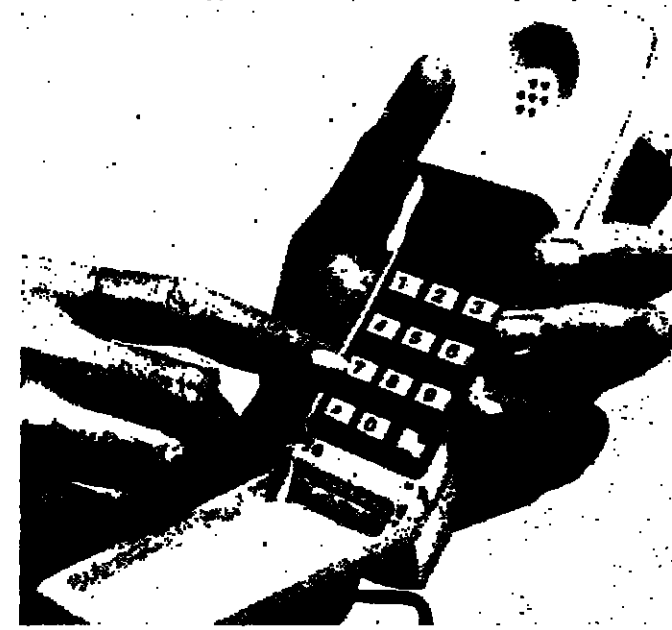
Frustrat



L.K. Jha, Mrs. G.

An imt

Call Capexil and ask for India.



We have the power to move expertise and excellence from India to the world.

We have been the link between India and the world for twenty five years. We bring you things that are acclaimed for beauty, strength, design and craftsmanship. After all India has had the training and experience for centuries!

And today with advanced technology and modern ideas, India can make almost anything you need to your specifications at competitive prices. No matter whether you need auto tyres or asbestos products, beiling or barytes, ceramics or crushed bones, canvas footwear, furniture or fireworks, glass or

cellulose, paints or paper, oil seeds or processed minerals, stationery or safety matches, refractories or rubber products!

To buy all this we help you locate the right suppliers, arrange buyer-seller meetings, provide up-to-date information, ensure fast delivery in tough and restrictive packages. We offer a multiplicity of services.

When you want the finest as you often do, call Capexil. Then leave the rest to us.

For more information fill in the coupon below and mail it to us or better still call us now.

Capexil: the Indian connection with trade.

CAPEXIL
Chemicals & Allied Products
Export Promotion Council
"World Trade Centre" (2nd floor)
14 18 Esra Street, Calcutta 700 001, INDIA
Phone: 26-733 34 35, Grams: CAPEXIL
Telex: CAPEXIL CA 2466

Name _____
Company _____
Address _____
Business _____

Industry at the crossroads

CONTINUED FROM PREVIOUS PAGE

Minister for Industry, who is a close ally of Mrs Gandhi. At the other end of the industrial scale, more than 800 products are reserved for production in small scale industries and co-operatives are covered into setting up factories in backward and "no industry" areas.

Both these policies are criticised by some industrialists because they fly in the face of economy of scale. But both are defended by Mr Tiwari who says the small industry policy provides the "most favourable capital-employment ratio." The backward area policy is justified because it is "in the country's interest to achieve an even spread of industrialisation."

Few businessmen quarrel with the principles of the policy, and most are keen to co-operate, realising that no Government which hoped to hold India together as one nation could adopt any lesser policies. But some do quarrel with the detailed implementation through the country's system of licensing controls.

Indeed, it is ironic that the Government's attempts to motivate industry by loosening many of the controls should coincide with renewed attempts to use the licensing system to push companies to backward areas.

Nevertheless, considerable progress has been made on reducing the controls and two or three further initiatives are now being considered by the Cabinet. They include a "green channel" system to speed

THIS SURVEY was written by Financial Times writers who toured India recently. They were John Elliott, Industrial Editor, who travelled from London with Alain Cass, Asia Editor, Peter Brown and Dina Thomson, plus correspondents based in India: K. K. Sharma in Delhi, R. C. Marthy in Bombay and P. C. Mahanti in Calcutta. Photographs by Leonard Bart.

licensing approvals for perhaps 20 per cent of manufacturing industry, a list of key industries in which large monopoly houses can invest more freely, and fresh incentives to overcome resistance among large companies to the backward areas.

As part of the more relaxed approach to industrial controls, efforts have also been made in the past year to increase international involvement.

Contentions

Mr Tiwari and his senior civil servant, Mr S. M. Ghosh, industry secretary, have travelled to several countries in Europe and elsewhere, including the International Davos management forum in Switzerland. Their message is that foreign companies should strike new technological and manufacturing partnerships, maybe including equity investments, to replace the trading and limited technical collaborations deals of the past.

In particular, they suggest that India should be used to produce cheaply those labour-intensive and relatively low technology products that can no longer be economically made in European and other more industrially advanced countries. This is a contentious notion because several businessmen claim that labour inefficiency,

annual totals of between about 250 to 400 collaborations in most of the previous seven years.

The U.S. and Germany are leading the list of new collaborations, followed by the U.K., Switzerland and Japan. If this international trend continues the UK's dominance in Indian industry will gradually decline, although its rating in the statistics will probably remain high for some time because of the continuing renewal of existing agreements.

Yet despite all the progress there are businessmen in India who are fearful for the future. They talk in terms of "crisis," linking the poor monsoon and economic performance with concern that Mrs Gandhi is not being strong enough in asserting her authority over weak Ministers. Government in individual states, or over the corruption, the sectarian revolts and the other regional troubles that hog India's newspaper headlines.

Some even wonder whether she will feel bound to stage some political demonstration before the next election, not going so far as her state of emergency in the mid-1970s but by adopting some key measures towards major industries such as nationalisation.

Such businessmen are concerned that India does not seem to function effectively except in times of crisis.

They realise — as does the Government — that industry needs to motivate itself without such catalysts as national emergency if it is to do other than teeter on the edge of the breakthrough that is now in prospect.

150-160

INDIAN INDUSTRY III

Alain Cass, Asia Editor, examines India's economic and political framework

Frustration for economic planners

THE FACT that the weather is the ultimate arbiter of how well or badly the Indian economy performs overall is one of the abiding frustrations of the country's economic planners.

This year that frustration must be tinged with a touch of bitterness, since what might otherwise have been a highly creditable performance due to good management and innovative policies will turn out to be a poor one because of an appalling monsoon.

When the fiscal year which ends in March 1983 finally comes to an end, the economy as a whole may well show no growth at all due primarily to a drop of the order of 6 to 7 per cent in agricultural output.

The Indian economy is dominated by its vast and widely dispersed agricultural sector which employs two-thirds of the labour force and accounts for over 40 per cent of the country's Gross National Product.

The poor monsoon, which resulted in drought in some areas and floods in others, means that the food grain crop will probably peak at around 123m tonnes, about 7.5 per cent below last year's level and well below the Government target of 140m.

As a result of the poor monsoon, state and Central Government budget deficits will rise, foreign exchange reserves, which have already declined to a dangerously low level, will come under further pressure because of the need to import grain and the impulse to control imports and therefore erode the gains made as a result of



Mrs. Gandhi—policy changes since the 1980 general election

level of labour unrest—largely distorted, it should be said, by the marathon textile strike in Bombay—and the third is a slower than hoped for growth in exports and a continuing deterioration in India's terms of trade.

There were already indications by early December that the Government had decided to cut back on imports. A committee had been formed to examine imports of what were described as "non-essential items" finding their way into the country as a result of the liberalisation.

The 1982-83 trade deficit could be as high as US\$7bn, while foreign exchange reserves could end the fiscal year at around US\$4.2bn down from nearly US\$7bn in 1980-81. The figure would be even lower if borrowings from the International Monetary Fund under the three-year US\$5.5bn extended Fund Facility were not taken into account.

This year's performance is especially disappointing since the past two years, from the time Mrs. Gandhi returned to power in 1980, has witnessed an impressive recovery after the disastrous year of 1979-80 when a combination of poor harvests, oil price increases and soaring inflation conspired to record one of the worst years ever.

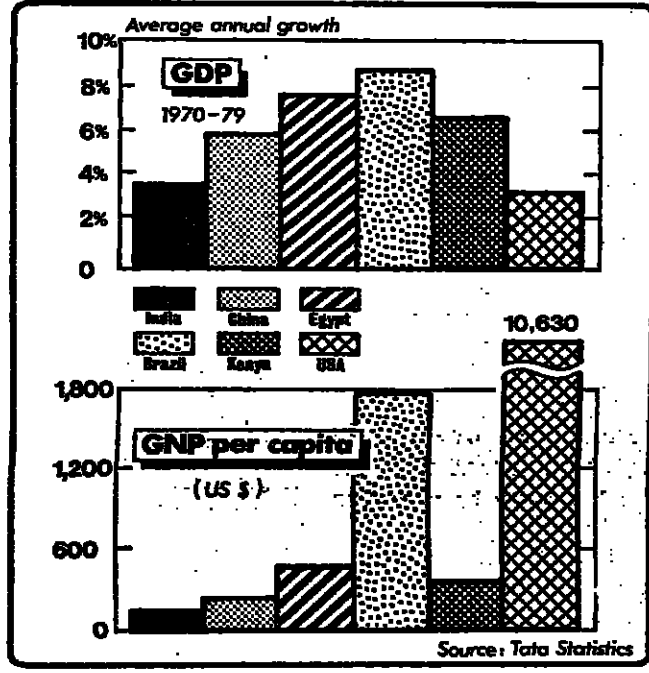
Inflation

Mrs. Gandhi can take some comfort from the fact that inflation has continued to fall from the dizzy heights of around 18 per cent when she came into power to 2.4 per cent today and that the industrial sector as a whole, which accounts for about 24 per cent of GNP and over 60 per cent of the country's exports, will probably grow by around 6 per cent despite what the U.S. Embassy report call a "mild slump" in some industries and the disastrous strike in the Bombay textile industry.

But that is not the whole story and the political humiliation suffered by the Prime Minister in three state elections, earlier this month, must now cast a dark cloud over the immediate future.

Were she to react as she has always tended in the past when cornered, Mrs. Gandhi can be expected to do something spectacular in a bid to retrieve the situation after the defeats in Tripura, Andhra Pradesh and, more seriously, Karnataka, which is where she made her comeback in 1980.

The vote against her Congress (I) candidates, especially in the two southern states, reinforced two growing tendencies in Indian political life today.



the new, liberal foreign commercial policy will grow.

Three other major factors have combined to muddy the picture this year. The first is power shortages despite some impressive progress in the increase in domestic oil and gas output.

The second is a worrying

L. K. Jha, Mrs. Gandhi's economic adviser, talks to John Elliott, on how India's policies are changing.

'An imbalance of liberalisation'

CONTROLS ON imports to India have been relaxed too fast while enough freedom has not been given to home-based manufacturing industry.

"The result," says Mr L. K. Jha, an elderly senior civil servant who now advises Mrs. Gandhi on policy reforms, "has been an imbalance of liberalisation."

"I'd have preferred a situation in which you would have greater freedom to produce more first, before freedom to import more," he declares, demonstrating a confident detachment and willingness to criticise what the Government is doing.

He says the balance of payments is now his main concern on economic policy and he wants imports of key items controlled.

"The only debate is whether to do it by raising tariffs or restricting licences," he says.

For the past 21 months, Mr Jha has been advising Mrs. Gandhi on general economic policy and on how industrial and other controls can be dismantled.

From his vantage point of age and experience, he says he is not pessimistic, though he admits the Government might come under pressure to reverse some of its reforms before the 1984-85 general election if this year's expected economic revival does not materialise and if political problems increase.

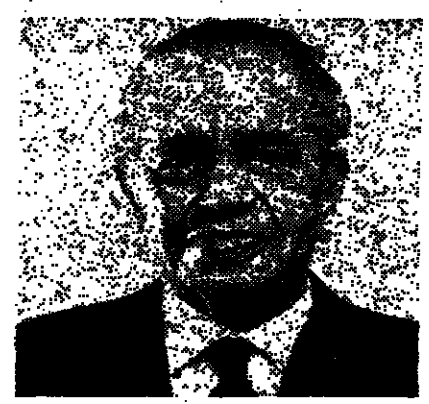
Dismantling controls

He is now presiding over the dismantling of the controls that he helped to create in the 1950s. He was appointed in 1981 to head a small Government unit called the Economic Administration Reforms Commission. With a total staff of about 15, he has produced a dozen reports ranging from relaxation of industrial licensing controls and tax reforms that might be introduced in this year's budget, to the competence of India's commercial representation abroad.

His past appointments have included being Governor of the Reserve Bank of India, ambassador to Washington, a regional state governor and secretary to the late Prime Minister, Mr Lal Bahadur Shastri.

Now he operates from an elegant white house at the sedate end of Delhi's busy Janpath thoroughfare. His office is dark and sparsely elegant, shielding him from the heat and bustle of the centre of Delhi, and contrasting with the crowded and less relaxed offices of some other senior civil servants.

He looks back over the years with the eye of a top bureaucrat who has helped to invest and administer many swings in policy.



Mr L. K. Jha... "Younger industrialists in India are getting the right signals"

"The economy has been passing through various phases and many of the measures appropriate to earlier states of our industrialisation have become outmoded with the greater experience of our industry," is how Mr Jha starts to explain why the isolationist policies of the past are being changed.

"It is now possible to take a different view on many issues," he says.

"We had industrialisation based on a high shelter from competition internationally. Companies were also sheltered from internal competition because estimates of demand were always too low. Industrial licensing never functioned fast enough to stop shortages, and restrictions on expansion by large monopoly companies meant that the bigger companies didn't compete effectively."

"Companies knew the Government would bail out sick industries to protect employment."

"Now a lot of the private sector industries that have been exposed to competition in the last two or three years recognise the advantages. The management have pulled their socks up and are motivated now to make good profits."

But Mr Jha has not been able to push through the Government machine reforms as fast as he would like.

"There are officials who would like to go along our road but only so far, not too far," he says.

Mr Jha would like the Government to "list out industries which could be given a total green signal for development." He would include those with major export potential, and those producing basic products which affected industrial development and consumption.

The ceiling for the small scale sector,

below which companies escape most bureaucratic controls should also be raised.

"We should also pay more attention to industry being efficient," he adds. He is concerned about the effects of existing policies which force companies to set up in backward areas. "Regional development has meant that plants have been spread around the country to spread industrialisation. But the price has been higher production costs and many of the companies take 10 years to become profitable."

Competitiveness

He also rejects policies aimed at forcing some companies only to export, and says that India should not expect to become "another Singapore."

"Producing solely for export is not really the road to salvation. We need instead to allow free competitive production which would give economies of scale and make us competitive. Protecting industry and splitting industrial capacity around the country has ruined competitiveness."

In the public sector, Mr Jha regrets that management goes for "complacency with the rules rather than results."

Faced with the risk of being called to account by parliamentary select committees, managers are "terrified, poor chaps." Their fear stopped them taking effective management decisions and so provided governments with justification for keeping a tight control.

"I am going to urge that the autonomy of the enterprise should be enlarged. Get competent men in and let them get on with the job. Instead of having bureaucrats breathing all over them."

Whether the loosening of controls will have to be reversed would depend on the response of the electorate.

"The Government might be compelled to adjust policies. Its future would not be at stake on this issue. But its own assessment of what to do could be affected by how the policies affect the common man in terms of prices and employment. If the common man can benefit, it is good."

The Government's industrial policies had to be clear internationally. "The investor must get the right signals. I believe the younger industrialists in India are getting the right signals even if the older ones are still talking about *swadeshi*—the notion of protecting your indigenous industries."

"I am hopeful for India. I have seen worse times than this. And I do think the younger elements in management are responding well to what we are doing—they are optimistic and they understand."

Tomorrow begins today



Photograph courtesy: Agri Gaseert Photo Library

For almost a century Hindustan Lever has been a household word, with consumer products like Lux and Pears and Dalta. Today the company is on the move in new directions: from the home to the heart of India's core sector.

Directions for growth

Emphasis is clearly in technology-intensive areas of national priority. The company has invested several crores of rupees in core sector projects in industrially backward areas in Maharashtra, Jammu & Kashmir and West Bengal. In fact, over 60% of the total investments in fixed assets today are in such projects and in sophisticated technology.

Using science with sensitivity

Hindustan Lever Research & Development has always been attuned to India's needs. The first major R & D success was the development of indigenous, lesser known oils as raw material for soap manufacture. By utilising these oils, foreign exchange worth crores has been saved against edible oil imports.

Another vital area is energy conservation. Energy saving processes ranging from new catalysts to separation techniques have been implemented. This will result in considerable energy savings at plant-level.

Agriculture is perhaps the most vital area of national priority. In exploring new ways to boost crop yields, Hindustan Lever scientists have formulated a unique plant growth nutrient. Unique, because unlike fertilisers it is not petroleum-based but made wholly from non-scarce resources. Low-cost and highly

effective in enhancing photosynthesis, this product promises a new breakthrough for Indian agriculture.

Products made in India—for India, and the world

The company's major strengths have always been its quality products, and its distribution network which reaches them to every corner of the country. And now, to 57 countries worldwide.

Hindustan Lever exports increased from a modest Rs. 10 million in 1971 to Rs. 700 million in 1981. Today the company is one of India's largest private-sector exporters.

Along with its own products, the company also handles non-traditional products such as carpets and garments. This export know-how and our international marketing links help small-scale manufacturers sell their products abroad at remunerative prices.

A company of people

Managers, scientists, engineers, workers... this is a company of 10,000 people, not just employees. People committed to excellence in all they do. That's why we start our management trainees on a farm in rural Uttar Pradesh instead of at a desk at head office. There are no shortcuts to the kind of excellence on which our company is built.

It is our people who have made us what we are—a company meeting the challenge of change. Making tomorrow happen today.



Hindustan Lever Limited
Meeting the challenge of change

Dina Thomson looks at careers in the public and private sectors

Conflicts arise over remuneration

PROFESSIONAL managers in India are faced with a painful decision. The combined package of salary and perks in the private sector far outweighs financial remuneration in the public sector, but some say it does not offer the same level of responsibility. At the same time, a career in the public sector is often described as a frustrating exercise in learning to live with political interference. As far as salaries and perks are concerned, top executives on both sides of the fence are equally acrimonious about the advantages held by their counterparts. Mr A. Swaminathan, managing-director of Humphreys and Glasgow, a private sector consulting firm, has worked in both public and private sectors. He says: "You have to be a bit of a hypocrite to work in the public sector, to keep up that austere front while living a fairly high life-style."

In 1978, the Government outlined levels for boardroom remuneration in the private sector. The total amount of salary and commission of a full-time managing director was not to exceed Rs 72,000 (\$7,293) and was further limited to a percentage of the firm's profits. These guidelines exclude top executives who are not on the board of directors. Some companies make use of this loophole by other chief executives and other top personnel of the board so that they can pay

them more than the official limits. Mr Keshub Mahindra, chairman of Mahindra & Mahindra, a private sector automotive firm (see profile), took the government to court over its right to set ceilings on pay of professional managers when there are no limits on pay for doctors, lawyers or film actors. He won his case in the Delhi High Court, and the Government is now appealing to the Supreme Court—the case is *sub judice*.

Applications

In reality, however, the Government's original guidelines have not been enforced, and it continues to approve private sector applications for higher pay on the condition that companies will adjust the levels if the Government wins its court case. Top executives in the private sector say, with some amusement, that they expect the case to be pending for years. The public sector has had its own problems with government regulations for pay. Earlier this year, the Government increased the dearness allowance, which compensates for cost-of-living increases, for senior Government posts. Five public sector companies then adopted the Government's new formula, resulting in some managers in the public sector being paid much more than others. The Standing Conference on

Public Enterprises (SCOPE), an organisation representing public sector industry, made representations to the Government. In November, the Finance Ministry revised scales of pay for top executives in the public sector, bringing them all into line. Depending on the company, basic pay for a managing director in the public sector is between Rs 3,000 (\$304) and Rs 5,000 (\$506) a month. Comparisons between the public and private sectors are difficult because of variations between private sector companies, methods of calculating perks, and the extent to which the company is taking advantage of all possible loopholes. But many businessmen in the private sector admit that, all told, they can be paid as much as double their counterparts in the public sector.

The managing director of a private sector company with foreign shareholding says: "What is spent on the managing director of a respectable private sector company can be anything from Rs 140,000 (\$14,182) and Rs 200,000 (\$20,260) before tax. In the public sector, a man in an equivalent post would carry home about Rs 30,000 (\$3,039) a year." The managing director of another private sector company says: "With everything—gas, electricity, servants, cars,

house—free of charge, and an entertainment allowance that provides for all other expenses when I am not actually being entertained myself, my monthly salary amounts to pocket money."

Officials in the public sector concede the private sector's claim that top executives in the public sector are visibly entertained by the private sector, and make up in status and power what they may lose in direct financial remuneration. But they believe that just as the private sector suffers from its need for the approval of the public sector, so too public sector officials suffer from their ultimate dependence on the politicians behind them.

Mr Wasis Fdwai, secretary of SCOPE, says: "There is too much interference and intervention by the Government in the public sector."

Constant Government scrutiny produces negative results. The Government issues directives but the decision is ultimately yours, and the Government has made it clear that it never takes the final responsibility. As a result, risks are less likely to be contemplated, and there is a lack of innovation."

Mr Prem Pandhi, an ex-chairman of Cadbury in India, left the company in 1981 before reaching retirement age, to set up the International Management Institute, a non-profit organisation which has been

funded by private and public sector industrialists. He is clear on the need for better professional management in India and the improvement of job satisfaction as well as pay in the public sector.

But he says: "If our public sector is not working ideally, it is not because of a lack of good managers. Political interference keeps them from implementing their ideas."

The All India Management Association, of which Mr Pandhi is president, has been appealing to the Government to bridge disparities in actual pay between the public and private sectors. It argues that public sector managers carry enormous responsibilities in running projects involving vast investments and should be paid accordingly.

Training

Mr Pandhi and other officials in management point out that the level of training of managers in the public sector is often very high. But Mr Pandhi says: "As the director of one of the Government-sponsored management institutes complained—we prepared these managers for important decisions in the public sector and then they go and sell chocolates and toothpaste because the Government can't pay them adequately or motivate them enough."

There is mobility in the other direction as well—young professional managers do move

over from the public to the private sector, particularly once they reach levels of mid-level management when they have to wait another ten years to reach the car-and-driver stage.

But Mr Pandhi says that "despite the tendency to go for the cushy jobs, there are still a lot of people who go into or move into the public sector. Many of them complain that jobs in the private sector are basically clerical."

For a young university graduate of about 24, the choice between the public and private sector amounts to more than just pay. But responsibility, hampered by political interference, in the one is not necessarily compensated for by freedom in the other.

Mr A. Swaminathan says there is "much despondism in the private sector—people who control shares play a major role in decisions in the public sector were to be made a commercial proposition and removed from all this Parliamentary scrutiny. It would do better than the private sector with all its whims and squabbles."

There is always the best of both worlds. If a graduate joins the civil service he is eligible, after 25 years of Government service, to retire with a full pension. Then, at the age of 50 or so, he is free to accept a senior post in the private sector and effectively to draw two salaries.



The Tata group has its own thermal power station run by the Tata Electric Company at Trombay (above). It provides an early example of how private sector companies try to compensate for power shortages.

Mr. S. R. Jain sets out to meet production targets in Coal India's 864 collieries

New challenge for public sector high flyer

MR S. R. JAIN, it seems, is a methodical man. On the afternoon of November 25, three days after first walking into his modest Calcutta office as chairman of India's biggest public sector employer, Coal India, he is reading his way into the job through a pile of ageing files on his desk. He had only a few weeks to prepare for the move to Calcutta—"I hardly had time to think about it."

A call he has placed to a friend comes through and Mr Jain tells him about the transfer. His friends could be forgiven for not knowing. At 49, he has recently acquired one of the brightest profiles in public sector management in India.

Mr Jain comes to Coal India, the equivalent of Britain's National Coal Board, after spending his entire working life in the public sector. He graduated with a master's degree in mechanical engineering in his home state of Madhya Pradesh in 1956, and immediately began work as a junior engineer at one of the country's first big steel plants, Bilhar. By 1975, then 41, he was managing director.

Improvement

In 1980 he was moved to the moribund Heavy Engineering Corporation (HEC) in what some observers saw as a demotion by the previous government, whose industrial policies he is believed to have opposed. He confounded any critics, however, as HEC's performance improved markedly during his two-year tenure. Whether or not this performance owes more to increased spending on industrial infrastructure by Mrs Gandhi's Government is of little consequence now, as the glitter has rubbed off on to him.

Coal India, though, is an entirely different proposition. Created in 1975 as the holding company when India nationalised the collieries, it has since been plagued by internal politicking, bureaucratic interference, corruption and damaging problems of reform. The centralisation of decision-making and stagnating coal production which has produced such serious losses (Rs2.4m in 1977-78) at Coal India that a Commission of Enquiry, appointed by the Government in 1980, recommended closing it down. The government rejected the advice. Today the balance sheet has improved somewhat, to losses of Rs333.4m in 1980-81. A small profit is expected this year. These gains, however, are due almost entirely to increase in the price of coal and there is little indication so far that Coal India's internal problems have gone away. Indeed, "King-



Mr S. R. Jain: "I believe in the public sector."

makers" within Coal India, who have some political influence in New Delhi, are rumoured to have engineered Mr Jain's appointment. Dealing with bureaucrats in New Delhi will be no less difficult. At least three ministries (Finance, Energy and Labour) have considerable say in aspects of Coal India policy. But Mr Jain may just be able to bring about a sense of purpose to the corporation with its 800,000 workers, 864 collieries and four mining subsidiaries. He is not a politician—he is a believer. "I have a big challenge here," he admits, but adds: "I believe in the public sector — my objective has always been to contribute something to the public sector. I believe that if we can get something worthwhile done, then it is for the people of India."

More intrigue With the possibility of success breeding even more intrigue at Coal India and in New Delhi, he will set himself up as an example. "I believe in straightforwardness and firmness. I always listen to the other man's point of view, but the buck stops here. I'm quite confident that we will be good stewards. That is my style of management. People have usually performed for me."

That "style" has been acquired by a type of osmosis—he was based at nationalities at school and it seemed perfectly natural at the time to go into engineering which, he says, is now "just background. You've got to know your machines," he says, "but managing people becomes bigger than engineering."

Russian stake He speaks Russian, the result of a six-month stint at a steel plant in the Ukraine in 1960—his longest stay abroad, although he did spend two weeks on a management course in Oxford in 1974. The Russians built the Bilhar steel plant—"I found them quite helpful," he says of the Soviet engineers he first worked with. "One thing I discovered was that they work hard."

The Russians, with easily the biggest foreign stake in India's coal production and modernisation plans, may take some comfort in the fact that Mr Jain will be at Coal India for at least ten years. By then, the Government wants coal production to rise to 185m tonnes from 125m tonnes last year. Mr Jain takes no comfort though in the having the nation's financial resources to help reach that ambitious target. "It's not as if you can have money whenever you want. Public sector managers have the same challenges to face as those in the private sector," he says.

Peter Bruce

Management viewpoint: Keshub Mahindra's comments are representative of many businessmen in the private sector

Seeking a closer link between Government and business

"WHenever I felt Government was doing something wrong, I've said so publicly. If people don't speak out when they believe the Government is wrong, democracy suffers. And I don't think the Government resents such criticism — although other people seem to."

Comments Keshub Mahindra, chairman of the Bombay-based private sector automotive company, Mahindra and Mahindra. Mr Mahindra's father and uncle started the company in 1945. They had planned to start the business in Lahore, but the build-up of unrest in India, two years before Independence, led them to abandon that idea, and move to Bombay.

After his schooling at St Xavier's College, Calcutta, Keshub Mahindra made a half-hearted attempt at farming in the Punjab. Then in 1942, he went to the U.S. where he studied Economics at the University of Pennsylvania, and spent a few years working.

When he returned to partitioned India after independence, he joined his father's company. Mr Mahindra has earned the reputation of being outspoken and independently minded. Some businessmen in Bombay argue that anyone who is as "up-front" as Mr Mahindra,

can never reach the very top of the business world.

He admits that in India, keeping politics outside business is not an easy task. But he adds, "If you honestly pursue those (best) standards and values, in the long run you are respected for it."

Mahindra and Mahindra is the country's sole Jeep manufacturer, with 30 per cent of the light commercial vehicle market and 15 per cent of the tractor market.

Product range

The well-diversified group also manufactures steel products, electronic instruments and machine tools and is expected soon to link up with Indian Aluminium, the country's largest aluminium producer. The new company will rank among the top five of Indian private sector corporations with annual sales of Rs 5m (\$50m).

Under the umbrella of Mahindra and Mahindra Keshub Mahindra also controls a host of other companies.

"I would like to see a much closer relationship between Government and business," he says. "And I am convinced that will only come about if there is more freedom for business — like there is in Japan

—but I think that is a long way off."

He points out that the Government's attitude towards business is very different from what it was ten years ago, with the Government adopting what he calls "a more rational approach" to the problems facing the business community.

"Still," he adds, "I hope that, apart from some key areas such as oil, the Government will consider trading the whole economy, as it is doing in becoming truly competitive."

His views are representative of many businessmen in the private sector who are frustrated by Government controls. But Mr Mahindra is more outspoken than most. He believes that "too much protection stifles innovation. One of the brightest features of competition is the advantage to the consumer."

With equal conviction he argues that the Government should look seriously at the scope for liberalisation in the public sector.

Mr Mahindra adds: "We need foreign investment and we should get it in certain areas without backbiting about majority-minority control. I should concentrate on bringing money into the country. Britain is the largest investor in India,

but he describes this as an "accident of history."

While conceding that Britain had its own problems after 1947, he says that the UK "just let its tremendous hold on the Indian market slide, leaving the door open for the Germans, the Americans and the Japanese." He admits that India's control system scares away foreign investors, but he insists it is possible to get things done.

Important

Mr Mahindra regards the increasing liberal attitude among Government officials towards economic policy, as very important, but he is uncertain whether the Government will ease its hold on the economy any further.

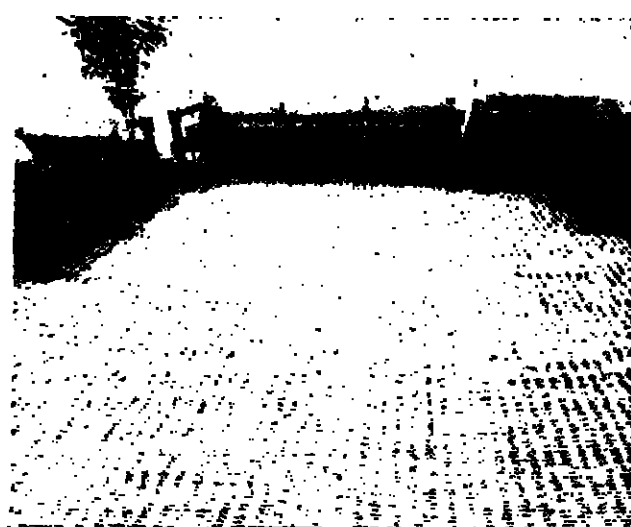
As far as his companies are concerned, he describes himself as "not really an ambitious person."

That being India, businessmen could point out that Keshub Mahindra is an only child, with three daughters and no sons—so why should he be ambitious?

Mr Mahindra himself insists that "business is not all. If my only motivation in life was running a business, then I would think very poorly of myself."

D. T.

In a world of synthetics, something very natural.



There's no match for things natural. And when it comes to floor coverings, nothing else matches coir — nature's own fibre. Lovingly handcrafted into doormats, matting, area rugs and mouszouks. Durable and totally static-free. In a variety of colours, textures, weaves and customer-suggested designs.



Post Box 1752, Ennaimalam South, Cochin 682 016 INDIA
Tel: 0855 363 COIR IN

Coir. The natural advantage.

The world of Marwaris, Chettis and other communities Caste influence can still be felt within the business community



Deals being struck on the floor of the Bombay Stock Exchange, set in India's most cosmopolitan business centre

INDIA'S PERVERSIVE caste system is not generally regarded as touching the lives either of its own progressive business community or that of the foreign businessmen with whom they deal.

In a sense this is true. Material progress has proved an important leveller and the significance of caste, religion, regional affiliation and tradition is now less important than it was, say, 50 years ago. Yet, setting has certainly done a lot to undermine the caste system at one level.

Indian businessmen are also, like businessmen everywhere, primarily interested in doing business and how they do that tends to be influenced in large part by conventional business considerations and not by their background.

But does play a role not, as Mr A. M. Arunachalam the patriarchal chairman of Tube Investments of India pointed out, "as great as before" but sufficiently for it to make a difference to their methods.

300 dialects

The Indian mosaic comprises 14 official languages, up to 300 dialects, hundreds, possibly thousands of castes and sub-castes in addition to distinctive regional and religious groupings.

Within this complex and frequently overlapping system of hierarchy and communal division there exist a number of groups who have traditionally been traders, merchants or

bankers and whose distinctive background has given them a strong sense of identity and fellowship.

Mr Arunachalam belongs to a group called the Chettis which is based in south India and comprises about 35,000 families. His own family, he proudly says, goes back more than 400 years and were originally based overseas as traders or bankers in the villages of Ceylon and Malaya.

A corresponding group which comes from the northern state of Rajasthan and whose influence is far greater, are the Marwaris. They are now estimated to control half of India's industrial wealth, a quarter of the country's top 100 companies and a major portion of such key

export commodities as jute, tea and textiles.

They count among their number such distinguished families as the Birla group and the Goenkas, owners of the Indian Express group of papers. The Marwaris, like the Chettis, are a closely knit community, although their flair and sheer drive has got them further, faster.

A more conservative grouping which, again, is closely knit is the Parsi community. At their head is the awesome might of the Tata Family and its business empire, the biggest in India.

Most, if not all, these groupings, apart from having certain characteristics and traditions which colour the internal work-

ings of their businesses, do a great deal of charitable work for the less well-off members of their own community. This is especially true of the Parsis who have the additional incentive of trying to preserve their eclectic religion, imported from Persia centuries ago and now in danger of dying out.

Hard-working

One could look around India and identify other groupings with distinctive characteristics. Punjabis, for example, from the grainy state in northern India divided at the time of partition. They are generally regarded as being very hard-working, cautious and tend to invest in smaller-scale industries.

The Bengalis of West Bengal or the Gujaratis, from the newly-industrialised state of Gujarat, adjoining Bombay and Maharashtra, can equally be identified to the practised eye. What practical differences these groupings make to doing business in India is open to question and will vary, depending on what group one is dealing with. Some groups, such as the Marwaris, tend to prefer to deal with their own number and try, as far as possible, to keep things in the family. Others are less concerned.

As Mr Arunachalam says, however: "These communities still play an important role and it is better for a foreign businessman to understand these differences."

Alain Cass and John Elliott

1501-1502

and supplies plant and equipment for chemical, petroleum, petrochemical, fertilizer, cement, paper, dairy, steel, power, earthmoving and construction industries.



P.O. Box 278, Bombay 400 038

Year-old Bombay textile strike highlights political backcloth to labour strife

A FOREIGN investor considering setting up a plant in India might, if he were to look at the figures in stark isolation, be put off by the country's industrial relations record.

The past three years certainly make depressing reading and 1982 could be one of the worst ever. Workdays lost due to strikes and other forms of stoppages have been climbing steadily from 22m in 1980, to 32.7m in 1981 and, last year, were set to reach the 1979 worst-ever total of 43.8m.

The 1982 figures will be swollen by the strike in Bombay of the city's 250,000 textile workers, the longest ever in India (it is now a year old) and perhaps the longest of its kind anywhere in the world.

The Bombay textile strike is all the more worrying for two reasons. The first is because it is situated in India's industrial heartland. The second is because it is led by a maverick trade union leader who operates outside the legal framework of Indian trade union structure and his success in keeping the workers united for so long is a major blow to the country's recognised movement.

Repeated predictions that Dr Datta Samant, the strike leader, would lose the support of the workers he entered away from India's biggest trade union, the Indian National Trade Union Congress (INTUC), or that the Government would step in and break his hold on that the official unions would somehow

out-manoeuvre him, have proved to be wishful thinking.

Support for the strike seems solid enough — the Government shows no inclination to step in while the INTUC and other officially recognised unions — have so far made little dent in Dr Samant's hold over one of India's key bodies of workers.

The strike itself has now acquired a momentum of its own, with most parties taking inflexible positions. The likelihood of more than a quarter of the 60 textile mills ever re-opening is now high — a factor which, perversely, has strengthened the Government's resolve not to step in.

India's textile industry is outdated, Bombay has too many

factories anyway, and therefore a stoppage might ultimately lead to a welcome restructuring which would also relieve some of the pressure on Bombay.

Perhaps the most important reason why both the State Government of Maharashtra and the Central Government are treading with care over the Bombay strike is that union activity and politics in India are virtually indivisible and the eventual outcome of this dispute could have an important impact on the ability of Indian political parties to manipulate the trade union movement.

Patronage

Bombay's industrial scene is crucial. For, apart from being the biggest industrial centre, it

also a major source of funds for the political parties through their affiliated unions and therefore of political patronage and power.

All of India's unions — with virtually no exception — are affiliated to, depend on and, in turn, support, their political masters. The INTUC is, in effect, the industrial arm of the ruling Congress (I).

The Centre of Indian Trade Unions (CITU), the arm of the increasingly powerful Communist Party of India (Marxist), the All-India Trade Union Congress (AITUC) linked to the pro-Moscow Communist Party of India (CPI) and so on.

Curiously in those states, notably West Bengal and

Kerala, where the CPI(M) has either held power or is a major influence, labour unrest is less of a problem, since the Communist-dominated unions have a vested interest in supporting their political partners.

Out of a total population of around 700m and an estimated working population of around 200m, the total employed in the organised sector is no more than 22m. Of these, over 15m are in the public sector and the rest in the private.

The strong political element in Indian trade unionism tends to distort the real condition of industrial relations since, almost inevitably, strikes quickly become political. Parties use unions for their own ends and individual disputes to make

specific points. This is something which, paradoxically, can work to the advantage of the foreign investor.

Profitable

Indian Government officials monitoring the union scene across the nation have noted that, while companies with foreign participation do have their fair share of labour problems, disputes tend to be less frequent and, when they do occur, tend to be shorter.

The reasons they give for this are that, firstly, companies with a foreign stake tend to be profitable and can therefore afford to settle high wage demands more easily.

Secondly, they say that

foreign managed companies are more sophisticated in their approach towards dealing with unions and, finally, that foreign companies are less susceptible to internal political pressure.

Some foreign companies have been able to set up shop with non-union labour but this is rare. A determined, lively — occasionally volatile — and, above all else, highly politicised labour movement remains one of the major pre-occupations which industry must take into account. However, this is not and does not appear likely to become a serious obstacle to a company which has the determination, resources and skill to cope with it.

Alam Cass

A mixture of economic problems and continuing bureaucratic controls has hampered private sector expansion this year, says John Elliott

Growth hit by slow response to government initiatives

"PEOPLE HAVE not taken enough note of the measures that are now available. They want to be employed not to work for themselves. They want the Government to do everything for them."

These remarks, made a couple of months ago by Mr Rajiv Gandhi, son of the Indian Prime Minister, when he was in London for the finale of the Festival of India, sum up some of the frustration felt by the Government about the slow response of the private sector in the past couple of years to the new industrial liberalisations.

The remarks might have equally well have been made by national leaders of many other countries. But they are especially pertinent about India where the Government is expecting the private sector to emerge suddenly from years of restrictions and protectionist policies into a new entrepreneurial era.

As happens elsewhere in the world — not least in the UK — senior civil servants can be heard complaining that the private sector is spending more time looking for alibis than planning for success. And organisations representing the private sector complain that the Government is not providing enough support and is introducing contradictory and demotivating policies.

Bureaucracy

Both have a point. Indian management and small sector businesses are not responding as fast as had been hoped. But they still suffer from a heavy-handed bureaucracy and they have also been hit by the impact of credit restrictions (now being relaxed), a flood of imports in certain key areas, and strong foreign competition from countries forced by recession to seek new markets.

Some Indian companies, especially in the engineering industry, talk about being in a recession. But they hastily qualify that when speaking to a European by adding: "Not like yours of course — we still have substantial growth. But our problem is that the growth is far slower than was planned."

The problem is illustrated by statistics produced last month by the Association of Indian Engineers: industry covering about 80 per cent of engineering companies. These show that the growth rate for the period April-August last year over the same period in 1981 was only 1.7 per cent compared with 10.2 per cent for the April-August period in 1981 over 1980.

Transport equipment performed worst, down from a growth of 34.7 per cent in the 1980-81 period to a minus figure of 6 per cent for 1981-82. This was partly caused by credit restrictions curbing private sector purchasing and partly by a lack of investment funds in public sector undertakings.

The Government, however, also insists that improved efficiency of freight services on the publicly-owned railways stole business from road haulage, so cutting orders for new vehicles.

Alloys

A growth of 6.5 per cent in metal products and parts for the 1980-81 period fell to minus 0.2 per cent, while growth figures for the basic metal and alloy industries fell sharply from 7.7 per cent to 6.6 per cent, for electrical machinery and appliances from 2.5 to 1.8 per cent, and for other machinery including machine tools, from 6.8 to 5.1 per cent.

In other industries, a flood of cheap imports has hit certain areas, especially polyester, PVC, and chemicals such as soda ash. Yet there is considerable confidence in the private sector this year when current increased investment produces results. "I am enthusiastic that we may see results in two to three months time — till then I'd rather wait and see if the weather gods are kind or us, then things will improve," says Mr B. P. Gonsalvi, secretary of the Bombay Chamber of Commerce and Industry, referring to the need for the winter harvest to make up for some of the losses of the poor monsoon.

"We have unfortunately opened up our imports at a bad time just as the rest of the world is slipping into recession. So people are dumping goods like aluminium, soda ash and staple fibre and our industry is not operating at 90 per cent efficiency but at 40 per cent," says Mr Aditya Birla, one of the young top executives of the giant Birla family group which, along with other major concerns like Tata, straddle India's private sector.

About 70 per cent of the 7m people employed in manufacturing are in the private sector which also accounts for about 29 per cent of the manufacturing fixed capital (according to 1977-78 statistics), 70 per cent of value added, and 68 per cent of value added.

The sector is dominated by companies like Tata, Birla, Mahindra and Mahindra, and Delhi Cloth Mills whose real size and influence is larger than it may appear.

They are often organised as loosely linked but firmly controlled family groups in order

INDIA'S CORPORATE GIANTS			
Figures for 1980-81 in lakhs (100,000) of rupees			
Company	Total Assets (Rs Lakhs)	Company	Net Sales (Rs Lakhs)
1 Tata Steel	48,673	1 Tata Engineering ...	53,799
2 Tata Engineering ...	46,001	2 Tata Steel	43,681
3 Scindia Steam	22,237	3 Hind Lever	39,813
4 Gwalior Rayon	20,313	4 Delhi Cloth Mills ...	28,025
5 CESC	20,204	5 Gwalior Rayon	24,977
6 Aso Cement	20,172	6 Volts	22,742
7 Hind Lever	19,986	7 Ashok Leyland	20,671
8 ITC	18,165	8 Reliance Textile ...	20,626
9 J K Synthetics	17,224	9 Hind Motors	19,482
10 GSEC	16,323	10 Escorts	18,195
11 G E Shipping	16,196	11 Brooke Bond	17,945
12 Delhi Cloth Mills ...	15,631	12 Mahindra and ...	17,399
13 Ashok Leyland	15,593	13 Mahindra	17,399
14 Reliance Textile ...	15,333	13 Dunlop	16,764
15 SPIC	14,263	14 Rallis India	16,700
16 Century Spg	12,610	15 Aso Cement	16,262
17 Hindalco	12,199	16 Century Spg ...	14,621
18 Larsen and Toubro	12,168	17 Larsen and Toubro	14,415
19 Dunlop	12,048	18 Union Carbide ...	14,235
20 Indian Explosives...	12,018	19 EID Parry	14,070
21 Indal	12,369	20 ITC	13,411
22 Volts	12,624	21 Tata Oil	13,013
23 India Steam	11,466	22 Siemens	12,553
24 Tata Power	10,827	23 Ballarpur Inc. ...	12,520
25 Ahmedabad Elect.	10,518	24 GKW	12,264
		25 CESC	12,262

Source: "Business Standard," Calcutta; special study of India's top 200 companies, April 1982

to escape as much restrictive legislation as possible. The total sales of all Birla companies have been estimated at Rs20bn (£1.25bn) split between three branches of the family.

Some companies, like Tata and DCM are pushing ahead fast into new technologies, especially electronics and the expanding motor industry. Some like Birla (which owns Hindustan Motors) and Walchandnagar (Premier Motors) have companies that have failed to modernise for some years. They are now facing fresh and probably unrelenting competition from Japanese companies which appear to be making the automotive industry the starting point for a more general move into India manufacturing industry. On the other hand Mr Aditya Birla, who operates as part of the biggest of the three family sub-groups, estimates he is personally responsible for capital investments costing Rs 1300m (£75m) in chemical, cement and other plant between 1981 and 1983.

How well the Japanese will fit into the Indian industry has yet to be seen. Senior Indian executives who have been negotiating technical collaboration deals — and some times equity investments — with Japanese executives in electronics and fertiliser businesses as well as in the automotive area can already be heard complaining that they find them difficult to deal with. "We can't understand them like we understand the British," they say, adding that they regret the recent decline in UK involvement in new Indian investments.

UK technology

"It is a pity that UK technology has not kept up in the last five to 10 years and that we have consequently had to go and look elsewhere," says Mr M. M. Arunachalam, chairman of Tube Investments of India (TIAM), part of the AMM family of companies in Madras.

While the UK has been less active, Germany has been increasing its strong foothold and the U.S. and France have also been moving into various sectors of industry.

These foreign influences will have an impact on the management style and the areas of the private sector, maybe changing some of the lethargic and procrastinating habits of Indian management of which some foreign investors complain.

But the new arrivals will still have to cope with the crippling impact of electric power shortages. Companies in some cities like Bangalore rotate their "Sunday shutdowns" throughout the week to spread demand for electricity. In many areas production is cut by 33 to 50 per cent and sudden power failures ruin machine tools and other equipment.

They will also have to cope with India's bureaucracy which, is still dominant, despite all moves towards liberalisation, and with politically-oriented labour problems. They will also have to face up to the ethos of a country which primarily seems to see industry as a generator of employment rather than of profits.

As Mr Ken Wells, who is in Madras on a three-year tour of duty from the UK as managing director of Lucas-TVS says: "If you are well managed you can make profits here. But to be really profitable you need to grow. There is potential growth in this country, but the controls hit that and curb what you can do."

HINDUSTHAN-LEVER is "an excellent example of how the Foreign Exchange Regulation Act (FERA) can change the character of a company in a way which is good for the country," says the managing director of a large private sector company.

In May, 1982, the Government of India allowed Hindusthan-Lever, a subsidiary of Unilever of Europe and the third largest private sector company in India, in terms of sales, to retain a 51 per cent foreign equity shareholding.

In 1979, the Reserve Bank of India, which is responsible for administering FERA, asked Unilever to reduce its stake in Hindusthan-Lever from 68 per cent to 40 per cent. Hindusthan-Lever appealed, saying it was in the process of changing its product range and stepping up exports and research and development.

In order to stay at 51 per cent foreign equity, the company had to demonstrate that 60 per cent or more of its turnover was in core sectors — industries as defined by Appendix One of the Government's industrial policy, in sophisticated technology, and in exports.

A further condition stipulated that after one year of retaining 51 per cent foreign equity, export sales had to amount to at least 10 per cent of turnover.

A spokesman for Hindusthan-Lever admits, however, that "people say we managed to win the battle. But all we did was to comply with the FERA regulations."

Officials in the company admit, however, that that is no easy task. Hindusthan-Lever manufactures soap, detergents, chemicals, animal feeds, edible fats, dairy products and toiletries.

The company undertook major expansions in the field of chemicals and fertilisers — both covered in Appendix One. In 1979, it commissioned a Rs 220m (\$27m) industrial phosphate plant in West Bengal.

Hindusthan-Lever was also

able to convince the Government that it was using sophisticated technology in the upgrading of raw materials for the manufacture of soap. Such technology is used in the extraction of oil from the seeds of the Sal tree, for example, and the process also provides valuable employment for the tribal people of Orissa and Madhya Pradesh.

Export drive

Senior officials in other private sector companies point out with a certain amount of envy that Hindusthan-Lever's amazingly successful export drive played a major part in obtaining the right to retain at 51 per cent. The chairman of Hindusthan-Lever, Dr A. S. Ganesh, admits that raising exports at a time when international markets are receding, is extremely difficult.

Officials in Hindusthan-Lever point out that Unilever's name has been a major factor contributing to the company's ability to meet its 10 per cent export obligation.

Today, over 60 per cent of Hindusthan-Lever's investment in fixed assets is in the core sector, and the company has the largest research centre in the private sector.

A senior official in Hindusthan-Lever believes that Unilever's decision to hold on to 51 per cent was basically an emotional one, linked to its long association with India.

"If we had come down to 40 per cent," he says, "we need not have bothered with these difficult export targets."

Mr Ganesh believes that "it is better for the country for a foreign company to have equity participation, rather than a one-time sale of technology, because then you are forced to keep pace with changes in the market and around the world — if you have to export you have to compete."

The 24 sectors are: metallurgical industries, boilers and steam generating plants, prime movers other than electrical generators, electrical equipment, transport, including special machinery, machine tools including controls and accessories, agricultural machinery, earth moving machinery, industrial instruments, scientific and laboratory equipment.

Other sectors include nitro-

GLAXO LABORATORIES (India) is a leading pharmaceutical company with a 75 per cent foreign (UK) shareholding. In 1979-80, Glaxo ranked second among the top 15 pharmaceutical companies in India, in terms of drug sales. The Reserve Bank has recently issued a directive requiring Glaxo to bring down its foreign equity to 40 per cent by March 1983.

According to the Foreign Exchange Regulation Act (FERA) at least 75 per cent of a drug company's activity must be in areas listed in Appendix One of the Government's industrial policy, in order for a company to retain foreign equity of 74 per cent. Even if Glaxo had been regarded as an Appendix One company, therefore, it would have had to dilute its foreign equity by 1 per cent.

On top of the FERA regulations, the Government's drug policy of March, 1978, stipulates that the manufacture of formulations by a company must be no more than five times its basic manufacture of bulk drugs. This 1:5 ratio is designed to link any increase in the manufacture of formulations to basic research.

The Government also decides which manufacturing processes require high technology. The use of high technology and the 1:5 ratio both apply to the 75 per cent activity that must be in the Appendix One area of activity. In the Government's eyes, Glaxo does not meet these requirements.

In December 1981, the Reserve Bank issued a series of directives to 19 other drug companies, asking them to dilute their foreign shareholdings. Only three companies were allowed to retain foreign equity at 74 per cent.

They were regarded as being heavily involved in high technology activities — one of them, Wyeth Laboratories (U.S.) for example, makes steroids in bulk from a root found in the Himalayas.

Any drug company wishing to retain more than 40 per cent foreign equity must, under

FERA, show that its use of high technology and its exports account for more than 60 per cent of its turnover. A few, such as Ciba-Geigy (Switzerland) and Pfizer (U.S.), are to retain 51 per cent foreign equity, but have to meet an export obligation of 10 per cent of turnover.

A senior official in a private sector drug company suggests that Glaxo could have retained 51 per cent foreign equity if it had agreed to meet the 10 per cent export obligation.

But he says that "even assuming they could meet such an obligation, they may not necessarily want to — the domestic market may well not be healthy enough to pour resources into exports."

The issue of the health of the domestic market for pharmaceutical companies in India has, along with the FERA directives, spawned a bitter debate between the drug industry and the Government.

The drug industry argues that the Government's pricing policies, and its ban on the use of brand names, does not allow the industry sufficient profit margins to make their high technology operations profitable.

They claim that the Government is trying to protect Indian drug concerns, some of which are in the public sector, when these concerns have proved incapable of meeting the demand for drugs in the country.

Top officials in FERA drug companies now comment privately that they believe the Government is softening on various aspects of its drug policy. Any relaxation in the drug policy could affect FERA decisions as well.

Meanwhile, companies such as Glaxo have no choice but to dilute. As the managing director of one drug company that has had to come down to 40 per cent put it: "It is very difficult to contest Government findings on whether or not high technology is required in the manufacture of a drug."

"If the Government decides it isn't, then the argument stops there."

D. T.

Overseas companies adapt to FERA

Eight years after India introduced foreign ownership rules . . .

FOREIGN COMPANIES in India have long quaked at the mention of the Foreign Exchange Regulation Act, widely known as FERA.

FERA came into effect in 1974, with the intention of rationalising foreign exchange remittances outside the country, and redirecting the activities of companies with a majority foreign shareholding into the high priority, "core" sector.

Under FERA, all foreign companies were directed to reduce their equity holdings in their Indian subsidiaries to 40 per cent — unless they could prove that they were manufacturing in high technology sectors, or were export-oriented, or that they combined high technology with exports in acceptable proportions. The core-sector areas were defined by the Appendix One of the Government's industrial policy.

There were many rough battles between foreign companies and the Indian Government, as it became increasingly clear that the FERA guidelines would be a major obstacle to their clear-cut decisions were difficult. There were many mutterings, as companies either diluted their foreign holdings amidst protest or left the country altogether.

Now, eight years later and in the wake of the Indian Government's change of direction towards increased liberalisation of the economy, the picture has changed. A few years ago the ideal foreign majority shareholding was being thought of as not less than "that magic 51 per cent." While the virtue of remaining at 51 per cent is still a contentious issue, many companies say they are

happy to dilute, and some even regard it as a godsend.

Once a company has reduced its foreign stake to 40 per cent or less, it qualifies as an "Indian" company and is released from the close Government scrutiny which it received as a FERA company. Some companies have done this by issuing new shares in India, so diluting the foreign shareholding.

Despite constraints under the Monopoly and Restrictive Trade Practices (MRTP) Act, and the difficulties in obtaining industrial licences in India, businessmen say that once the shackles of FERA are thrown off, business in India becomes far easier. Furthermore, they admit that even after dilution a foreign company can retain effective control over its Indian subsidiary.

For the Indian Government, the lessons of FERA may be painful. Senior executives in the private sector say that the Act has been counter-productive, and they claim that even top Government officials will privately admit this.

Mr Gurucharan Das, managing director of Richardson-Vicks, in which Richardson-Vicks of the U.S. still has 55 per cent equity, says: "The Government has made a political commitment to the electorate. But the energy of companies, as well as Government, has been wasted on this nonsense of FERA which hasn't saved anything in remittances."

In some cases remittances abroad to original owners have increased. A senior executive in a quasi-governmental organisation comments that FERA was implemented because the

Government felt it had to show publicly that it was divesting multi-nationals of foreign control.

Even those senior executives in the private sector who argue that there is some virtue in the Act to put pressure on foreign companies to invest in key sectors of the economy, say that FERA has been "turned unnecessarily into a whipping stick by the bureaucracy."

Whether the Government will allow companies to re-apply to go back above 40 per cent, if they can prove high technology or meet certain export obligations, is still an open question. The BOC group in the UK (until recently, British Oxygen) is one company, for example, that does not rule out such an application for their stake in their Indian subsidiary, Indian Oxygen, "if the circumstances were to change in the future."

For the moment the issue of FERA has become so politically sensitive that few companies which are in the process of dilution seek publicity.

There are, however, many who believe that having at least 51 per cent is crucial to independence. Others concede that it is "a very emotional thing to give up ownership of majority foreign shareholding."

Still more are of the opinion that it makes no difference what happens come 1983. They say that more than 40 per cent are more than glad to have left FERA behind them so they can settle down to their real purpose — that of doing business in India.

Dina Thomson

PROFILE: HINDUSTHAN-LEVER

'A change of character'

PROFILE: GLAXO LABORATORIES

'No choice but to dilute'

There are still a few places in the world where things don't cost the earth.

India. Still delightfully inexpensive in the midst of rising worldwide costs. And right for just about every kind of holiday.

Himalayan treks, temple tours, beach holidays, palaces, wildlife safaris.

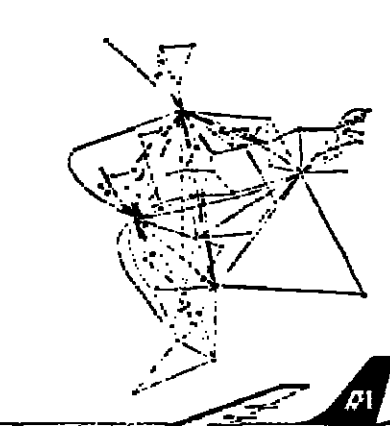
The Discover India Scheme, 15 days of unlimited travel for just US\$ 375.

The South India Excursion, with a 30% cut on normal US\$ fares.

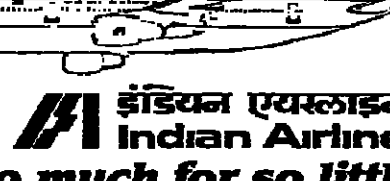
25% off on normal US\$ fares if you're under 30. And 50% off for all IATA/airline employees.

That's a lot of travel on very little money.

Ticketing facility through any office of more than 120 IATA airlines.



For further information, contact: Central Space Control Indian Airlines, 111 Building, New Delhi-110 001, India. Airline Code: DELRMC Tel: 031-2131 Cable Address: CENTRESERVE Member Sita Communications.



So much for so little.

Key manufacturing sectors listed in Appendix One

APPENDIX ONE was drawn up by the Indian Government in February 1973 and was revised in April last year. It lists industries open to companies which are more than 40 per cent foreign-owned (FERA) and which are large manufacturing concerns (MRTP). In other industries these companies have to meet special export targets.

The list is available from

branches of the Indian Investment Centre. It includes about 65 items in 24 sectors ranging from mechanised sailing vessels, tractors, and passenger cars, to steel, glass, ceramic fibres, web-offset printing machinery and rubberised conveyor belts.

The 24 sectors are: metallurgical industries, boilers and steam generating plants, prime movers other than electrical generators, electrical equipment, transport, including special machinery, machine tools including controls and accessories, agricultural machinery, earth moving machinery, industrial instruments, scientific and laboratory equipment.

Other sectors include nitro-fertilisers, chemicals other than fertilisers, drugs and pharmaceuticals, paper, rubber products, plate glass, ceramics, cement products, high technology reproduction and multiplication equipment, carbon and carbon products, pre-tensioned high pressure concrete pipes, printing machinery, rubber machinery.

JOHN ELLIOTT

The recovery of the public sector depends almost entirely on oil earnings.

Growth despite continuing inefficiencies

IN 1942, West Bengal, then the industrial heart of India, was struck by a severe drought. The British administration thought about building a fertiliser plant in the region to mitigate the effects of another monsoon failure.

But the war, it appears, distracted them and nothing came of it. The nationalists, who won independence for India five years later, had not forgotten, however, and in 1949 the Sindri fertiliser plant was built. India's public sector had become a reality.

The Government has since invested nearly Rs 240bn (€162bn) in public sector companies (excluding banks), ranging from profitable giants such as the Oil and Natural Gas Corporation to the Artificial Limbs Manufacturing Corporation of India which never makes money. Over the past five years, public sector investment has grown by Rs 2,000 crores (€13.5bn) a year.

By 1951, government investment in industry and commerce totalled Rs 39 crores. Major investment began then, largely due to a lack of confidence in the private sector's ability, or willingness, to invest money in new industries, with a series of five-year development plans.

By the end of March last year, the public sector consisted of 20 nationalised banks, 208 other enterprises (55 per cent of which are in manufacturing), including seven insurance companies which formed the backbone of the public sector in the mid-fifties.

Recently, the pace of investment has quickened markedly. By March, 1978, investments in equity and long-term loans stood at Rs 13,389 crores and has nearly doubled since, according to the Bureau of Public Enterprises, which annually publishes a massive, three volume analysis on the public sector.

This growth has attracted equally impressive problems, however. The Government has nationalised about 48 companies, mostly in engineering

and textiles to prevent them going out of business. These "sick" industries have continued to lose money heavily, despite injections of new capital. Along with other ambitious but loss-making enterprises launched by the Government, they have depressed the public sector financially for years.

Aggregate net losses in the public sector rose, for instance, from Rs 49 crores in 1978-79 to Rs 182 crores in 1980-81. There has been some aggregate improvement and the sector, as a whole, was in profit for the first half of last year by Rs 48 crores, and has improved on that for the half year which ended last September, with net profits of Rs 72 crores.

Oil earnings

But the recovery rests almost entirely on oil earnings, including the Oil and Natural Gas Corporation, where profits moved from Rs 20.37 crores in the first half of 1980-81, to Rs 174.34 crores in the first half of last year.

The Indian Petrochemicals Corporation, the Indian Oil Corporation, Bharat Petroleum, Hindustan Petroleum were all among the 10 most profitable operations in the public sector last year.

Indian officials know, however, that they cannot afford to be complacent about these gains. The 79 companies which collectively lost around Rs 345 crores in the first half of last year, have been losing by seven more and their losses in the first half of this year total an estimated Rs 678 crores. The return on capital employed throughout the state sector (excluding banks, which are not handled by the Bureau of Public Enterprises), hovers around only 7.5 per cent.

Faced with these underlying trends, the Government signalled an intention to move away from the pattern, established in the late sixties, of rescuing companies, either through direct nationalisation or "encouraging



Four chairmen and managing directors of India's major public sector industries (left to right): Mr R. K. Kapur of Hindustan Aeronautics, who started his career in the Indian Air Force; Major General S. N. Bhaskar of Bharat Earth Movers, which was set up in 1964 and is run by the Ministry of Defence; Mr V. Krishnamurthy of Maruti Udyog, which is to produce a Suzuki car; and Mr T. V. Mansukhani of Hindustan Machine Tools, which has diversified from its original base.

state-owned institutions to offer financial support.

Financially, these attempts have been largely unsuccessful. For example, Jessop and Company, West Bengal-based engineering group taken over as a sick industry by the Government in 1973 made a net loss of Rs 116.9m in 1980-81, a marked deterioration from losses of Rs 83m in 1979-80 and Rs 90m in 1978-79. There are about 45 nationalised companies in the public sector and, but for a handful of oil companies, none of them is healthy.

"We have been hanging on to those units which are not even viable," said Mr S. M. Patankar, a senior financial adviser at the Bureau of Public Enterprises. Most observers agree that it would be politically impossible for the Government to denationalise these loss-makers but it is clear that Ministers have decided to try to slow down the commitment to sick industry.

Under legislation passed last year, the Government, which usually takes over the management of all companies for about five years before nationalising them, made clear it would no longer assume management unless it was committed to nationalisation.

The Government which is currently managing around 120 of India's 24,000 sick companies, has also begun to offer profitable private sector companies considerable tax benefits to take the ailing units over. It has shed its potential responsibility for 24 companies in this way so far and another 14 mergers are close to completion.

But the problem of sick industries (roughly defined by the Reserve Bank as units with

losses in their current year, the previous year, and forecast losses for the following year) is not likely to go away.

Despite pressure from the Government on financial institutions to stop financing companies that are beyond recovery, pressing new difficulties continue to arise. A year-long strike, for instance, has seriously weakened a number of textile mills around Bombay. Mr Patankar believes that the Government will have great difficulty in resisting pressure to take over some mills.

their posts as a result.

After Mrs Gandhi came back into office in 1980 there were more changes.

India's public sector cannot, however, be fully understood without an appreciation of the dual role it imposes on chief executives. They are there primarily, officials insist, to make money; but it is also apparent that the ideology which gave breath to the public sector—to create jobs—is often paramount.

Social responsibility is not necessarily a concept with which red-blooded capitalists of the West would feel particularly comfortable. To some Indian public sector chairmen, however, it is an article of faith. Maj Gen S. N. Bhaskar, chairman and managing director of Bharat Earth Movers in Bangalore, which has been in profit since its incorporation in 1964, regards himself as a worker—"the workers do consider me as one of them," he says. "I eat with them, I drink with them, I talk more to them than I do to my officers around the company."

Would he consider lay-offs as a means of dealing with a run-down business? "No, I would not sack anybody. I would have to drastically reduce privileges for officers. I might have to cut wages," he says.

Mr B. K. Kapur, chairman and managing director of Hindustan Aeronautics, has similar principles. While his Bangalore factory begins to deliver the first Anglo-French Jaguars to the Indian Air Force, the company is devoting considerable resources on a sugar cane drying process that rural communities could use to produce raw material for paper mills.

A case study by Peter Bruce of two sister companies which show all the classic hallmarks of a sick industry

A crisis of viability

NOT MUCH is happening these days at the joint head office of the National Rubber Manufacturers and the Incheek Tyre Company in central Calcutta. Management is spending no money, and commercial credit has all but dried up.

However, that may all change, because the Government is about to decide whether or not to nationalise the two companies. If the Government goes ahead, major capital spending will begin and credit should start to flow.

Management of the two companies which employ 2,300 people was assumed by the Government after a disastrous nine month lock-out brought them both close to collapse in 1977. Since then the companies have been run by a Board of Management.

Now they are moving on to the next stage of being fully taken over by the Government, having temporary Government management prolonged while their viability is assessed, or of being "denationalised" and either handed back to their original owners or liquidated.

The NRM and Incheek story bears all the classic hallmarks of a sick industry. Appropriately, it is based in West Bengal, the heart of India's early engineering industry where industrial decay is at its most rampant.

Plant and equipment is generally obsolete throughout the state. Demand has slumped as manufacturing industry has shifted to other parts of the country. A delay in the implementation of government spending plans in the mid-1960s, plus the emergence of the first Marxist government in the state has also led to a massive flight of capital.

NRM came into existence in 1946 as a manufacturer of bicycle and rickshaw tyres and other rubber goods. Its owners, the brothers Mookerjee, later bought Incheek to make tubes and tyres for the automobile industry.

Both companies were profitable, according to the present management, manufacturing on separate sites around Calcutta, until the early seventies. Then, according to the new management, things began to "get erratic."

By 1974 the pressures being felt all over West Bengal had begun to tell on the family owners and they began to squabble about how the businesses should be run. Appeals to banks for funds succeeded merely in alerting the authorities who ordered an investigation of the companies.

By March 31, 1977, the end of its financial year, Incheek's losses had risen nearly 50 per cent to Rs 88.5m (€5m) over the previous year even though sales had risen dramatically. Clearly, in their desperation, the old management had been selling on any terms. Unsecured credit alone had risen from Rs 7.22m to Rs 20.58m in a year.

Locked out

By the time the directors presented their 1977 annual report to shareholders, the two companies were in the grip of the lockout that ultimately led to Government intervention.

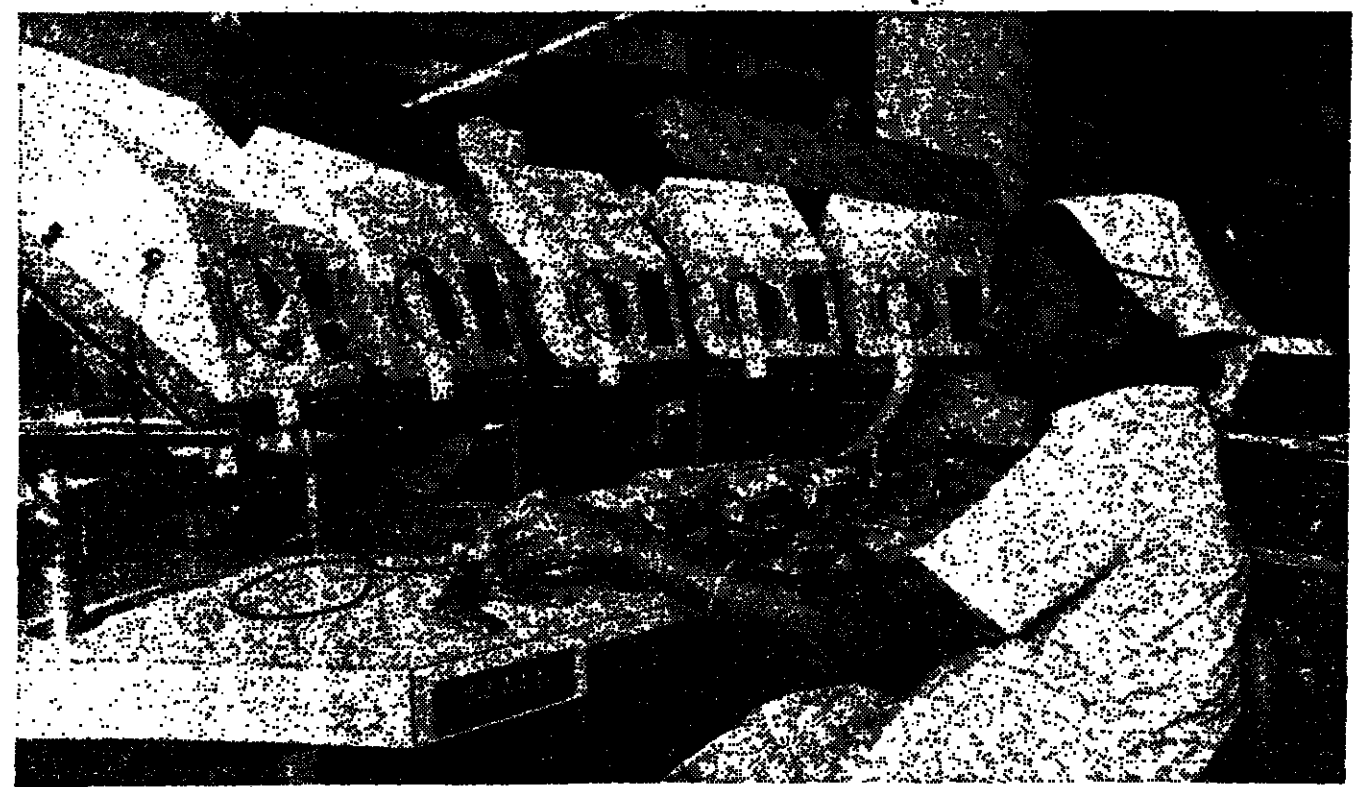
"From the beginning of the current accounting year," the directors complained, "lack of morale and motivation among labour gradually became more pronounced. Disbursement of cheques for capital expenditure against funds already sanctioned... were suspended (by the public institutions)..."

Apparently it did not take strenuous representation from the workers locked out, nor from the West Bengal Government and public institutions to get the Government to act.

New Delhi has the power to intervene after a company has not operated for three months. Now it did, thus relieving the board of directors of their responsibilities and replacing them with its own board of management.

If the Government is looking for actual signs of viability at NRM and Incheek—which is a condition for full nationalisation—it will not find them in the balance sheets. Both companies are losing money.

The Government managers do not hide the fact that they have had little chance of affecting the companies' future because they have performed little more than a holding operation for the past five years, and no Government capital has been available.



Watches being tested for accuracy at a Bangalore factory of Hindustan Machine Tools. The company was instructed by the Government to start producing watches in 1961 and now makes 2m a year, including quartz models introduced last year.

A case study by K. K. Sharma of a Government-owned financial institution.

Promoting industrial development

NOW THAT the Industrial Development Bank of India (IDBI) has started raising Eurocurrency loans for selective disbursement among its clients, term-lending for industrialisation in India takes on a new role. This will be limited by governmental controls, as are the other functions of IDBI since it is essentially an arm of the Reserve Bank, but shows how financial institutions are expanded in their operations.

Industrialists complain that financial institutions such as IDBI do not perform a sufficiently developmental role and their criticism is partly valid. IDBI, like other financial institutions, raises funds for its lending programme through a variety of sources like bonds and debentures. But it still depends on government financing—budgetary support was resumed last year and was Rs1.4m in 1981-82—and must provide for repayments.

The capital market is only just becoming effective, but the important role of the financial institutions is obvious from the increase in their lending.

IDBI sanctioned loans worth Rs 18.56bn (just under \$2bn) in 1981-82, with a matching rise in actual disbursements. This compares with the nominal

Rs 540m when IDBI was launched in 1964.

IDBI was started as the apex financial institution and part of its functions are to co-ordinate the activities of others such as the Industrial Finance Corporation, Industrial Credit and Investment Corporation and others in the field. But direct lending for a variety of industrial development schemes are its main function.

Operations have grown over the years. They now include direct assistance to industrial concerns, refinancing of industrial loans granted by banks and other financial institutions, rediscounting assistance, finance for exports and subscription to shares and bonds of other agencies helping the industrialisation process.

Direct assistance is usually granted only for acquisition of fixed assets for setting up new units and expansion, modernisation or renovation of existing ones. This amounted to Rs 4.45bn in 1981-82, showing a somewhat slower growth than in the previous year. This is partly because of IDBI's pressure on industries to tap other sources.

Refinancing of industrial loans has also risen to Rs 8.05bn. The fall in the underwriting of subscriptions by IDBI suggests that fewer unlisted shares of companies are now devolving on financial institutions. In other words, shares are now being better received in capital markets and companies are relying less on the institutions.

Soft loans

IDBI gives "soft loans" at a relatively low interest rate of 7.5 per cent to units in the groups of cement, sugar, jute, cotton textiles and certain engineering industries to enable them to take up rehabilitation and modernisation programmes. But disbursements are relatively low—Rs900m last year—because of the "convertibility clause."

This is now required by the Government to be inserted in loan agreements by the financial institutions to enable them to take up the option of converting loans into equity. The option is not often exercised, but industries—particularly the "sick units" which are more vulnerable—hesitate to take the loans because of the danger of losing control to the financial institutions.

Software. The better the quality, the higher the price.

True ☐ False ☒

Because Indian software gives you world class quality at highly competitive rates. And in these days of demanding markets, keen competition and narrowing margins, that's a welcome truth.

The facts in our favour

A vast reservoir of highly qualified manpower. Most of these specialists have had their EDP training and initial experience in the West. Quite a few are also qualified in engineering, business management and chartered accountancy. What's more, Indian Institutes offering full-time computer courses include on-the-job training in their curriculae.

A broad base of experience and expertise. Indian software designers and writers work with the most sophisticated and diverse range of hardware which includes fourth generation computers. And, technologically, this manpower is comparable to the best in the world.

The ability to design, develop and execute assignments like • financial control and accounting • project management • production management • materials management and inventory control • utility billing • management information • project feasibility studies • project monitoring systems • application and systems software • expert consultancy on software export.

They're in your favour too

All of these mean that you get international quality software. At prices few can match.

Get off to the right start—with EEPC

The Engineering Export Promotion Council of India will put you on the right track rightaway. EEPC will give you data on suppliers, systems and pre-packaged software and help you establish contact with software houses who can meet your needs.

Just write to the address given below, or ring us up.

**Regional Manager
Engineering Export
Promotion Council (India)
28/30 Cork Street, London W1
Phone: 01-439 4503/4504
Telex: 23827
Answer Back Code: EEPC G
Gram: INDENGG**

Discover software from India. And get your facts straight.

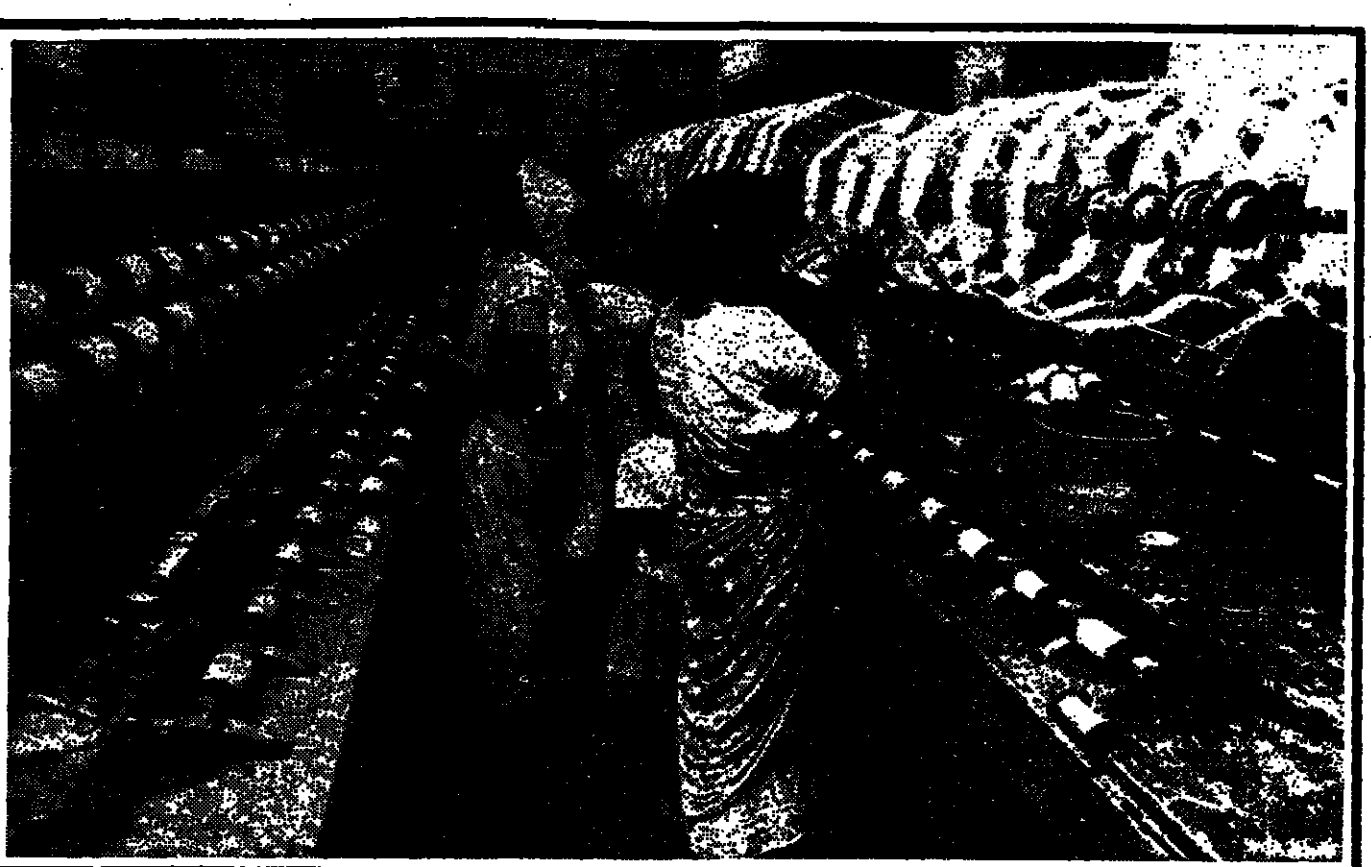
**Engineering Export
Promotion Council, India**

Head Office: World Trade Centre (3rd Floor), 14-18 Ezzat Street, Calcutta 700001, India.

Other Foreign Offices: Abidjan (Ivory Coast), Chicago (USA), Dubai (UAE), Düsseldorf (West Germany), Jakarta (Indonesia), Los Angeles (USA), Metro Manila (Philippines), Nairobi (Kenya), Singapore, Sydney (Australia), Toronto (Canada) and Vienna (Austria).

INDIAN INDUSTRY IX

On this and the following pages, an examination of progress in the leading sectors



DIVERSITY OF INDUSTRY . . . India is moving rapidly into new areas of high technology while also encouraging crafts and other small businesses. Left: British Jaguar aircraft are assembled at Hindustan Aeronautics in Bangalore. Right: Spinning fine silk thread at the Institute of Sericulture Development in Karnataka State, which produces over 60 per cent of the country's silk.

AEROSPACE

Choice of package deal for air force

MIGS FROM Russia and a variety of other fighters made in the country under licence, already scream across Indian skies. These will soon be joined by the sophisticated Mirage 2000 from France to make the Indian Air Force one of the most formidable in Asia.

With the acquisition of such modern aircraft, Hindustan Aeronautics, the Government-owned company that makes all civil and military fixed and moving-winged aircraft in India, has already launched into a new era of production.

The company will soon start assembly and manufacture of a new generation of aircraft now that the Government has decided to modernise the air force. Jaguars are already being assembled at the Bangalore plant of Hindustan Aeronautics under licence from British Aerospace and an earlier decision not to manufacture them is being changed so that some (the number is not yet decided) will also be

made there.

Hindustan Aeronautics' Mig complex at Bangalore, Koraput and Nashik is also entering a new phase. Although it has so far been limited to making the Mig-21 and its successor, the Mig-23, indications are that it has been decided to skip several stages and go straight to making the Mig-27.

The Mig-27 is much cheaper than the Mirage 2000 being acquired from Marcel Dassault of France and has been offered in a tempting package by the Russians who are obviously perturbed at India's diversification programme that has made it less dependent on them.

Some politics is involved since France is putting considerable pressure on the Government to add to the initial purchase of 40 Mirage 2000 aircraft by assembling another 45 in India after importing them in knocked down condition and manufacturing 65

more under licence.

If France wants to get the contract, it will have to offer a financing package that should be tempting enough to encourage the Government to revise the decision to make the Mig-27. It is possible that the Defence Ministry will opt for making both if the terms are right, but

Snias of France and Britain's Sea Kings, although Messerschmitt-Bölkow-Blohm (MBB) of Germany is also in the running for a contract that will involve the purchase and manufacture of nearly 600 helicopters over a seven-year period.

All this will mean that the present under-utilisation of Hindustan Aeronautics capacity—estimated currently at around 30 per cent—will not be a problem after some time. This is mostly because of the low order-book position in some sections in Bangalore and in Kanpur (where production of the Avro has now ceased).

Despite this, Hindustan Aeronautics crossed the Rs 2bn turnover last year (1981-82), with sales going up by 50 per cent and profits by as much as 300 per cent in a single year. Sales of military aircraft during the year totalled Rs 2,27bn. Plans are to double the turnover in

the next four years.

While the aircraft industry is poised for fresh growth, there is considerable rethinking on India's space programme following the failure of the first Indian-designed and U.S.-built communications satellite, Insat-1A, last September.

Built at a cost of Rs 700m, the satellite barely stayed operational for a fortnight after launching and this has set back both the communications and space programmes.

This failure, after successful launching of space rockets, has delayed the second satellite while an elaborate post-mortem is made. In the meantime, the Department of Space is going ahead with three major space projects—including development of a satellite and two launch vehicles at a cost of Rs 2,92bn—a part of its profile for the 1990s.

K. K. Sharma

TELECOMMUNICATIONS

Switchover continues

INDIA'S telecommunications programme has opted for electronic exchanges and telephones to modernise obsolete systems whose notoriously poor performance not only constantly annoys subscribers, but also slows down official work and business communications.

The changeover has already been initiated, although it will be two or three years before the impact of the modernisation programme is felt. This involves import of electronic exchanges for early installation and building of at least two electronic exchange factories with foreign collaboration.

Import of exchanges has been simple enough. France's CIT-Alcatel has won orders for 25 exchanges totalling 180,000 lines and these are expected to be operational by 1984. Fujitsu of Japan has won orders for SPC electronic exchanges, totalling 175,000 lines, while Siemens of West Germany is to supply 174,000 sets of electronic telecommunication equipment.

Award of contracts for the two electronic telephone exchange factories to be set up has been considerably controversial.

In the running were 10 companies from Britain (which offers British Telecom's system "X"), Japan, Germany, the U.S. and France.

Before tenders were opened, it was announced that the contract for the first factory with a 500,000-line capacity had been awarded to France's CIT-Alcatel. A flurry of protest followed from the competitors

who remain dissatisfied with the official explanation that CIT-Alcatel had been awarded the contract for the second factory and their tenders were still valid for the first.

Negotiations with CIT-Alcatel were held bilaterally, and the French offer of soft aid of FF 1bn before the May 15 deadline for low interest European credits, proved to be decisive. The French company is also in the running for the second (or what the Indians call the first) factory with a 500,000-line capacity.

No guarantee

Officials say that there is no guarantee that CIT-Alcatel will automatically win the second contract, and some believe it would be best to give the contract to another company so that India is not entirely dependent on one system. However, Indian experience with making the different telephone systems compatible hardly encourages this view. Nevertheless, global takers have been floated for the World Bank aided project and the choice will be made from the original ten bidders by next May. Financing arrangements could again be decisive.

Indian Telephone Industries, the public sector company which has so far handled development of telecommunications in the country, will modernise its factory in Palghat, Kerala, with the system chosen. The Palghat plant has already done considerable work on producing

small electronic exchanges for rural communications, and about 100 of these are already operational.

Face Standard of Italy, a subsidiary of ITT, is to be given the contract for a new model telephone to be made by Indian Telephone Industries. A new factory is expected to make 500,000 instruments a year and its capacity will later be expanded to a million.

The need for modernisation is apparent from the fact that there are still as many as 1,350 manual exchanges out of the 7,890 working at district headquarters and elsewhere. Priority is being given to make these automatic, partly with the help of containerised telephone exchanges. But complete automation is to be achieved only by 1990.

British Telecom has also made an offer with Plessey to provide small capacity electronic rural exchanges.

A similar change-over to electronic technology is to be made for the outdated telex system. German equipment is to be used for telex exchanges in the four main cities of Delhi, Bombay, (where a beginning has already been made); and in Calcutta and Madras.

A project for electronic teleprinters to be made by the public sector's Hindustan Teleprinters has also been cleared by the Government. Companies from Holland, France and Italy are in the running for this contract.

K. K. S.

STEEL INDUSTRY

Expansion plans remain intact

TALKING TO India's steel industry leaders, outsiders could be forgiven for forgetting that steel manufacturers in Europe, the U.S. and Japan are experiencing their most severe demand crisis since the 1930s.

White British Steel Corporation executives agonise about where next to cut capacity, their Indian counterparts sometimes have difficulty listening from memory all their expansion plans.

Schemes exist for boosting India's raw steel capacity of 11.5m tonnes a year to 22.65m tonnes by the end of the 1980s. One major new plant is under construction. Modernisation is underway at all five existing public sector integrated plants and at the single private sector integrated unit, run by Tata Iron and Steel. Two other plants are also planned.

Although these plans appear to have remained intact, India has not escaped the international impact of the steel profits.

Tata Iron and Steel, in which Government institutions have a financial stake of about 48 per cent (and the Tata group own about 4 per cent), is losing heavily this year after record profits in 1981. Pre-tax profits for the half-year to September fell 67 per cent to \$96m (Rs 154.5m) compared with the previous year.

The Steel Authority of India (SAIL), created 10 years ago as a holding company for the country's individual public sector producers, made a profit of \$24.5m (Rs 391.7m) last year, but its chairman, Mr S. Samarapungavan, holds out no such hopes for this year. It seems that only recent signs of a late rally in output will keep the group in the black.

Sail stocks have nearly doubled in the past 12 months—the figure in June, was some 1.1m tonnes or equivalent to about two months' production of the public sector plants.

Mr Samarapungavan, however, is an optimist: "We are quite sure that with proper policies by the Government and ourselves we can do well. Fortunately, our dependence on the international market is minimal."

Mr Samarapungavan has plans for four of his integrated steel plants:

- **Bhilai:** built in 1972 in the state of Bihar, it is a largely indigenous plant. Bhilai's rated ingot capacity has expanded

from 1.7m tonnes to 2.5m tonnes today.

By the first quarter of this year a second steel-making shop will have been commissioned and steelmaking capacity should be ready to move to 4m tonnes.

A fifth blast furnace is scheduled for completion by the end of this year.

Capacity

● **Durgapur:** built in West Bengal with British assistance in 1960. Steelmaking capacity at Durgapur now stands at a nominal 1.6m tonnes.

The plant has a bad production record despite operating at nearly full capacity in 1980-81 and 1981-82. This is partly because some of the UK-supplied equipment has not performed well. In 1980-81, the plant's output was only 46 per cent of its capacity.

Durgapur is being modernised under a scheme expected to cost \$890m (Rs 11bn).

There are also plans, not yet approved by government, to raise steelmaking capacity to

2.5m tonnes.

● **Rourkela:** built in Orissa with German assistance in 1959, Rourkela's rated capacity now stands at 1.5m. It was the first Indian plant to use basic oxygen converters in steelmaking. Some open hearth furnaces are also used.

Basically a flat products operation, Rourkela also produces pipes, electrical steel sheets. Sail hopes to boost steel-making capacity to 2.5m tonnes, but it will be some time before this is seriously attempted.

A first phase of modernisation, worth Rs 5bn, still needs Government approval.

● **Indian Iron and Steel Company (IISC):** located at Burnpur in West Bengal, IISC is India's oldest steel producer. The Government nationalised it in 1976 and Sail management has gradually pushed capacity utilisation to over 60 per cent of the nominal 1m tonnes.

The Soviets are helping prepare a modernisation and expansion programme, which could double capacity for the plant.

This could cost up to \$625m (Rs 10bn).

Tata Iron and Steel is also modernising its 2m tonne plant at Jamshedpur in Bihar, installing basic oxygen furnaces and continuous casting equipment at a cost of some Rs 2bn. Davy McKee of the UK is supplying and installing the steel melting shop equipment.

Tata has also been given Government permission to build a 400,000 bar and rod mill and a second continuous billet caster.

According to some semi-official estimates, the Soviets will have had a hand in some 68 per cent of Indian steel-making capacity within the next 10 years.

At Vishakhapatnam, on the east coast, Soviet engineers are building a 3.4m-tonne semi-continuous casting plant for the Government which is scheduled to be fully commissioned by 1987. The first phase is due to come on stream in 1985.

Moscow has agreed to grant soft credits worth \$128m for the scheme, under which it will

import most of the plant's production for a limited period.

The Soviets have also expressed interest in plans to build a second plant for the Government in Orissa. It was this plant, first sited on the coast at Paradip and then moved inland to Daitari, that was awarded briefly last year to Britain's Davy McKee in a \$125m turnkey contract that was cancelled (see separate article).

Pressure to build another Government plant, this time in the southern state of Karnataka, is also building up in New Delhi.

Mrs Indira Gandhi laid the foundation stone for a new Karnataka plant at Vijayanagar some 11 years ago, in what amounted to little more than a political gesture to the state electorate. However, a detailed project report has been recently completed. Babcock of the UK and GHR-MAN of W. Germany are pursuing contracts.

Peter Bruce

CEMENT MANUFACTURE

Outlook brightens as controls ease

INDIA'S MAJOR step in relaxing industrial controls has brought with it a welcome change in outlook for the cement industry.

"The dark age of the grey product ended on February 28, 1982," says Mr N. A. Pulkhivala, chairman of Associated Cement Companies, in a statement to ACC shareholders.

This seems to be the unanimous reaction of the industrial sector to lifting control partially on prices and distribution of cement after nearly two decades of regimentation.

Favours to property developers in allocation of cement brought down the Chief Minister of the western state of Maharashtra last year. Several ministers in other states were involved in controversial cement deals.

The partial decontrol envisages earmarking two-thirds of cement production for public distribution at a fixed price of Rs 35 per bag of 50 kg, and the remaining one-third production is allowed to be sold on the

market at a maximum price of Rs 70 per bag.

The proportion of "free" market cement is increased to 50 per cent from 33.33 per cent for cement plant commissioned after January 1, 1982 as an incentive to new units.

MTST cement companies are in the black now that the price realisation, in the view of the Government, has risen by an average of Rs 100 per tonne on the total cement production.

ACC has reported a surge in profits. On a 5 per cent increase in cement production, profits, after tax, rose nearly 14 fold.

For the year ended June 1982, net profit of ACC was Rs 290.5m against Rs 19.5m in 1980-81.

Partial decontrol is spurring the industry to increase cement production, which is expected at 23m tonnes in 1982, against 21.1m tonnes in 1981 and 17.7m tonnes in 1980.

Transport bottlenecks are eliminated, but the industry is grappling with problems of

power shortages and inferior grades of coal.

Cement companies are setting up captive power generators to supplement supplies from the grids. The industry is switching over to precalibrator technology to improve operational efficiency.

Entrepreneurs are queuing up in New Delhi for permission to set up additional capacity. The Government considers 60m tonnes installed capacity adequate to meet the anticipated growth in demand for cement over the next five years.

Expectations

Industrial licences issued so far add up to the required capacity. Presently, the installed capacity for cement is 27.66m tonnes and new plant for 7.5m tonnes is expected to be operational in a year.

The Sixth Five-Year Development Plan has projected cement production at 34m tonnes in the year to March 1985. At 80 per cent capacity utilisation, the installed capacity will have to

be 42.5m tonnes.

The Government has, for the first time, recognised the need to provide in the controlled cement price for modernisation and expansion of cement plants. Instead of taking depreciation on the written down value of the assets as in the past, the Government has allowed cement companies to calculate depreciation on a straight line method on a figure of Rs 650 per tonne, the capital cost for cement plant modernisation and expansion.

Economics of scale are also kept in view in industrial licensing, against the standardised four lakh tonne cement plant a few years back.

Quite a few 1m tonne plants are being installed. Technology imports are freely allowed, and for the first time, the Government is inclined to permit an Indian company to hire foreign consultancy services in this field. Modi group, for example, has named Blue Circle of the UK for its cement project consultancy and plant erection.

R. C. Murthy



The white man only seemed to twirl his moustache as he watched each 'saree' length of sumptuous cotton pass through an ornate gold ring.

Then all of a sudden, he said "My word! But that ring's just big enough to go round my finger."

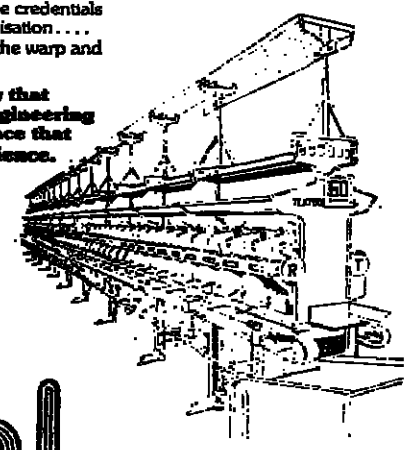
He met with a betel-stained grin.

"I'll take all the cloth you have" he said "and, mind you, I'll be back for more."

Thus began the export of Indian muslin to foreign shores... the traditional rage of British womenfolk for so many years.

From Textool comes another enduring tradition of India's textile world... quality machinery to turn the wheels of the flourishing textile industry. Fly frames, ring frames, ring doubling frames, cone winders and doubler winders. Machines to see a diversity of textiles through the crucial stages of spinning and winding. Rugged, modern machines from Textool that are running effortlessly in textile mills all over the country and in several parts of the world. The credentials of this premier Indian textile engineering organisation, over thirty years of an intense involvement with the warp and weft of the Indian textile world.

Cast into every piece of machinery that Textool manufactures today are the engineering precision and technological excellence that have been built up of a solid experience.



textool

Textool Company Limited Gungahy Combaion - 641 006
Gans: TEXTOLCO Tel: 855-353 TKT IN Telephone: 26231 (5 lines)

INDIAN INDUSTRY X

ELECTRONICS

New policies may soon emerge

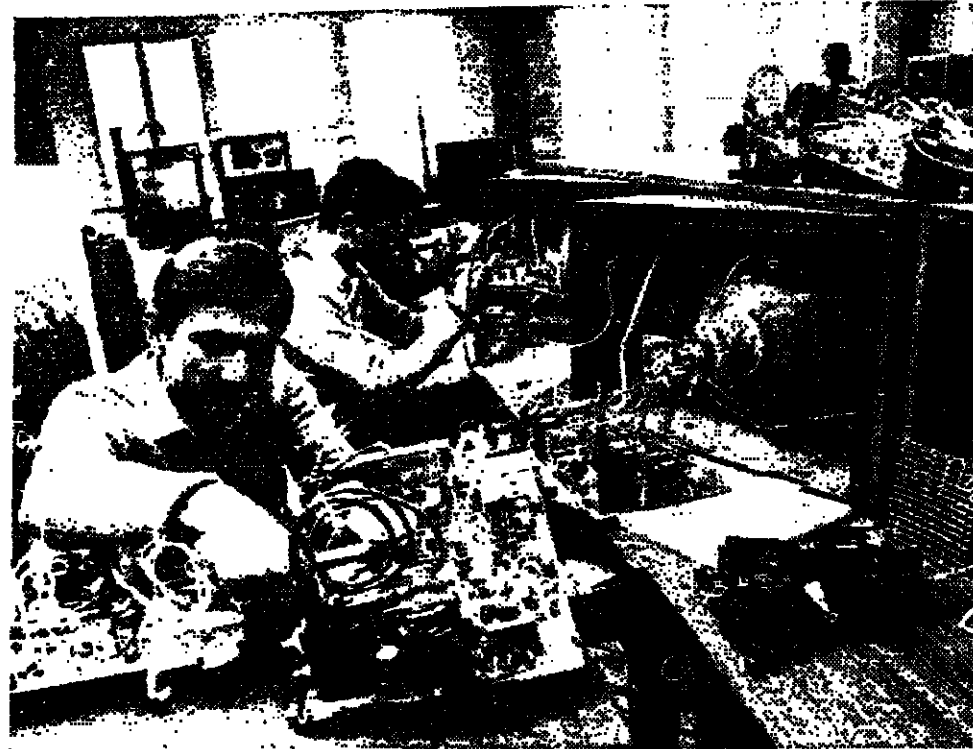
AFTER MORE than ten years' debate and delay, the Indian Government suddenly decided last April that colour television should be introduced to the country in time for last November's Asian Games. That gave India six months to import or assemble some 100,000 colour television sets.

The subsequent events, ranging from bickering over where sets should be assembled to rows involving customs officials over bureaucratic delays, make a story of true farce. But the events also illustrate the hazards and inefficient way in which India often allows its electronics industry to develop.

The industrial environment in India is not conducive to building high technology industries unless, like space and defence, they are given top priority by the Government. Electronics require dynamic growth, high volume production, and expensive research and development, none of which is readily available in India.

Now, however, there are some signs that the industry may be entering a period of significant development. The Department of Electronics seems to be recognising that it has interpreted India's policies of aiming for industrial sufficiency too rigidly for too long and it is planning new initiatives. It is aiming for the industry to grow by 22 per cent a year till 1985 from output in 1981 of Rs 900 crores.

Foreign investment has been encouraged for the past two years in some areas, notably electronic components, along with growth in small computers. The department now accepts that a main frame computer policy is needed, laying down targets for imports, output and product development. At present, import of large computers



Colour television sets being assembled for the Asian Games at Western Electronics on an estate of small and medium-sized companies on the outskirts of Delhi

is severely restricted which has meant that customers' business have suffered, and there has been little development of new products.

The Electronics Department is also considering inviting international tenders from companies to co-operate with the State-owned Electronics Corporation of India in developing a medium to large main frame machine.

That would be seen in India and abroad as a significant step forward, breaking down some of the taboos which have held the industry back. The computerisation of the railway system in partnership with foreign companies which might include IBM (see article on railways) will also be an innovation, helping to open India up for international collaboration in this area.

In line with its pre-occupation with defence and allied technologies, India is well advanced in various areas of professional electronics.

The Government-owned Bharat Electronics of Bangalore is the main company in this area with a \$130m turnover last year of

which \$75m to \$80m was defence work.

India is also developing various forms of consumer electronics, based on foreign technology. In particular, it is now about to recover from the chaos of the last few months' development of colour television.

The Electronics Department has a new policy for the production of colour televisions and it is also about to receive tenders from Bosch of Germany and GEC-Marconi of Britain to work with Bharat Electronics providing a country-wide network of colour television studios and recording facilities. The initial technology transfer fee contract is likely to be worth approaching \$1m, in addition to orders for equipment.

Software writing is also emerging as a significant part of the industry and is to receive Government support. Indians have an aptitude for software work. This, plus low labour costs, helps some companies to under-cut European prices by up to 30 per cent although this is partly offset by communica-

tion problems. Two subsidiaries of the Tata Group, last year received contracts totalling some \$30m for writing software for international banking computer programmes.

Russia has also bought software work from India worth approaching \$5m in the past two or three years and is now proposing a deal which would involve it selling India computer hardware in exchange for more software contracts.

Such developments indicate the potential for India to develop a significant electronics industry which could gradually begin to compete internationally.

Civil servants and leading electronics executives have rejected ideas that India should try to follow places such as Singapore or Hong Kong and become a major producer of mass produced goods. But they do believe that, given a lead from the Government and more freedom from controls by the Electronics Department, there is considerable potential for growth.

John Elliott

RAILWAYS

Bids in soon for computer expertise

INDIAN RAILWAYS is starting a major modernisation programme of its internal communication and control systems and of its locomotives. This follows modernisation of railway workshops which is now entering its final stages.

The communication and control systems project includes a key computer contract for which either Canada or Britain is expected to provide consultancy and software work. The contract includes advising on a main computer order which could reopen the controversy about IBM's role in India.

India has the biggest railway network under single management in the non-communist world. It employs 1.7m people, carries 10m people daily, and, until the late 1970s, was too cash-strapped to modernise. Now, World Bank loans approaching \$600m are providing the base for the work.

The computerisation and communications project is budgeted at \$90m most of which will be spent in India on general communications and nine regional computer systems. A lot of the hardware for these systems is expected to be supplied by the state-owned Electronics Corporation of India.

But international expertise is needed for the central control system in Delhi on which about \$125m is likely to be spent abroad. Proposals are being submitted by IBM, part of Canadian National Railways, and Transmark, part of British Rail. The winner, supported by its own government's credit and financing arrangements, will supply software and long-term consultancy, as well as advising on equipment purchasing.

Both the Canadian system and British Railways use a scheme called "Tops". This is based on IBM computers which have not been sold in India since IBM left the country in 1978-79 after a row with the Indian Government over the ownership of its subsidiary. The government is insisting that there is no limit on IBM having the railway order.

IBM is believed to be considering tendering for this order which would be worth \$50m to \$60m. IBM's headquarters in the U.S. have said nothing to contradict rumours to this effect now circulating in New Delhi.

A spokesman for the company said that if there was a major requirement in India for IBM equipment, products would be supplied on an off-shore sale basis. There were no plans for re-establishing an IBM organisation in India.

An alternative would be for Fujitsu or NEC of Japan or Univac of the U.S. to supply compatible equipment.

International tenders are also being submitted by about 10 companies for a short list of development contracts which will eventually lead on to a 10-year collaborative deal, updating existing locomotive technology.

Tenders are also open for the final \$5m orders for machine tools in the railway workshop's \$170m modernisation programme. A total of 30,000 machine tools are being replaced in 50 workshops.

J. E.

TEXTILES

Strike hits exports

INDIA'S "Productivity Year" in 1982 was soured by the year-old Bombay textile strike, of which no end is in sight.

"It is an unprecedented workers' action," says Dr Datta Samant, leader of Maharashtra Gimi Kamgar Union (MGKU), spearheading the strike.

"The workers refused to be bullied by strike breakers," asserts Dr Samant, referring to the efforts of the Government and the rival textile unions to restart the mills with skeleton staff.

The loss of production in the 62 Bombay mills is more than Rs 10m so far, about one-third of India's total textile production. But the effect of the strike on domestic textile market is not significant.

First, drought conditions in many southern and eastern States depressed demand for cloth. Secondly, textile mills in the western State of Gujarat, are working overtime to produce exports. The biggest beneficiaries of the strike are the semi-mechanised powerlooms, which enjoy Government patronage by way of rebate in Excise Duty on textiles.

Exports of cotton fabrics suffered last year; they fell sharply because of the failure of Bombay mills to keep to their commitments.

Bombay contributes traditionally some 62 per cent to India's fabrics exports, which were Rs 3bn in the year to March, 1981.

Only 15 per cent of export quota to European Community was expected to be utilised in 1982, while exports to the U.S. were a mere 3.4 per cent of the quota.

If Bombay mills reopen soon, the shortfall in 1982 exports may be made up partly since the Soviets have agreed to carry over to 1983 the unutilised 65m metre export order the USSR placed on Bombay mills this year.

When the strike is called off, not all of the 62 Bombay textile mills will be in a position to re-open. At least a dozen mills which were already sick, will not restart since they are unable to sustain the overheads in the year-long strike period. The Bombay textile industry needs a drastic reorganisation.

The difficulties of the textile industry, says a mill owner, "is due to lack of a coherent official policy and inadequate modernisation."

The Janata Government, which was voted out in 1980, had insisted the entire future demand for textiles was to be met by handlooms, one of the three sectors of the textile industry (the other two are mill sector and powerlooms). But the present Government modified it to allow for the expansion of textile mills to reach viable capacity.

The three sectors of the textile industry are to increase production from a combined

9,800m metres in 1980 to 13,300m metres (including 1,400m metres for export) in the year to March 1983.

There is a continuing shift in consumer preference to durable synthetics from cotton textiles.

This points to an increasingly larger role for the mill sector in clothing the population, since synthetics production requires capital-intensive techniques.

One consequence of this changing pattern is the fall in per capita cloth consumption from 15.8 metres in 1960 to 14.75 metres in 1981.

The present ratio of synthetics to cotton is 1:5 and the projection for 2000 AD is 55:45.

Nearly 2.1m spindles are to be installed, taking the total spindleage to 23m in 1985. The Government does not favour a big increase from the present 200,000 looms, but technological upgradation of the spinning looms—some mills have 30-year-old machinery—itself will increase the weaving capacity.

Radical changes in the textile scenario are seen in the next five years. The new pattern of ownership of the Bombay textile mills will emerge if loss

of jobs is to be averted. The Government is not in favour of nationalising the closed units, having been advised already with more than a hundred mills.

The present 10 per cent share of textiles in India's exports may not be retained. But India would resist pressure from the EEC and U.S. to scrap free access to Indian handlooms. The market for fabrics would depend on the official policy for establishing modern mills for export production.

The outlook for fabric exports "is not bright," says Mr R. S. Mehra, chairman of Cotton Textiles Export Promotion Council.

The European community contends the EEC market is not growing at the annual 6 per cent projected. In the meanwhile agreement and is asking for a cut in import quotas.

The market for fabrics would depend on the official policy for establishing modern mills for export production. Russia has emerged as the main customer for Indian textiles and increasingly larger capacity is being committed to fulfil Russian commitments.

R. C. M.



Dr Datta Samant leads the Bombay strike... "An unprecedented workers' action"

MACHINE TOOL INDUSTRY

Take-off still awaited

INDIA'S MACHINE tools industry has been "poised for take-off" or "at the cross-roads," according to newspaper reports and industry spokesmen, for nearly eight years. So far, despite the Government's plans for industrial expansion and modernisation, little has happened.

The "take-off" was, and still is, supposed to be all about the infusion of numerically controlled (NC) tools into manufacturing industry. India first exhibited an NC machine in 1970, in Hamburg, but, to-date, only three machine tool makers (Chit, Machine Tools, Mysore Kirloskar and Cooper Engineering) out of nearly 150 large and medium-scale manufacturers make NC machines, chiefly under licence. Imports are flourishing, and probably account for half the 300 NC units now in use in India.

"There has been no significant investment in machine tools," says Mr S. D. Sulake, secretary of the Indian Machine Tool Manufacturers' Association.

The Government is partly to blame. Only in the mid-1970's did it lift strict curbs on manufacturers changing licences in order to widen their product range.

By then, low levels of profitability, with a few exceptions, had become common throughout the industry. Combined with the after effects of restrictive Government controls and, some industry spokesmen admit, the reluctance of many companies to plough profits back into their businesses, the machine tools industry looks a long way from being able to meet the technological requirements at the sophisticated end of the Government's development plans.

Vigour

That is not to belittle the industry's vigour in the manufacture of conventional machines. More than 2,000 manufacturers operate throughout the country, at least 1,000 in smaller companies outside what is called "the organised sector" (companies with investment of more than Rs 2m) in Punjab alone, mak-

ing anything from hand-held machines to horizontal boring machines and gear hobbers.

In 1981, production throughout the industry was worth Rs 2,290m, according to Government figures, up sharply from Rs 1,550m in 1970.

Ironically, the Indians have been able to capitalise to a certain extent on the widening technological gap between themselves and the major foreign manufacturers by sharply boosting exports of conventional machines to other developing countries and, in some cases, to developed countries.

"We still build machines here that the Europeans and Americans could not make profitably," said one industry specialist. The value of Indian machine tool exports rose to Rs 300m in 1981-82 from Rs 80m in 1975-76, according to Government figures.

The industry is dominated by BMT's seven plants, which account for nearly 40 per cent of total Indian production. The state-owned group, based in Bangalore, has consistently led the others in innovation.

Smaller companies

Dr S. M. Padi, BMT's chairman until five years ago, and still a major independent voice in the industry, argues that the big producers should stop manufacturing low technology equipment and concentrate on more sophisticated machines. Smaller companies would be able to produce better conventional machine tools at a fraction of the major's costs, he believes.

In theory, he has the support of many industry spokesmen, but combined with the reluctance (in some cases inability) of big manufacturers to commit themselves to NC technology there are two other hurdles.

First, the Government has been content to allow the import and manufacture of indigenous licensed NC machinery on a relatively small scale to fulfil specific requirements, but it is still wary of the effect that widespread use of sophisticated machines might have on employment.

Secondly, the small, family-run smaller companies are notoriously conservative.

Even the production of conventional lathes, boring and milling machines might be too great a hurdle for many of them to accommodate.

Foothold

While the debate about who should make what continues, the Government's production and consumption figures grow increasingly ominous for the industry. Compared to the rate in domestic production from 1979 to 1981, consumption rose from Rs 1,830m to Rs 3bn and the industry share of the local market fell from 55 per cent to 76 per cent.

Imports are filling the gap, and this is worrying Indian machine tool companies.

Although West Germany, with sales to India worth about Rs 200m in 1979, leads the field, the Japanese are rapidly gaining a foothold in the market, sometimes discounting up to 50 per cent off list prices for machining centres, which are increasingly in demand.

Now the Indians are trying to persuade foreign manufacturers to secure licensing arrangements with local manufacturers to build NC machines, arguing that there is money to be made on exports because of low labour costs.

The industry has also persuaded the government to consider raising royalties paid to foreign collaborators, on machines sold in India, from 5 per cent to up to 10 per cent. A number of Indian companies are understood to be talking to German, Swiss and U.S. manufacturers on roughly the same lines. The Japanese have shown little interest in licensing.

Although import tariffs of up to 80 per cent might blunt the Japanese edge on price to some extent, their machines are collecting a growing band of influential admirers. The chairman of one of India's most sophisticated public sector manufacturers said he would not even consider buying non-Japanese machine centres.

Peter Bruce

SMALL FIRMS

Turning traders into manufacturers

"MANUFACTURING companies in our small scale sector are basically traders who want to make more money by assembling things as well as importing them and selling them. They are not usually fired by a European or American ambition to innovate or manufacture."

This comment by an Indian electronics expert, who lines some of the problems and contradictions which surround India's policy of boosting small business through various special incentives, including the reservation of 855 specified products for them to manufacture.

The policy has been developed over three decades for economic and social, rather than industrial, reasons. It runs from the time, during the consumer by breaking the power of monopoly suppliers and other large companies.

The policy fell into disrepute during the 1977-79 Janata Government because too much was expected of it. Now, however, it is widely accepted and its aims are praised by even its sternest critics in industry.

One problem is a high failure

rate—one in 20 of the registered small scale businesses were estimated to be "sick" by the Reserve Bank of India in 1978. But there are possibly more serious complaints of poor design, low quality products, and inefficient servicing, especially in the electronics area where various items including televisions, and very small computers are "reverted".

More than 75 per cent of India's black and white television sets—about 1.5m in colour sets—have been imported by the Government and assembled for the Asian Games, last month—were produced to foreign designs along with 55 per cent of tape recorders and 40 per cent of controls instruments and electronic medical equipment.

"These things have been arranged so that the consumer is not exploited on price by large manufacturers, but now

the consumer is being exploited on inadequate design and maintenance," is a typical criticism heard in India.

"The Government should pay more attention to attaining good standards of design and product quality when deciding on policies, otherwise we'll always have television sets looking foggy and electric plugs blowing up."

Western Electronics is one of the larger and more respected of the medium-scale assemblers of entertainment electronics, such as television sets, tape recorders and even video games. Located on an industrial estate on the outskirts of Delhi, it employs 750 people on labour-intensive rudimentary assembly work, sometimes clocking up to 30 per cent rejection rates because of poor quality at various stages of assembly.

The company was set up by two brothers in 1966 to produce pocket radios and, last year, had

a turnover of Rs 220m. It estimates Rs 300m for this year.

"Up to 1977 we copied designs and technology from Europe and Japan for television sets, and Taiwan for tape recorders," says Sunder Vachani, one of the founders, who now proudly drives round Delhi in a large black Nissan President car, one of the relatively few imported cars in the capital.

"But in 1977 we realised we had to get on to our own feet because, when you grow up, you can't continue to do the wrong things you do when you are young. Anyway, the restrictions on importing were slowly being relaxed."

So now Western imports technology and sub-assemblies, and adapts designs to India's conditions. Controls on importing raw materials and technology are still hampering Western, however. Mr Vachani estimates it could double its present output in a more relaxed regime.

In 1981 it assembled 42,000 black-and-white television sets, 1.2m tape recorders, and 12,000 colour sets imported for the Asian Games by the Government from Korea and Europe, as well as Japanese Hitachi sets which it was already producing for India's small video recorder market.

J. E.

FERTILISERS

Private investment sought

CONTRACTS for fertiliser plants worth more than Rs 150m are now being awarded by the Indian Government which is finalising the sites for a chain of six fertiliser projects based on the Bombay High field.

Government-owned companies, private sector financially-based businesses and co-operative will set up two of the plants each.

Four Bombay High gas-based fertiliser plants, two each in the western coastal states of Maharashtra and Gujarat) are already under construction, bringing the total investment in gas-based fertilisers to nearly Rs 500m in 10 plants in 1980.

The Government has chosen Kellogg of the U.S. for the 1350 TPD ammonia plant of the natural gas-based fertiliser complex in Madhya Pradesh in central India. Snamprogetti will be the main consultant for the Urea plant.

The Government, for the first time, is seeking the support of the private sector for Bombay High gas exploitation.

First, the manpower resources of the public and co-operative sectors are not large enough to take on the job of all the 10 fertiliser plants.

Secondly, the Government has a resource constraint and conse-

quently with the private companies for building fertiliser plants. It is prepared to amend suitably the fertiliser pricing formula to stimulate private investment.

Fertiliser prices are administered through a complex system of retention prices to manufacturers and Government subsidy to keep the cost of fertilisers low to farmers.

The retention price is worked out on 12 per cent return on "net worth" at 90 per cent capacity utilisation. The proposed amendment is to enlarge the definition of "net worth" to include investment made out of retained profits.

India's perspective plan envisages massive investment to lift the fertiliser installed capacity to 9.65m tonnes of nitrogen and 2.84m tonnes of phosphates by 1990. But demand would continue to outstrip supply and the gap is to be bridged by 1.34m tonnes of nitrogen in 1980-81 to nearly 3m tonnes in 1988.

The Government would like the fertiliser industry to move away from petroleum feedstock to two coal-based fertiliser plants are established to assess the economics of coal gasification technology.

With Indian seafoods you are always one-up

The flavor. Quality. Versatility. The seafood preparations and condiments are so in unison with the many more flavors of Indian Seafoods.

The statistics show, indeed a dramatic story. India, the world's largest fish production country from India. And when it comes to shrimp, India contributes about 15% of the total.

And USA of course is the second largest buyer from India.

THE HINDUSTAN SEAFOODS EXPORT AUTHORITY
100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629,

THE EUPHORIA on India's oil exploration front is over, after a string of oil discoveries at three different locations in the middle of last year.

Oil exploration in Palk Bay off the east coast of the southern tip has been suspended as the field is not commercially viable. The shore Godavari Structure has proved to be the most difficult and conditions there are more adverse than in the North Sea. There is no valid yet on the efforts at two other locations—the Andaman Islands and offshore Pondicherry.

Major investment decisions so far are confined to development of proven oil reserves in Bombay High fields on the west coast. The government has approved the Rs 25bn plan of Oil and Natural Gas Commission, one of the two Government-owned organisations engaged in oil exploration and production, to lift oil production in Bombay High to 3.2m tonnes in 1984-85 (April-March) and 2.5m tonnes of associated gas and three million tonnes of free gas.

ONGC was to produce originally 12m tonnes of oil in 1984-85.

The Government has postponed decision on investment in other areas. The ONGC has proposed a total investment of Rs 47.2m (including Rs 25m for Bombay High) in the next two years. This is part of the

OFFSHORE OIL

Resources crunch forces rethink by Government

10-year ambitious perspective plan to raise crude production to 60.5m tonnes in 1990.

The resources crunch has forced the Government to weigh carefully the gains of committing funds to risky oil exploration in new areas. But the situation is becoming desperate. Bombay High alone cannot sustain the medium and long-term oil needs of the country. Demand for petroleum products is rising at an annual rate of seven per cent and, as the economy develops, the demand for oil is expected to accelerate at an annual ten per cent.

The Indian Government would have favoured fixed interest-bearing credits from the World Bank, if not the soft loans from the International Development Association, the World Bank subsidiary, for all its oil exploration ventures.

But the Reagan Administration influenced the World Bank to align the loan package in favour of increased market borrowings and participation by international oil companies in exploration and production in India.

Apparently, the Indian Government has seen reason in the World Bank argument that there is no point in reserving all high potential areas for the national oil exploration agencies.

In the latest invitation to world oil majors for tenders, blocks in oil-bearing deep offshore Godavari Structure are offered for exploration for the first time. All 50 offshore and onshore blocks in Krishna and Convery Basins, Bombay offshore, besides Godavari are opened for bids.

The decision to throw the Godavari Basin open to oil

majors is influenced by two factors. First, the Government is committed to the International Monetary Fund to bring about structural adjustments in its economy in the medium term for the \$5bn loan. Time is running out.

Secondly, drilling in Godavari deep offshore involves sophisticated technology, which is not easily forthcoming.

The 37 companies invited to bid this month have been carefully selected. The Government has moved from its rigid posture, adopted in the first round of bids last year, and appears ready to make concessions. It has shown willingness to negotiate on the freedom of all companies to export the profit component of oil.

The income-tax payable by the companies is reduced to 52.75 per cent from 72.05 per cent, although a new 15 per cent levy on oil production, called "equivalent of royalty," is proposed, but the latest invitation to world oil majors in new areas, for exploration is one the same with falling oil prices.

The question is how far the blocks that are offered and the concessions made, will appeal in outweighing the adverse market conditions.

R. C. Murthy

NUCLEAR ENERGY

Troubles hinder development

WHEN INDIAN scientists successfully exploded what the Government described as a "peaceful nuclear device" in the remote Rajasthan desert in 1974, the national "ego" received a tremendous boost. But that event was the beginning of continuing troubles for India's nuclear energy programme.

The U.S. had second thoughts about supplying enriched uranium for the 400 MW nuclear plant at Tarapur, Maharashtra. The Canadians turned back ships carrying nuclear reactor components, and talks stalled with the French over fast-breeder reactor technology.

The troubles continue to retard development of India's nuclear energy industry. Tarapur has been running well below capacity as nuclear fuel is conserved. France has now stepped in to supply the necessary enriched uranium to fill the vacuum created by the refusal of the U.S. to sell the fuel and, hopefully, Tarapur will start generating normally again.

The only other operational plant, at Kota in Rajasthan, has two units, but difficulties in obtaining heavy water have cut its designed capacity of 440 MW to less than half. The Kota plant generates even more erratically than Tarapur, so the country's only two operational nuclear power stations are not a good augury for future plans.

In view of the problems, the Atomic Energy Department has been forced to lay stress on maximum indigenousisation of future plants but this inevitably means delays. The target accepted by the Government of achieving a 10,000 MW nuclear generating capacity by the end of the century is clearly unrealistic. Skeptical independent observers think that something like a quarter of this will be possible.

As it is, progress is slow. The third nuclear power plant at Kalpakkam, near Madras, in Tamil Nadu State, has just one of its units nearing completion and it will be some time before even this starts generating. Only the preliminary civil engineering work on the fourth

plant at Narora, in Uttar Pradesh, has begun. For the fifth plant, only the site—Kakrapur in Gujarat—has been selected.

The immediate problem is the scarcity of heavy water which has affected the working of the Rajasthan plant and held back commissioning of the Madras unit which needs this as a coolant for the natural uranium reactors. The Government is determined to maximise production of heavy water in India and the Soviet Union's offer to meet the shortage is being accepted as a temporary stopgap.

The heavy water plants at Tuticorin, Baroda and Nangal are operating well below capacity. The current target is a rise of 80 tonnes a year instead of the 160 tonnes that they should be producing together. Actual demand will be 426 tonnes by mid-March and as much as 1,560 tonnes by 1986.

New heavy water plants at Kota and Talcher are expected to be commissioned in a few months. The Government seems deter-

mined to go-it-alone because of previous experience, with foreign suppliers in the U.S. and elsewhere. Indian scientists have perfected the technology for pressurised heavy water reactors, using natural uranium as fuel, and they mean to carry out the programme based on this method.

For this reason, the Government is not expected to accept the recent Russian offer to install a 1,000 MW nuclear power plant on a turnkey basis even though it has agreed to examine the technical feasibility.

According to the Atomic Energy Department, the pressurised heavy water reactor technology has the potential to supply power at competitive rates. It admits costs have been rising and project schedules have gone haywire because of delayed deliveries of equipment.

K. K. Sharma

TEA PRODUCTION

A year of mixed fortunes

A WEAK price trend at the auction throughout the early half of 1982 considerably worried the Indian tea industry. It also felt puzzled that despite a lower tea crop in India, as well as abroad, the market was being so unresponsive.

Prices at the local auctions have, however, steadily improved in the second half and at the end of October they were distinctly better than during the corresponding months of the previous year.

This has improved the outlook noticeably for the industry, although concern continues to be expressed about the weakness of sterling which has been affecting the rupee value of the exporters' income adversely.

The tea crop in 1982 is now seems will be about 545m kilos. The north Indian crop peaked up in the latter half, largely neutralising the damaging effects of a prolonged drought and heavy rains at the wrong time. By and large, 1982 was a year of mixed fortunes and not a general disaster, says Mr Deepak Roy, chairman of J. Thomas & Co, the leading tea auction firm in India.

On a longer view of the supply demand outlook, the relative stagnation in tea prices in India, the world's largest producer, consumer and exporter of the commodity, should be a matter of concern.

As Mr C. S. Samuel, chairman and managing director of Brooke Bond India (an important firm in the tea industry), points out, the growth in tea output between 1967 and 1977 was good, rising from 385m kg to 556m kg, but since then it has moved sluggishly between 560m kg and 570m kg. India's current annual domestic consumption is about 370m kg and is growing by about 5 per cent to 6 per cent per year.

"If this trend of production and consumption continues," he stresses, "before long we will eat into the exportable surplus. Perhaps by the year 2000 we

will have much less tea for export and our foreign exchange earnings from tea exports will show a major decline."

According to reliable projections, India should produce 1400m kilograms of tea by the year 2000 and if it is to export 850m kilograms by then and at the same time cater to a growing domestic market.

This means tea output will have to increase two and a half times from the present level in a matter of just two decades which seems to be a far cry at the moment. The industry does not have the funds nor additional land to carry through a development programme of such proportions.

"Finance continues to be a major headache," says Mr S. K. Mehra, chairman of Tata Findlay (renamed Tata Tea), the largest tea company in India because the enormous increase in costs has so eroded the profit margin that the industry that it has now little reserve to be ploughed back for development.

Capricious

Commercial banks do not extend adequate credit even for working capital purposes and whatever profits the gardens manage to earn are largely eaten away by a highly irrational and capricious system of taxation both at the state and central level. Nearly 70 per cent of the profits are taxed away.

All production inputs such as fertilisers, pesticides, weedicides, coal and electricity, cost more. The 1m workforce engaged in the tea industry have demanded and been given a substantial wage increase recently.

Auction prices during the current year, especially in the latter half, have improved, in some cases considerably, yet the profitability of the industry is still low by today's market standards for industry as a whole.

Indeed, it is a commonly heard complaint that because of the financial constraint,

many gardens have been unable to buy enough fertilisers and other inputs vitally essential for growing a good crop. Consequently output has not been rising.

If the tea industry is unable to absorb the increasing costs through higher productivity, it is not because of inadequate efforts to modernise operations, but because of the inability to extend plantation areas which could bring substantial economies of scale. Indian gardens already have the highest production of any in the world.

State governments, in their zeal to apply land reform measures at the wrong place, have taken away all unused land from the gardens which could be devoted to new planting. The industry now needs the land badly and, despite numerous representations to state Governments, the lands have not been returned.

On the other hand, the Government of India's effort to grow tea in non-tea growing states has had little encouraging results so far, and no significant addition to tea output has resulted.

However, the industry is making efforts to produce more quality tea to maintain export levels and, if possible, expand. The industry is working hard despite prolonged negotiations at countless meetings under international auspices, no tea agreement to regulate export flows to the world market is yet in sight.

Despite a large domestic market, exports are still very vital for the Indian industry's own financial health, as well as the country's export income in the context of a persisting balance of payments crisis.

A better unit value for exports is what the industry basically needs. With China threatening to disrupt the equilibrium in the world tea market, where competition from new producing nations has been increasing, India has every reason to feel anxious about the future of its tea exports.

P. C. Mahanti

TOBACCO

Record export earnings

THANKS to an ever-growing foreign and domestic demand tobacco now occupies an important place in the Indian economy. It supports not only 750,000 people engaged in the cultivation of a Rs 30bn industry making various products, but also numerous traders and exporters all over the country.

In the current context of a balance of payments crisis, tobacco's contribution to export earnings has been particularly encouraging.

Exports of tobacco and tobacco products in 1981-82 touched a record Rs 1,93bn, some 56 per cent higher than the previous year's figure of Rs 1,24 bn, which itself was a record.

Volume terms, exports reached 107m kilograms, roughly 25 per cent of the total output, beating by lengths the earlier record of 83m kilograms exported in 1972-73. The officially set export target for 1982-83 is Rs 2bn.

The 1981-82 record export earnings were not only an account of a volume increase, although that was a major contributory factor, but were due largely to a higher value per unit of export.

From a mere Rs 6.60 a kilogram in 1970-71, it rose to Rs 18.08 in 1980-81, and to Rs 18.12 in 1981-82.

The trend during the past year continued to be as satisfactory.

India is now the second largest exporter of Virginia flue-cured tobacco, next to the U.S.

In the world league of tobacco producers, India now occupies the third place, next to the U.S. and China. Out of a total world output of 5.5m kilograms in 1980-81, India's share was 447m kilograms, while the U.S. and China produced 806m kilograms and 797m kilograms, respectively.

It is interesting to note from the latest tobacco export statistics that China became the second largest customer of Indian tobacco in 1981-82. It took 28.8m kilograms and continues to take a keen interest during the current year, as well.

The Soviet Union topped all importers with 33.7m kilograms and promises to take even more.

The UK, which traditionally was the largest importer of Indian tobacco, has now been pushed down to third place. Britain maintained her position until 1978-79 when it took 30.5m kilograms but the purchases dropped sharply to 20.2m kilograms in 1979-80 and then further to 17.3m kilograms the following year.

In 1981-82, UK imports of Indian tobacco recovered to 18m kilograms, but it was still way behind China and Russia. This is probably due to increasing competition from the U.S. and the UK market, and from the 46 C.A.P. countries which are enjoying duty-free entry into the European Common Market of which the UK is now a part.

Russia's purchases of Indian tobacco have grown dramatically over the past decade. It took only 6.9m kg in 1970-71, stepped up to 18.8m kg the next year and since then has kept increasing her purchases.

With the rapid expansion of trade envisaged under the bilateral trade agreement for 1982-83, the country should import more in 1982-83.

It is in the European Economic Community the world's largest market for tobacco that India's exports are not making the headway that the country needs to make at least to reduce the trade gap.

P. C. M.

COALMINING

Cash shortage holds up investment

INDIA SET an ambitious production target of 185m tonnes for coal in its Sixth Plan (1980-1981 to 1984-85).

Early last year there was some excitement about the improved performance of the nationalised coal sector in 1981-1982. Production went up by 9.6 per cent to 125m tonnes, a million tonnes more than the revised target of 124m tonnes for the year.

Coal India also made a profit for the first time since nationalisation in 1972-73. Productivity was said to have risen, with output per manshift having gone up to 0.78 tonne in 1981-1982 from 0.71 tonne in the previous year. But even this higher figure represents one of the lowest outputs per manshift in the world.

The Central Government's response to the coal industry's request for higher prices has meant that prices have risen by as much as 120 per cent between June 1979 and February 1981. But much of the increase has gone to meet additional interest burdens and higher wages and power tariffs.

Despite the fact that wages now account for nearly 65 per cent of the cost of coal production, productivity remains abysmally low.

A report published by the World Bank in September last year on the Indian coal sector says India is likely to achieve a maximum coal production for 1984-85 of 155m-160m tonnes.

Shortfall

By comparison, says the report, unrestrained demand is estimated to be around 175m tonnes, indicating a relatively large shortfall between production and demand for the next several years.

Experts in India's Department of Coal similarly expect coal shortages to emerge, although they place expected shortfalls at about 16m tonnes. They say the main sectors facing shortfalls will be power and cement.

The planners demand estimates for coal have gone astray partly because the plant load factor of the power sector has improved. In the revised estimate, the power department

has asked the coal department to supply 78m tonnes of coal instead of the original 65m tonnes.

At least two new power stations—Vindhyachal and the UK-funded 1110m Rihand coal-fired power station in Central India, have further increased coal demand. Coal demand by the cement sector is also estimated to be roughly 3m tonnes more than the projected demand of 9m tonnes.

The shortfall in demand is partly a result of cutbacks in investment projects by the authorities during 1975-77 when demand for coal in the country was falling due to a slowdown in the economy. But over the past several years, the Government has increased the pace of its investments. Twenty major projects sanctioned during 1979-80 have a production potential of nearly 38,55m tonnes, with an investment of Rs 3.7bn (£197m).

On the basis of increased coal demand, however, the Department of Coal believes that at least another Rs 3bn will be required to commission needed

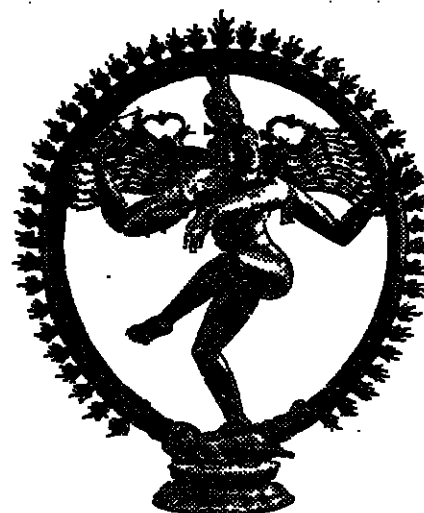
coal capacity. Having already spent the bulk of its total Sixth Plan allocation, the department is suffering from severe shortages of cash leading to an almost total stoppage of new investment.

The financing requirements of the coal sector are an ever increasing burden on the Central Government at a time when it is already facing difficulties allocating an increasing share of its resources to the energy sector.

Experts say there is a need for reassessing methods of coal transportation in particular, as operational delays on the railways have resulted in declines in daily coal loadings and movements of coal.

Infrastructural constraints such as serious power shortages and poor industrial relations continue to plague the coal sector. India's vast coal reserves, estimated at 90m tonnes, remain unexploited, while the country's oil import bill goes on eating up export earnings.

Dina Thomson



You've had a glimpse of India's past...



Now participate in her promising industrial future



SYNDICATE BANK

International Division:
Oberoi Centre, Nariman Point, P.B. No. 10058
Bombay 400 021

Grams: PIGMYBANK Bombay
Telex: 011-3228, 011-4896, 011-2294
Tel: 233681, 233628

London Branch:
2A, Eastcheap, LONDON, EC3 1AA

Cable: "SYNDICATES, LONDON EC3"
Telex: 884171
Tel: 01-626 5501

Shiba 88 1/82

JUTE

Uncertainty haunts the market

AFTER TWO long years of depression, the Indian jute industry is beginning to see light at the end of the tunnel.

Total sales including exports have been moving upwards over the last three months and there has been a better flow of enquiries from foreign buyers, including the Americans and the Soviet Union.

The Indian Government has banned the use of recycled bags in sugar, cement, fertiliser and foodgrains packing industries. All these have helped push up prices. And to ensure that exports keep moving in face of stiff competition from Bangladesh and synthetic, the Government has renewed its subsidy scheme for another term with some changes in the rates.

A prominent local jute baron, Mr B. D. Bangur feels that things for the jute industry are better now. However, some in the industry fear that the recovery may be temporary or a flash in the pan.

If the U.S. interest rates are hoisted again and heading for a setback, or the Soviet Union shifts its buying to Bangladesh—according to market sources, the switch has started—or the producers of synthetic decide to cut prices or the next rain harvest in India fails, just as the kharif crop has done, things could again change for the worse, they say.

This feeling of uncertainty has, of course, for long haunted the crisis-prone and highly cyclical jute industry. Even though the home market consumes nearly 68 per cent of jute goods, the psychology of uncertainty persists.

The reason is simple, of course: the domestic market consumes relatively coarse and low value products, such as sacking bags, mainly for packing the products of agriculture or agro-industries, while the high value products, like hessian and carpet-backing, have to be exported.

The United States remains the most important purchaser of carpet-backing, where the industry earns the highest added value, and Russia has emerged as the single most important buyer of hessian, another high value item. If these two countries go slow with their purchases, there is a crisis atmosphere in the industry.

Escape route

The only way the industry can escape out of this trap is to further diversify its product range and sell more of its products to other customers than Russia and the U.S., especially to West European countries, Japan and Australia and other promising markets.

This is exactly the direction in which marketing efforts are being steered. New products developed include fire retardant fabrics to be used as decorative fabrics for wall coverings, underlay in motor vehicles and overlays on foam or rubber cushions, decorative jute fabrics as wall coverings and home furnishings.

It needs stressing, however, that the chief use of jute so far has been as a packaging material, and its use for decorative purposes caters to a limited market, so India must continue

to rely on its traditional products for earning foreign exchange as well as to keep itself in sound financial health.

The Indian Jute Mills Association (IJMA) is of the view that it is high time a dual pricing policy was permitted to the jute industry. Under this concept there should be one price for the domestic market and another for exports, the domestic price taking care of all production costs. This would make exportable goods more competitive as the pricing would be flexible.

The IJMA chairman, Mr R. V. Kanoria, explains that "the pricing in the international and domestic market is below cost of production. The industry started out as the major exporter of products and the domestic sales of the industry was very small—some 15 per cent of the total output in the '50s."

"Now only 30 per cent of the products are exported, yet the pricing is related to the export market, and therefore much below the cost of production."

The Government, of course, remains unimpressed by this plea. It would like the industry to update its equipment and technology and thereby become more competitive. Public financial institutions such as the Industrial Development Bank of India and the Industrial Finance Corporation have been asked to provide funds at a concessional rate of interest. Only a very few of the mills have taken advantage of this.

P. C. M.

P. C. M.

THE MOTOR INDUSTRY

Links with Japan
give a boost
for expansion

INDIA'S AUTOMOTIVE industry is set for a decade of rapid development which will radically change both the country's products and its industrial link-ups.

After some 20 years in the doldrums, the past 12 months have seen the start of the transformation of the industry and the pace of change is accelerating faster than in any other sector.

Two events have stimulated this development. First, the Indian Government wants to quadruple by 1990 its output of cars, light commercial vehicles and two-wheelers.

Secondly, the government has given approval for Maruti Udyog, a state-owned company, linking up with Suzuki of Japan to produce a small 800cc "people's car."

Nearly a dozen other deals are now being negotiated by Japanese manufacturers with Indian companies despite a slump in some areas of the market. Component manufacturers in India, Europe and Japan are now deciding how to protect their existing Indian business or how to expand to meet the demand for components that will satisfy Japanese standards.

The Government plans that the annual output of all motor vehicles should rise from 600,000 to 2.5m by 1989-90. The production of cars is set to go up from present output levels of 31,000 to 55,000 a year, mopeds and small motor cycles from 130,000 to 850,000, scooters from 214,000 to 500,000 and light commercial vehicles from 17,000 to 75,000.

The first sign of the major developments that this plan would bring emerged at the beginning of last year when Maruti, hunting for a partner abroad, switched its attention from European manufacturers to Japan. Suzuki suddenly appeared as the front runner and in the summer

was a contract for its 800cc car with van, pick-up and other derivatives, undercutting the European competition by up to 50 per cent on some parts of its tender.

Attracted by a captive, under-developed market at a time when their expansion in the U.S. and Europe is being resisted, other Japanese manufacturers then shed their traditional antipathy towards involvement in Indian industry and moved in rapidly.

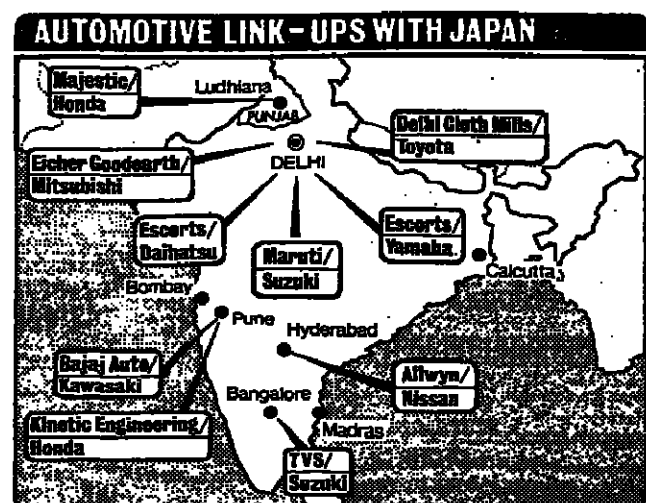
In the two-wheeler market, Honda is negotiating with Maruti in Ludhiana in the Punjab to produce mopeds and with Kinetic Engineering of Pune, near Bombay, for scooters.

Kawasaki is negotiating with Bajaj Auto, also of Pune, for motor cycles, Yamaha with Escorts of Delhi for 250 cc motor cycles, and Suzuki with a company called Krishnan outside Bangalore, set up by the TVS motor component group of Madras for 50cc and 100cc machines.

Most of the companies are thought to be applying to the government for 200,000 units a year production licence which, under licensing arrangements, can automatically rise by 25 per cent.

In the light commercial vehicle market, Toyota is envisaging a 15,000 units a year licence with Delhi Cloth Mills (DCM), a Delhi textile-based company that is diversifying widely, and a deal has been signed.

Smaller targets of 12,000 initial units are believed to have been set in other light commercial vehicle talks. These involve Mitsubishi which has broken off talks with Renault and is negotiating with Eicher Goodearth of Delhi; Daihatsu with Escorts, a Delhi company which has parallel negotiations close to agreement with Volkswagen of West Germany; and Nissan



with Allwyn, a regional state-owned company in Hyderabad which has just received government approval for the necessary technical collaboration deal.

Suzuki is thought to have broken off talks with the Punjab Industrial Development Corporation.

All these companies if they finalise deals, will start with the majority of manufacturing taking place in Japan for Indian knock-down assembly.

Maruti has a fixed programme for indigenousisation over about 5 years, but there is doubt about what some of the other companies will do. The Indian Government will insist that agreements should provide for gradual indigenous production.

In the light commercial vehicles sector, in particular, the production figures now being discussed would probably not be economical. So there are two schools of thought in India about what will happen.

One suggests that the Japanese will try every ruse to stay with knock-down assembly, arguing that Indian component quality is inadequate and that they might even be prepared to shut down if necessary.

The second theory is that applications will be made later for bigger production units that provide the necessary economies of scale. Several of the Japanese companies—including Suzuki, Toyota and Honda—are thought to be prepared to demonstrate their commitment by taking 26 per cent equity stakes in their two-wheeler and light commercial vehicle tie-ups, as Suzuki has done in the Maruti car pro-

ject. Toyota has a 26 per cent stake in its deal with DCM which has 53 per cent, leaving 41 per cent for other investors.

Suzuki has also agreed to the provision of up-to-date technology for 10 years to Maruti and on the importing of Japanese management and technology know-how. The hope is to cut rejection rates of cars because of quality problems from Indian levels of perhaps 12 per cent or more to levels nearer European standards of about 2 or 3 per cent.

As a result of these link-ups, Japanese components will soon start to make a big breakthrough into the Indian industry. Most existing component manufacturers originate from Europe and work in jointly-owned Indian companies. They now face the risk of being edged out of the new business by the Japanese choosing to link-up with other Indian companies that have not been traditional European-oriented manufacturers.

An almost of DCM, Shriram Fibres, is considering diversifying into automotive products and is in negotiations with one group of Suzuki's car component suppliers in Japan. T. N. Tube Investments is also planning to enter the market for the first time in India.

Interested

Established European companies in India, such as Lucas and Dunlop, which have connections with automotive companies in Japan, are also eyeing the market. Meanwhile, the challenge of Maruti-Suzuki is causing



Fibreglass bodies of the Dolphin small saloon and estate car are put through final stages of assembly at Sunrise Auto's factory in Bangalore. Derived from the Reliant Kitten in the UK, the car will compete for the same market as the Suzuki models to be launched in a year's time by Maruti Udyog.

concern at India's two older car companies, Hindustan Motors of Calcutta and Premier Automobiles of Bombay. Both are facing falling order books for their European-based saloons derived from the Morris Oxford and Fiat 1100.

They are updating these models with new bodies from discontinued Vauxhall Victor and SEAT 124 ranges. These cars will sell at prices from 70 to 100 per cent higher than those planned by Suzuki. Hindustan is now hunting around the world for engines and gear boxes that could be inserted to improve performance and fuel economy. The future of Premier is being reviewed.

Renault, which lost out when Suzuki won the Maruti contract, is one of many companies interested in this engine and gearbox work.

It is also bidding for a contract to import and then assemble 9-ton and 10-ton trucks, in partnership with the Army. Its main rival is MAN of Germany which already has major Army orders. Other companies planning expansion include Ashok Leyland, linked with BL of

the UK, even though it is on short time.

Demand for its lorries and buses has fallen away in the past year because of credit restrictions, improved railways services, and tight spending budgets in state agencies running bus services.

So, the main expansion during the next few years will be partly in the car sector (where Reliant of the UK is also involved in a small Bangalore project, Sunrise Auto), and especially in the two-wheeler market (where Piaggio of Italy has a new moped and light scooter co-operation deal with Lohia Machines of Kanpur).

There is considerable debate in India about whether the Suzuki car, in particular, will find a market in a country where the bulk of car and two-wheelers are the main modes of transport.

What is certain is that the Japanese are set to shake up a fairly backward European-dominated industry, maybe at the same time injecting some of their managerial sense of purpose and quality of production.

John Elliott

SHIPBUILDING

Orders secure
but profits
stay uncertain

COMMODORE A.K. SAKAR, chairman and managing director of the Government-owned Garden Reach Shipbuilders and Engineers in Calcutta, admits that it is virtually impossible for his company to make merchant ships at a profit. He is not alone, and neither is he particularly concerned.

Only one of India's four main shipyards, all of which are in the public sector, are making regular profits. Yet they are all working to capacity, and have arguably the most secure order books in any industry in India.

They are virtually guaranteed work because the industry is capable of meeting only about 20 to 25 per cent of the country's merchant shipping requirements.

The yards also have a captive defence market. In the growing needs of the Indian Navy, Port Garden Reach and the much bigger and profitable Mazagon Dock in Bombay are answerable to the Ministry of Defence. "We will always have naval work," says Vice-Admiral N. E. Datta, Mazagon's chairman.

The real key to Mazagon's profitability, however, is its offshore platforms built for use in the nearby Bombay High oil field. Mazagon has delivered 11 platforms to the Indian Oil and Natural Gas Commission in the past five years.

Having recognised the potential offshore, Datta was quick to acquire new technology which helped to launch the work on a profitable path.

"From the word go we were careful about our costs," he says. "I'm glad to say that in this one field we are more competitive than international prices."

Mazagon claims they can construct platforms at up to 15 per cent less than their international competitors, and plans are under way to begin building process platforms and jack-up rigs.

If Indian oil exploration slows, the management believe export orders should not prove too difficult to win.

The cost element has been crucial to Mazagon's offshore success. Elsewhere, including Mazagon's conventional shipbuilding, the industry's

leaders complain that their costs are too high. They say that they have not been able to take advantage of comparative cheap, and skilled, labour because of a continued reliance on outdated equipment, disruptions caused by the monsoons, and high Government-controlled prices of raw materials. Mazagon officials estimate that they pay up to 30 per cent more for domestic steel than the international average.

The industry has had some success in persuading the Government to grant it the same level of relief from taxes and levies as export industries, but this solves only part of the cost problem.

Tendering

Following complaints some times being in Europe, Mazagon needs tendering for a contract where a South Korean total price was lower than the cost of his raw materials.

The Ministry of Transport and Shipping runs the two main commercial yards India's first, at Vishakhapatnam on the east coast and the country's newest yard at Cochin, in the south. Both yards have order books that would bring tears to the eyes of a European shipbuilder.

Cochin shipyard which in 1981 launched its first ship—at 77,000 tons dwt, India's largest—after a delayed start, is reported to have similar orders to carry it through to the end of the decade.

The Hindustan Shipyard at Vishakhapatnam, currently in the throes of a Rs 600m (\$40m) modernisation programme, has orders for at least 10 ships, including seven of a standardised 27,000 tons dwt design.

The Cochin yard, developed at a cost of \$145m, had planned to break even by 1984. This prospect must now be doubtful because of the high cost of steel, especially steel, have risen dramatically.

Similarly, the Hindustan yard may also have to tighten its belt for longer before its investment in expansion begins to show a return.

Peter Bruce

ELECTRICITY

Search for supplies abroad

SERIOUS SLIPPAGES in the programme for electricity generation, due to project construction delays and defective maintenance of existing power stations, combined with financial constraints, have forced the Indian Government to look to suppliers abroad.

There is no dearth of such suppliers because of a slump in the electrical industry in Europe, Japan and elsewhere. If the Indian Government wants, it could take up offers from Germany, Switzerland, France, Italy, Austria, Sweden and Canada, in addition to the British, Soviet and Japanese bids that have either been accepted or are being negotiated.

Most of these are for "super" thermal plants of a capacity of more than 1,000 Mw. They are accompanied by attractive financing packages involving soft loans, export credits and government grants. The problem is that the Indian Government must look carefully at its foreign debt management and for this reason cannot take up all the offers made, no matter how attractive they are.

For the present, the only

signed agreement has been with Britain for the "super" thermal plant at Rihand, Uttar Pradesh, under which Northern Engineering Industries will supply equipment worth \$231.5m.

Apart from a British Government grant of \$117m, soft loans have been arranged by British banks for a complete financing package.

Similar credit arrangements are being made by the Russians for another "super" thermal plant at Waidhan while Japan is negotiating for a plant at Appara, in Uttar Pradesh, for which nearly 80 per cent of its annual aid commitment to India is being earmarked.

Other offers are being examined, but it is unlikely that they will win early clearance and it is possible that they will selectively gain approval during the seventh Five-Year Plan period, starting in 1985.

The Energy Ministry has been forced to look abroad as it became increasingly clear that the Sixth Plan target of setting up a capacity of 19,666 Mw was slipping out of its grasp. This received added urgency when

financing from the World Bank's soft-loan agency, the International Development Association (IDA) became uncertain because of difficulties in replenishing its funds.

The ministry is also impeded by the slow delivery of equipment for power stations by the public sector's Bharat Heavy Electricals, and the mounting complaints that its generators were malfunctioning. The company is now involved in obtaining technology for high-capacity power stations with foreign collaboration. This is proving to be a slow process and is another reason for looking abroad.

Other plans to increase generation include encouraging factories, both in the private and public sectors, to establish "captive" generating sets for their own use so that they do not depend on Government-owned stations. Such captive "Generators" of various capacity are now common all over India. Although they are often rendered unoperational because of diesel and fuel shortages, supplies of "generators" come from both Indian and foreign companies.

Power plants

Many private companies have offered to set up their own power plants for commercial sales of electricity, because it is an established fact that such

privately-run stations (such as the Tata Electricity Company in Maharashtra) are more efficient than their public sector counterparts. But such private investment, although often encouraged by official pronouncements, has still to receive clearance.

Much of the trouble in the electricity generation sector lies with the inefficiency of the public-sector state electricity boards.

The Planning Commission and the Ministry of Energy is now of the opinion that new capacity should be directly under the charge of New Delhi, but this may be difficult to carry out in practice. It is possible that a new authority will be set up if the Government can persuade the states to agree to this proposal.

Against the target of 19,666 Mw of new capacity during the Sixth Plan (1980-85), the anticipated achievement in the first three years is 7,480 Mw, leaving an impossible balance of 12,186 Mw for the last three years.

Indications are that at least 5,000 Mw of capacity will spill into the Seventh Plan.

Since the gestation period of new plants is something like five years, the coping power shortages are certain to continue.

K. K. Sharma

ALUMINIUM

Energy problems felt on two fronts

THE ENERGY cost problems that have plagued the world's aluminium industry into crisis have a cruel, extra dimension in India.

The six smelters currently producing in the country last year had a combined output of about 217,000 tonnes of ingot, less than 60 per cent of their installed capacity, almost entirely because of cuts in power generation.

"We could have sold 300,000 tonnes of aluminium in India last year," said Mr R. K. Pillai, commercial director of Indian Aluminium, based in Calcutta.

India's power shortages are chronic and affect all industries, but they have especially serious effects on the aluminium producers—Indian Aluminium, Hindustan Aluminium, and by far the smallest, Madras Aluminium, and the state-owned Bharat Aluminium.

The Hindustan Aluminium (Hindalco) annual report for 1981 says: "The availability of power from the (Uttar Pradesh) State Electricity Board was, on average, about 53 per cent of their commitment, a frequently even 100 per cent power cut was imposed. Such fluctuations... seriously affected the

efficiency of the plant and also damaged the equipment. Whenever power availability drops the aluminium industry is the first casualty."

Where the Indian industry's problems begin to take on a more familiar tone is on the cost of power, controlled by the individual state governments, and, therefore, much more difficult to oppose in a concerted way.

Indian Aluminium (Indal) and Hindalco are now paying some 300 per cent more for electricity than they did five years ago.

Bharat Aluminium (Balco) is paying twice as much, although its energy costs are easily the highest in the industry. To try to solve the electricity supply problem, some producers, meanwhile, are trying to build their own captive generating systems.

Hindalco, which runs a 120,000 tonnes a year smelter, plus Associated Rolling Mills and extrusion presses at Renukoot in Uttar Pradesh, is about to commission a fourth 67.5 Mw thermal power unit and has applied to the central government for permission to build two more. This would

free the Renukoot complex entirely from external power. Hindalco is an exception, however. Indal, which has a far more widespread operation than the other companies has not been able to afford captive power for any of its three smelters.

Indal executives believe that a proposed merger, with Mahindra and Mahindra, the Bombay-based vehicle manufacturer, will free them of their current cash constraints. Indal needs Mahindra resources to help build a 35 Mw thermal power plant for its Orissa smelter.

Neither Indal nor Hindalco on their private sector base has the money to match Bharat Aluminium's plans to build a \$350m 250 Mw power plant to supply electricity to its 100,000 tonnes a year smelter, rolling mills and extrusion plant at Renukoot.

Both Indal and Hindalco complain bitterly that one of the reasons they are unable to spend on the same scale as the public sector producer is that the Government's system of pegging the price of aluminium means that they effectively subsidise Balco and Madras Aluminium. Hindalco has taken

the government to court over the issue.

A year ago, the Government fixed the retention price of aluminium at Rs 15,411 per tonne and, after a study of producer's costs, judged Indal's to be Rs 14,535 per tonne and Hindalco's Rs 14,415.

On every tonne sold, the two companies pay the difference into a pool which then pays out to Balco (Rs 18,101) and Madras Aluminium (Rs 15,522).

In the absence of an open pricing system for raw aluminium, the producers compete by trying to offer better credit terms.

The two low-cost producers argue that there is a ruinous lag between revisions of the retention price and rises in the prices of raw materials, often controlled by the government, as well, and electricity.

Despite these problems, the Government is sticking to projections of 450,000 tonnes of aluminium being produced in India by 1985. New Delhi is spending nearly \$2m establishing the National Aluminium Company, in Orissa, helped by France.

Peter Bruce

HPF

Meet India's
biggest film producer.

Hindustan Photo Films, a Government of India enterprise, is not only India's biggest producer of photosensitized goods, it is one of just six manufacturers of its kind in the world.

The HPF range — the widest available anywhere — is marketed under the brand name Indu, for customers in India and abroad.

Roll film, bromide paper, cine positive, cine sound negative, GTA base x-ray, polyester base x-ray, OP x-ray, industrial x-ray, graphic arts films and processing chemicals.



HINDUSTAN PHOTO FILMS

Mfg. Co. Ltd.

(A Government of India Enterprise)

Regd. Office: Udhagamandalam 643 005 INDIA

Marketing Division: Ambal Building, P.B. No. 748

Madras 600 006 INDIA

You'll never guess where
people are going — on holiday
from £499*

For thousands of years now, people have been going to India. For gold, silver, diamonds, ivory, silks, spices, sandalwood. For the meaning of existence and the nature of God. For the art and culture that inspired a host of celebrities from old Aeschylus himself to the Beatles. For a glimpse of the most exquisite monument to love, the Taj Mahal.

Today, people go for one more reason: to play in the world's most fascinating playground.

To swim in the warmest waters, sunbathe on some of the longest beaches on earth, sip coconut milk in the sunshine. To enter the Abode of the Gods, the spectacular Himalayas, sit on the slopes of Gulmarg, hideaway in a Kashmiri houseboat, play golf on the highest course: sail on a mountain lake or contemplate the peak of Everest.

Or, in the wildlife sanctuaries: to behold the white tiger, the striped tiger, the great Indian one-horned rhino or even to walk among the lions.

To travel in a bullock cart, a rickshaw, an inter-city express train, a chauffeur-driven air-conditioned car, a jumbo jet or maharaja-style, in the vintage Palace-on-Wheels.

To stay in charming dakh bungalows, forest lodges and travellers' rest houses or five-star hotels with five staff to every guest and some of the most sophisticated cuisine and night-life in the world.

And then to return home... only to return to India.

*£499 — Departure London, Heathrow

In The Government of India Tourist Office,
21 New Bond Street, London W1Y 0DT.
Please send me information on inclusive tour holidays to India.

Name: _____
Address: _____

India